

NEWS SUMMARY

GENERAL

Mid-east envoy to return this week

President Reagan's special envoy Philip Habib will return to the Middle East this week to resume his mediation in the Israel-Syria crisis. Israel's Premier Menachem Begin has warned that time is running out for Habib to defuse the crisis over Syrian missiles in Lebanon.

Three children were reported killed in artillery exchanges in the Lebanese capital Beirut. Page 8; Editorial Comment, Page 16

Whitelaw sets up Ripper probe Home Secretary William Whitelaw has set up an "independent professional review" to study the handling of the Yorkshire Ripper investigation.

Polish police call Poland's policemen met in Warsaw to prepare for talks with the Government on setting up their own trade union. Back Page

Students fired on South African police opened fire on about 1,000 black students who tried to attack a police station outside Pieterburg. One student was reported wounded.

Firebomb attack The Johannesburg offices of South Africa's opposition Progressive Federal Party were attacked with firebombs. Page 4

No compromise President Reagan's talks with opposition Democrat leaders failed to reach common ground on tax cuts.

Soccer warning Britain warned Hungarian soccer officials to guard against violence by England's supporters when the team meets Hungary in Budapest on Saturday.

Revolt collapses The Bangladesh army rebellion collapsed and its leader, Major-General Abu Manzur, has been arrested. Page 4

Runcie mission Archbishop of Canterbury Dr. Robert Runcie arrives in Ulster today for a peace mission on both sides of Ireland's border. He will meet church and State leaders.

Surgeries chain The first of a chain of private family doctors' surgeries is to be set up later this year with £1m of private finance. Page 7

Passport move Australia and New Zealand have followed the U.S. in agreeing to let in visitors whose UK passports have expired during the passport officers' dispute. No early breakthrough in Civil Service dispute. Page 5

Profit wave Wicked Wave, another 12-1 nap for racing correspondent Dominic Wigan, took the FT naps-profit this season to more than £21 for a £1 level stake. Racing, Page 14

Stop, please! Drivers in Gwent, Wales, who are seen being considerate to other road users, will be stopped by police and given special pens as part of a good-driving campaign.

Briefly... Danish EEC Commissioner Paul Dalsager, 51, is in hospital after a heart attack. Kent and Metropolitan police officers formed a guard of honour at the funeral of Dixon of Dock Green actor Jack Warner.

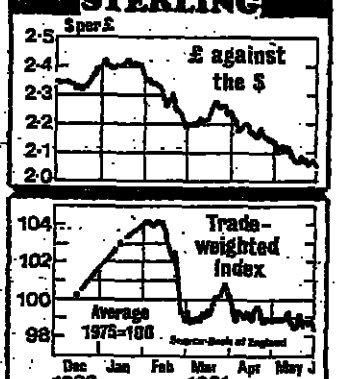
CHIEF PRICE CHANGES YESTERDAY (Prices in pence unless otherwise indicated)

RISES	FALLS
Excheq. 191 1/2 1987 11031 + 1	Reed Int. 245 + 5
Commercial Union 162 + 11	Samuelson Film 268 + 25
Dundonian 73 + 4	Swire Props. 134 + 14
Eagle Star 270nd + 384	Thorn EMI 400 + 8
Eucalyptus Pul. 168 + 18	Trafford Carpets 22 + 64
Extel 223 + 11	Ward (T. W.) 41 + 5
General Accident 298 + 8	Yorkshire Fine Woollen 87 + 7
GEC 687 + 9	Aran Energy 328 + 18
Glaxo 348 + 12	Berkeley 81 + 6
Hambros Bank 865 + 65	Hampton Areas 200 + 5
Hawker Siddeley 304 + 6	Northern Mining 135 + 18
Field Brothers 151 + 14	Pengskalen 115 + 25
Hill (G.) of Bristol 124 + 22	Reynold Tin 190 + 30
ICI 282 + 6	Western Mining 321 + 11
Lesney 24 + 2	
Martin 240 + 5	FALLS
New Ind. A/S B 194 + 8	Matthews (B.) 150 - 7
Plessey 311 + 9	Polymark 53 - 4
Pratt (P.) 56 + 6	Sangers 60 - 10
Princes of Wales 72 + 7	Wetters Brothers 80 - 90
	Bearcat

BUSINESS

£ hits two-year low against \$

STERLING was sharply lower, closing 1.2c down at a two-year low of \$2.958. It also fell to Ffr 11.425 (Ffr 11.51) and



DM 4.8025 (DM 4.825). Its aBuk of England index was 98.3 (98.9). Page 22

DOLLAR firmed to DM 2.3325 (DM 2.35) but eased to Y222.25 (Y224.75) and Ffr 5.5525 (Ffr 5.58). Its trade-weighted index fell to 106.9 from 107.1. Page 22

EQUITIES improved after an uncertain start, with afternoon sentiment boosted by early Wall Street strength. The FT 30-share index added 6.7 at 549.2. Page 23

GILTS continued firmer on falling U.S. interest rates. The Government Securities Index put on 0.17 at 67.84. Page 28

GOLD rose 53 to \$482.5 in intra-trading in London. In New York the Comex June close was \$474.5. Page 22

WALL STREET was up 10.48 at 1,802.23 before the close. Page 23

MORGAN GUARANTY and other big U.S. banks followed Chase Manhattan in cutting prime rates to 20 per cent from 20.5 per cent. Two smaller banks lowered their prime to 19.5 per cent.

DOMESTIC Petroleum of Calgary has become Canada's biggest natural gas producer after taking over Hudsons Bay Oil and Gas from Conoco of the U.S.

UNITED Arab Emirates Oil Minister said exporters should freeze oil prices for 18 months while reformulating long-term policy. Back Page

JAMAICA will this week sign agreements for credit lines of \$88m (\$33m) bridging finance while it awaits \$900m in overseas financial aid.

WORLD WHEAT harvest should reach an all-time high this year, UN Food and Agriculture Organisation predicted. Page 27

TURKEY's exports for the first four months this year rose by over 44 per cent to £1.37bn (£646m). Page 5

POST OFFICE Engineering Union said it would defend with industrial action any jobs threatened by the Government drive towards telecommunication competition. Page 8

BURROUGHS MACHINES will make 370 redundant at its plant in Cumbernauld, Scotland. The company has shed 800 jobs since November. Page 6

LESNEY, maker of Matchbox toys, lost £17.5m in the year to January 25, more than quadrupling the previous year's £4m loss. Back Page

TOYOTA MOTOR plans to raise ¥70bn (£152m) by issuing 70m shares of common stock, the biggest rights issue ever by a Japanese company. Page 24

MARTIN the Newsagent reported taxable profit up 16 per cent to £2.41m in the six months to March 29. Net interim dividend is 3.96p (3.6p). Page 18

Chancellor to launch drive to encourage moderate pay claims

BY RICHARD EVANS AND PETER RIDDELL

A DRIVE to encourage moderation in pay claims in the wage-round starting in late summer will be launched shortly with a series of speeches by Sir Geoffrey Howe, the Chancellor of the Exchequer.

Ministers will try to steer discussion towards lower settlements than in the current wage-round. There is a desire in Whitehall, however, to avoid specifying any pay norm now, in view of the dangers of stirring up early public opposition.

The limit for public-sector pay in the 1981-82 round is likely to be less than the current theoretical ceiling of 6 per cent.

The campaign of persuasion will be launched after the special meeting of the Cabinet to discuss economic strategy, to be held at 10 Downing Street on Wednesday, June 17. The meeting was agreed by the Prime Minister after pressure from a number of Cabinet ministers.

The significance of the meeting was being played down yesterday in Whitehall where it was pointed out that a similar strategy review took place last summer. Many Conservative MPs however regard the meeting as a concession.

Right-wingers are alarmed at the increased pressure they believe Cabinet "wets" particularly those in charge of major spending Ministries, will be able to exert before decisions are taken on next year's round of public spending cuts.

The meeting is intended to review the state of the economy rather than to take decisions. The prospects for public and private sector pay are high on the agenda, along with the outlook for interest rates where the chances of an early cut have virtually disappeared.

Sir Geoffrey will outline the latest official view of the economic outlook. The Treasury is still preparing new forecasts. The latest indications are that the projections will not be very different from those published at the time of the March Budget and will indicate a gradual recovery in output from now onwards.

The meeting will be separate from the usual annual review of spending plans but Sir Geoffrey's paper to the Cabinet will emphasise that if there is to be any scope for significant tax cuts over the next two or three years then public spending must be cut below currently planned levels.

Officials are working on options for possible cuts. While there may be a preliminary discussion at the economic committee of the Cabinet in July, ministers generally will not start to discuss the scope for cuts until after the holidays.

The main decisions will be concentrated into a short period in October when there may also be a special meeting of the Cabinet, on economic policy.

In the row after this year's Budget, when Cabinet "wets" were furious at learning details of the Chancellor's measures only hours before they were presented to Parliament. Mrs Thatcher firmly rejected the idea of a meeting of the whole Cabinet before key Budget judgments were reached.

She remains opposed to this idea, partly because of her conviction that details are certain to be leaked and partly because she fears undue pressure could be put on the Chancellor's initial proposals.

Her Cabinet critics are convinced they are winning the argument over policy formation, and that more special meetings will be held after the example set on June 17.

The reason for Mrs Thatcher's change of mind appears to be the growing difficulty which Treasury ministers are facing in gaining agreement on spending cuts. The hope is that resistance will weaken once the overall picture, including Tory manifesto pledges, is presented.

The Prime Minister will also have a stronger hand in demanding loyalty from her colleagues once she has allowed her critics their full say.

The possibility that this could be a high-risk strategy was evident yesterday from the jubilation among Cabinet "wets" about the opportunity they would now have to project their views more effectively, before the full Cabinet where Mrs Thatcher is often in a minority on economic issues.

to expand into West Germany. It was advising shareholders not to tender their shares, firstly because the price was too low and secondly, because Allianz with 30 per cent of the capital would be in a position to exert a dominant influence on the affairs and development of Eagle Star.

The tender offer is the first to be made under the rules drawn up by the Council for the Securities Industry towards the end of last year to control the operation of dawn raids, following 12 such raids in two months.

The rules state that only 14.9 per cent of the equity of a company can be acquired by purchases on the market and any further capital must be acquired as a full-scale offer by tender. There have been sporadic dawn raids under the new rules, but this is the first tender offer following a raid.

Under the Allianz tender, holders interested in selling their shares must state their Continued on Back Page Company profiles, Page 20 Lex, Back Page

German insurance group makes dawn raid on Eagle Star

BY ERIC SHORT

IN A surprising raid yesterday stockbrokers Rowe and Pitman spent £59.2m in acquiring a 14.9 per cent stake in Eagle Star Holdings, a leading UK insurance group, on behalf of Allianz Versicherungs-AG, the largest insurance group in West Germany. The brokers bought 20,415,000 shares at 290p a share.

Later in the day, merchant bankers Morgan Grenfell, on behalf of Allianz, announced that it was making a tender offer for a further 15 per cent stake (20,420,000 shares) of Eagle Star at a maximum price of 290p per share.

Eagle Star last night advised shareholders not to tender their shares. Allianz was emphatic that it is not intending to make a bid for control of Eagle Star. Allianz has in the past five or six years been steadily expanding its operations beyond Germany, particularly in Europe, the U.S., South Africa and Australia. But so far it has only a small presence in the UK.

The offer represents the quickest means of getting into the UK market. Allianz admits

that it takes far too long to build up an insurance presence from scratch in an established insurance market such as London.

Allianz had talks with Eagle Star last year over the possibility of joint ventures and other means of co-operation. But there came to nothing. Allianz has now sought to acquire just under 30 per cent of Eagle Star, with a view to establishing co-operation.

Yesterday, Allianz officials in London emphasised that they sought friendly relations with Eagle Star. It was not asking for seats on the board, though it would like to participate in management.

Eagle Star had asked Sir Denis Mountain, chairman of Eagle Star, and Mr Tony Ratcliff, chief general manager, to serve on its board of advisers.

Eagle Star, with assets of £2bn and a non-life premium income of £450m last year, is not enthusiastic about the latest Allianz move.

Sir Denis said the benefits of co-operation would be mostly for Allianz wishing to enter the UK market. Eagle Star had no wish

Bundesbank plea to curb German public spending

BY KEVIN DONE IN FRANKFURT

HERR KARL OTTO POEHL, President of the Bundesbank, West Germany's central bank, warned the Government yesterday that recent conditions on the capital and foreign exchange markets had not been "far removed from a crisis of confidence."

In the strongest language he has yet used in public to characterise the growing deficit in public expenditure and what he sees as Bonn's failure to bring public spending under control, Herr Poehl said the Bundesbank should not be made "the scapegoat for the failures and omissions of others."

His remarks, made at the annual meeting of the Deutsche Genossenschaftsbank in Frankfurt came as the Social Democrat /Free Democrat coalition in Bonn is beginning to realise the reconstruction of the 1982 budget later this year will be a severe test of the two parties' ability to hold on to the reins of power.

The plan for this year's German Federal budget put before the Bundestag, the West German Parliament, this week shows an increase in federal expenditure of DM 6.5bn (£1.35bn)—7.2 per cent more

than the original draft drawn up last year—to DM 231.2bn. The increase is being met almost entirely from extra borrowing of DM 8.8bn, which will push the amount of new debt incurred this year to DM 33.8bn.

Herr Poehl said that the current state of financial and economic policy making was such that one felt inhibited about not using the word "crisis."

"I cannot understand that in such a situation there is still talk of the construction of the Bundesbank should not be made 'the scapegoat for the failures and omissions of others.'"

Her Poehl said that the maintenance of confidence in the Federal Republic was an important task not only for the Bundesbank but also for the State and for the two sides of industry.

"Without confidence in the D-Mark we will not get lower interest rates than other countries nor will we be able to hold lower inflation rates."

If the Bundesbank was left to play this role alone, the consequences would be correspondingly more serious for the economy.

Budget battle threatens Bonn coalition, Page 2

Retreat by Lloyd's on divestment Bill ruling

By John Moore

LLOYD'S OF LONDON failed yesterday in its challenge to a key ruling by a House of Commons committee studying the private Bill of Parliament for improving the insurance market's self-regulation.

Lloyd's will now have to take wider measures than it expected to eliminate conflicts of interest within its market. This will cause more upheaval in Lloyd's, what will be the greatest period of change in the market's 300-year history.

Lloyd's challenge arose out of a decision last month by the Commons committee, under the chairmanship of Mr Michael Meacher, Labour MP for Gidham W.

The committee has said that Lloyd's Bill, its first major legislative change in over 100 years, "ought to be amended so as to provide for complete divestment between brokers and underwriters and also preclude managing agents acting as members' agents, and that this should be done within five years of the Bill receiving the Royal Assent."

Mr Peter Boydell, QC, counsel for Lloyd's, told the committee yesterday that Lloyd's would seek approval from its 30,000 members for a complete divorce Continued on Back Page

French shares drop by 3.6%

BY TERRY DODSWORTH IN PARIS

THE FRENCH BOURSE reacted with extreme pessimism yesterday to indications that the new Socialist Administration might emerge from the forthcoming legislative elections with a working majority in Parliament.

In the worst day's trading for a fortnight, shares lost about 3.6 per cent of their value, with some leading stocks falling by the maximum amount of about 10 per cent permissible before trading has to cease.

Companies on the Government's nationalisation list, such as the Thomson electronics group and Dassault, the aerospace concern, were among the hardest hit.

The main influence behind the new wave of selling was a week-end opinion poll suggesting that France's left-wing parties could have a majority large enough to push through some of their more controversial policies.

Over the past two weeks the bourse has steadied a little after the panic which set in following the election of President Francois Mitterrand.

Many investors took the view that the Parliamentary elections would lead to the return of the current right-wing majority, which would act as a brake on

the Socialist Government. They thought policies such as the sweeping nationalisation programme would then be almost impossible to implement.

The weekend poll, however, although coming two weeks before the first round of the legislative elections, has renewed fears that the Bourse could be dismembered.

Some brokers have been privately arguing that, without the hopes of a check on the left, the Bourse could fall much further, losing up to another 15 points compared with the Paris stockbrokers index of 36.3 at the weekend. This pessimistic view is based on analyses of the impact of the Socialist nationalisation plans, which, it is calculated, could cut at least 20 per cent, and probably more, off the Bourse's capital value.

On the foreign exchange markets the franc continued to hold its own yesterday, although it dropped slightly against the D-Mark from Ffr2.379 on Friday to close in Paris at Ffr2.382.

Influenced by hopes of a reduction in U.S. interest rates, the French currency hardened against the dollar to Ffr5.538

compared with Ffr5.543 on Friday.

Dealers say strong West German statements in support of the franc, combined with the tough foreign exchange controls introduced by the Government, have steadied the currency for the time being.

David Marsh writes: In London the dollar was generally firm, finishing at DM2.5325 against DM2.53 on Friday. But it fell to Ffr5.5525 at the London close from Ffr5.56 on Friday.

The franc strengthened particularly against sterling, which closed at Ffr11.425 (Ffr11.51). The pound shed 1.2 cents against the dollar to close at \$2.0580, its lowest for two years.

France seeks to reassure allies. Page 2 Money markets, Page 22 Stock exchange reports, Page 26

£ in New York	
	Previous
Spot	52.0750-0755/52.0700-0715
1 month	1.05-1.10 pm 1.05-1.10 pm
3 months	2.85-2.95 pm 2.85-2.95 pm
12 months	5.50-5.55 pm 5.50-5.55 pm

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Aid for starch-to-protein plan

BY DAVID FISLOCK, SCIENCE EDITOR

THE GOVERNMENT is to share the £1m cost of developing a protein-rich food made by biotechnology for mass consumption.

The National Enterprise Board (NEB) last night announced a partnership with Rank Hovis McDougall (RHM), the bakers, to develop a process for turning starch into protein.

The Government's investment in the novel food is part of its programme for encouraging the commercial development of biotechnology, and follows its £5m contribution last year to the genetic engineering company Cell-Tech.

The new venture is the first launched by the NEB since Sir Freddie Wood became chairman early this year.

The product is an edible microscopic fungus belonging to the same family of organisms as mushrooms and truffles. It is produced by fermentation from a feedstock of a syrup of food-grade starch or sugar.

RHM scientists have a pilot plant at High Wycombe capable of making up to a tonne a week. The company has developed mechanical means for giving the mush of mycoprotein a texture so that it can be turned into passable imitations of meat or fish products.

More than 400 people participated in "clinical trials" as part of RHM's safety submission to the Government in 1978. A committee assessed the scientific evidence for the product's safety, and it was approved last summer.

The project is to be managed through a board under the chairmanship of Dr Alcon Coplasarow, formerly of McKinsey's. Other board members will be Mr. Peter Reynolds, chairman of RHM, Dr Jack Edelman, research director of RHM, and Mr Christopher Bostock, representing the NEB. The chief executive will be Mr Jim Stevens of RHM.

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For latest Share Index phone 01-946 8036

EUROPEAN NEWS

France seeks to reassure its allies

BY TERRY DODSWORTH IN PARIS

FRANCE'S newly-appointed Minister of External Relations, M. Claude Cheysson, has forcefully restated his country's commitment to the EEC and a strong defence policy linked to the Atlantic alliance.

In a statement clearly designed to reassure France's allies on the eve of a round of visits which will take him to Bonn and Washington, M. Cheysson also stressed the need to reach a balance of armed forces in Europe.

The Socialist Minister, who will today meet Herr Hans-Dietrich Genscher, the West German Foreign Minister, made

it clear he wants to see a fresh effort to co-ordinate action in the EEC over a wide range of issues—not just to deal with "mutton".

The aerospace industry, research and textiles were all areas where European countries needed to act together, M. Cheysson, a former EEC Commissioner, said.

Also, he added, France could not ignore the problem of unemployment. This was a reference to the Socialist's aim of stimulating the economy and starting talks with its European partners on a reduction of working hours.

M. Cheysson's visit to Bonn follows talks between President Francois Mitterrand and Herr Helmut Schmidt in which the "privileged" relationship between the two countries was invoked.

But the Foreign Minister has since underlined France's common interests with other EEC countries, notably Great Britain.

In Washington, M. Cheysson is due to meet Mr. Alexander Haig, Secretary of State, and possibly President Ronald Reagan, on Thursday and Friday.

First impressions from the

U.S. are that the Government has been pleasantly surprised by the moderation of the new French Administration, although the Socialists' strong anti-apartheid position and criticism of U.S. policies in South America may cause problems in the future.

On general arms policy, M. Cheysson has gone out of his way to reassure the U.S. of France's reliability as an ally, vigorously rejecting the growth of neutralist ideas in Western Europe.

He has also adopted a strong position against the Soviet SS-20 missiles.

Another reverse for Bonn coalition

By Roger Boyes in Bonn

THE RULING West German Social Democrat-Free Democrat coalition yesterday received a further psychological blow from one of its regional outposts.

In the traditionally conservative state of Rhineland Palatinate, the Christian Democratic (CDU) government has offered to form a coalition with the Free Democrats (FDP), and although no final decisions have been taken the latter have declared themselves fundamentally willing to form some kind of alliance.

The move comes a day after several West Berlin FDP deputies expressed their readiness to "tolerate" a Christian Democratic Mayor, Herr Richard von Weizsäcker.

Meanwhile in Hesse, the only remaining state with a Social Democrat-Free Democrat coalition, Herr Holger Boerner, the Premier, said that he will submit to a vote of confidence. This decision was made against a background of feuding between the FDP and, especially, the left wing of the state's SPD.

The Social Democratic Party is also experiencing problems in Hamburg where the Herr Hans-Ulrich Klose, the Lord Mayor, recently resigned after failing to persuade the city to withdraw from the controversial Brokdorf nuclear plant.



Mr. Naim Khader (above), the Palestine Liberation Organisation's representative for Belgium and European Community affairs, who was assassinated yesterday in Brussels. He was walking from his apartment in the Ixelles district to the PLO mission when he was shot five times by a man of "Mediterranean appearance." The PLO accused "the Israeli secret service" and this was immediately denied by the Israeli embassy in Brussels. Mr. Khader was well-known in Belgian diplomatic circles and was involved in European discussions on the Middle East. He had headed the PLO mission in Brussels, since it was opened five years ago.

Venezuela steps up claim to Guyanese territory

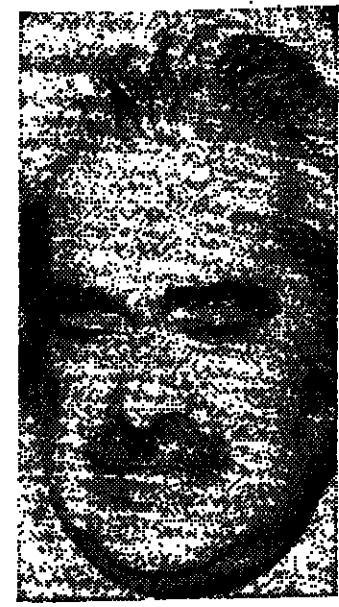
BY HUGH O'SHAUGHNESSY, LATIN AMERICA CORRESPONDENT

VENEZUELA is stepping up its claim to sovereignty over a large slice of Guyana, and is sending a strong diplomatic team to London at the end of the month led by Dr José Alberto Zambrano, the Foreign Minister.

Jamaica, on the other hand, is attempting to convene a conference of friendly governments to back Guyana against claims which would divest it of more than a third of its land area. Surinam also has a claim to land in the east of Guyana. If the two claims were admitted, Guyana would be reduced to a narrow sliver of land inland from Georgetown, the capital.

The Christian Democratic Government of President Luis Herrera Campins has been under pressure in Caracas in the Press and from some politicians to end the arrangement under the 1970 Port of Spain Protocol, signed by Britain and Venezuela. Under this the Venezuelan claim was frozen until 1982.

Military and civilian spokesmen in Caracas see Guyana's continuing relationship with Cuba as a possible threat to



Sr. Herrera Campins: under heavy pressure.

Venezuela. Earlier this year Sr. Isidoro Malmierca, Cuba's Foreign Minister, visited Georgetown and assured President Forbes Burnham of Cuban support for Guyana's cause. Although the personal rela-

tions of many Commonwealth Caribbean leaders with President Burnham are cool, most of them oppose the Venezuelan claim. Guyana is also seeking support from the non-aligned movement in whose activities President Burnham has taken an active part.

The Burnham Government has forfeited much international support because of his domestic policies and what many observers see as persistent rigging of elections and discrimination against the East Indian community.

The Guyanese President visited Caracas in April for talks with President Herrera, but these proved inconclusive. On his return to Georgetown, he said he would not cede "one millimetre" of Guyana's territory.

Diplomats in Caracas, however, suggest that some understanding could be reached on the basis of an adjustment of Guyana's territorial waters. At present the territorial waters of Guyana and of Trinidad and Tobago meet and separate Venezuela's maritime area in the Orinoco delta from the Atlantic.

IRELAND'S ELECTION

Haughey fails to strike a spark

By Stewart Dalby in Dublin

THE IDEA about Irish general elections is that a good time is supposed to be had by all. The polls are usually called in the summer so people can get out on to the streets. The style of campaigning is more American than British. There are T-shirts, funny hats, brass bands, pictures and posters, and even campaign songs. The one for Mr. Charles Haughey's ruling Fianna Fail Party is so gushing, it is impossible for an outsider not to win.

The country is small enough for party leaders to visit every nook and cranny, mostly by train and bus with the occasional lift from a helicopter. They can make their personalities count and push issues into the background. They pat small children, kiss babies, shake hands.

Campaigning in counties Donegal, Monaghan and Cavan recently, Mr. Haughey looked far from happy, however. Perhaps he had forewarned of the poll in Dublin's *Merry Magazine* that Fianna Fail and the joint opposition parties (Fine Gael and Labour) were neck and neck.

This poll gave the opposition 49 per cent and Fianna Fail 40 per cent, with 2 per cent for minorities and 13 per cent unknown. Conventional wisdom has it that this is a bad result for the Government with the election only 10 days away.

Maybe it was the bulls-eye scored by a Donegal egg-thrower. Or maybe Mr. Haughey was depressed by the thought of running his men against breakaway independent Fianna Fail and Wiles, as well as nine prisoners from Northern Ireland.

His party organisers did their best. The huge green, white and orange-painted campaign bus, with pictures of the Premier and slogans like "We'll win together" festooned the sides, swung into the quiet, nondescript market town of Ballynary with the loudspeakers screaming.

Ballynary, with a population of 2,500, has a majority of Protestants. An oasis for Fine Gael. There was no joy there. Mr. Haughey walked stiffly along the main street where few shopkeepers stood in their doorsteps. He did not smile a bit. He did not chat much. He just shook hands and made a perfunctory speech.

In Castleblaney he faced a small group of H-Block protesters. There were seven shouting "Unlock H-Block." But again it was a lacklustre performance. He shook hands like an automaton "Thank you for coming out," he said. "We are determined to come and meet the people." The issues were not mentioned.

A similar story in Carrickmacross. This time there were around 12 H-Block demonstrators. On to Drogheda. This was the last stop and once again there were a dozen or so demonstrators. Mr. Haughey, who has a reputation as a good man on the stump and is considered more charismatic than Mr. Garret Fitzgerald, the main opposition leader, had failed to bring his campaign alive.

It is significant that Mr. Fitzgerald is facing little problem from demonstrations about Northern Ireland.

Mr. Haughey may have had just a bad day. More recently he has been more effusive and even made a speech in Wicklow reiterating his formula for a solution by peaceful means to the Ulster problem and stressing the importance of his initiative with Mrs. Margaret Thatcher.

It is unlikely that any of the H-Block candidates will win a seat. But if the protests continue to rumble throughout the rest of the campaign, even at their present low level, they could draw support from Fianna Fail to an extent which would lose Mr. Haughey the election.

Italian foreign policy hit by Government crisis

BY RUPERT CORNWELL IN ROME

ITALY'S latest government crisis is causing severe problems for the country's foreign policy, particularly in the preparation for the two forthcoming summits, the European Council at the end of this month in Luxembourg and the Western economic gathering in Ottawa in July.

Sig. Arnaldo Forlani, who is trying to put together a new cabinet, has already had to call off at the last moment planned talks in London with Mrs. Margaret Thatcher, the British Premier, that were scheduled for today. Important discussions at foreign minister level with Angola and Iraq have also been "suspended" because of the political uncertainties.

Doubts surround other important meetings planned this

month: Italian-Japanese heads of government talks between June 11 and 13, as well as provisionally scheduled contacts with Chancellor Helmut Schmidt of West Germany and the new French Cabinet.

Sig. Forlani yesterday held talks with the main political parties, but his prospects of success still look slim. All depends on the verdict of the Socialists, vital to any coalition, whose leaders will finalise, probably tomorrow, the party's line.

Should he fail, the only practical alternatives would appear to lie between a very weak administration to tide matters over until the autumn, or a dissolution of parliament and new general elections.

The Christian Democrats insisted again yesterday that

they were not ready to surrender the Premiership to a member of the smaller, less experienced parties for the first time in 32 years, whether to Sig. Craxi, the Socialist leader, or anyone else. To what extent this is a bargaining position remains to be seen.

The political consultations are still largely overshadowed by the P-2 Freemasons' lodge affair. Yesterday magistrates were again interrogating Col. Antonio Vizzini, the former SID (secret service) officer and an associate of Sig. Licio Gelli, the lodge's fugitive grand master, in a bid to establish the extent of the latter's access to top secret documents. Sig. Gelli has already been charged with political and military espionage by Rome magistrates.

Imports curb concerns Brussels

BY JOHN WYLES IN BRUSSELS

THE MANDATORY import deposit scheme imposed last week by the Bank of Italy, is causing concern at the European Commission because of the impact on intra-Community trade and because it is the third time in seven years that Italy has resorted to such protection of its balance of payments.

Formally, the Commission is seeking further details on how the scheme will work. Officials stressed yesterday that an import deposit scheme is allowed by Article 109 of the Treaty of Rome as a means of combating a sudden crisis in a member

state's balance of payments.

The Treaty also says, however, that such measures must cause the least possible disturbance in the working of the common market. Although Italy has exempted energy supplies and grain from the scope of the deposits which must cover 30 per cent of goods' value, the scheme is bound to cause a great deal of disruption, not least to trade in farm products.

Italy imports about £3bn worth of agricultural foods, particularly beef and dairy products, from other EEC countries

and officials expect some of this trade to be halted until the scheme is lifted on October 1.

The move is almost certain to be discussed by EEC Foreign Ministers later this month after which the Commission will determine whether to authorise the measures and on what terms.

The Commission was informed, but not consulted, about the scheme last Wednesday just before it was announced. A Brussels veto is politically out of the question, but some sign of disapproval may be given because this is the second time Italy has made such a move.

Dalsager illness blow to Thorn

BY OUR BRUSSELS CORRESPONDENT

MR. POUL DALSEGER, who took over the European Commission's agriculture portfolio in January after the sudden death of Mr. Finn Olav Gundelach, was reported yesterday to be "recovering well" in a Copenhagen hospital after a heart attack. He is expected to resume his duties in a few weeks' convalescence before returning to work.

His illness is another blow to the smooth functioning of the

Commission at a time when it is preparing crucial proposals for reforming the common agricultural policy and the balance of EEC budget spending.

Mr. Gaston Thorn, the Commission president, will take over Mr. Dalsager's responsibilities which are bound greatly to increase his burden of work. In addition to co-ordinating the Commission's work on the various elements of the so-called

"mandate," he will now have to focus on detailed proposals on measures to reduce the scale of CAP over-production.

Although he is not the powerful political force that his predecessor was, Mr. Dalsager is credited with having worked hard and effectively to master his difficult brief. His illness will be felt in the Commission as another indication in its ruin of bad luck which began with Mr. Gundelach's death.

Free and Social Democrats may go to war over social security, writes Jonathan Carr
Budget battle threatens the Bonn coalition

THE West German Government's budgetary problems have emerged as the biggest single threat to the cohesion of Chancellor Helmut Schmidt's Bonn coalition. This may surprise those who have watched the recent battles within Herr Schmidt's Social Democrat Party over nuclear missiles for Nato—an issue on which the Chancellor has publicly staked his political future. But what is euphemistically called in Bonn "The need to consolidate state finances" contains more potential explosive for the alliance between the Social Democrats and liberal Free Democrats than any foreign policy problem.

Over the next few months the Government partners have to agree on how federal income and expenditure will be brought closer to balance in the 1982 budget, which comes before parliament in the autumn. That will require not just a few cuts here and there but some major structural changes. This, in turn, implies a collision course between the Social Democrats who will fight tooth and nail against any assault on the highly developed (and hugely expensive) social security system, and the Free Democrats, who see possibilities of key savings in exactly this sector.

The operation will have to be carried on against a steady drone of criticism from the independent Bundesbank (the central bank) which feels that the level of government debt is one major reason why West German interest rates have to remain high, thus further postponing an economic upswing, and fierce attacks from the opposition Christian Democrats, who speak of "catastrophic economic consequences because of the state financial crisis."

To maintain some perspective, it must be said that West Germany comes very well

out of international comparisons—for example relating public sector debt to gross national product. Further, while the West German Government's debts have more than quadrupled over the past decade, the provincial states, a majority of which have Christian Democrat governments, have almost tripled. The Christian Democrats have a majority in the Bundesrat (the second chamber of the Bonn parliament) whose agreement is essential on tax issues. In other words, if overall public sector finances are in a mess, the Christian Democrats cannot pose as a wholly innocent party.

That does not imply there is no problem for Bonn. Since the shock of hyperinflation in the Weimar era, the Germans have been exceptionally sensitive to any sign of financial laxity—including a rise in state borrowing which in most other industrialised countries would (at least until fairly recently)

have caused few to bat an eyelid. They see a rise in the federal Government's net credit intake from DM 1.4bn (£292m) in 1970 to nearly DM 34bn (on present estimates) this year. They note that last year the Government obtained some DM 20bn or about one-third of its gross credit need from abroad—mainly from the oil-producing states. They are (rightly) told that if the trend continues, the Government will in a few years be using up all its new credit to repay the interest on its previous borrowing. And they have the feeling that this is not the kind of mess Germans should be getting into—no matter what fiscal conjuring tricks are being performed in other countries.

It is also true that the present Government lost a golden opportunity after the general election last October. It won an increased majority and, had it taken advantage of the public mood, it could have made much

greater savings than the DM 1.8bn (compared with the 1981 budget total of DM 231bn) it finally produced after much huffing and puffing. The day of reckoning now seems to be at hand.

That said, it would be wrong to suggest that Herr Hans Matthöfer, the Finance Minister, is a spendthrift. He has been much criticised because the Government's net borrowing requirement last year totalled DM 27.1bn instead of the DM 24bn he said he was aiming for. He is also being attacked because federal budget expenditure this year will be more than 7 per cent higher than the 1980 figure, instead of about 4 per cent as he had intended, but in the medium-term finance planning of 1979 (set every year for the coming four years), the 1980 net credit need had been estimated at as much as DM 28.2bn.

Further, a rise this year in budgetary expenditure of only

a nominal 4 per cent would imply a cut in real terms (given an inflation rate of about 5 per cent). In other words, Herr Matthöfer set himself highly ambitious aims—some would say over-ambitious. Since a real cut in government expenditure is not necessarily the best medicine in an economic recession.

It is also worth looking at the reason why the Government's net credit estimate has risen so sharply this year (to DM 33.5bn from the DM 27.4bn projected only a few months ago).

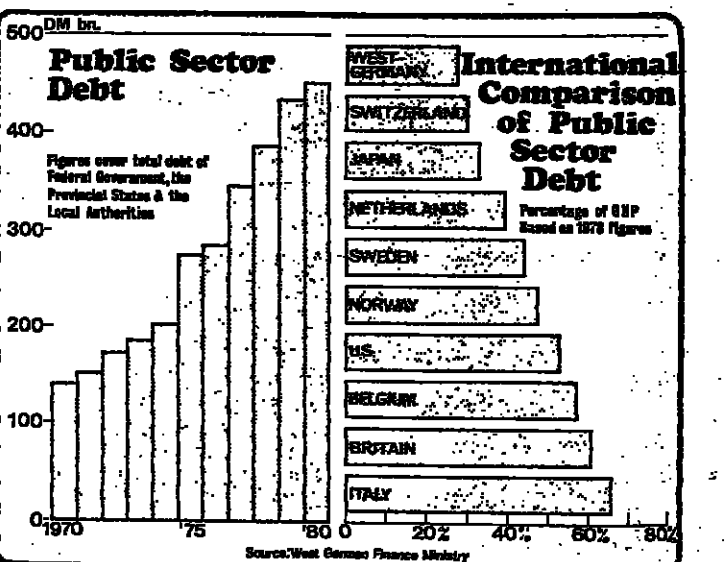
Of that rise, well over DM 4bn goes to the Federal Labour Office to meet the bills caused by the larger number of unemployed.

This is a payment to which the Government is legally committed. It can be significantly reduced only by cutting the total of unemployed (which hardly lies in the Government's power alone) or by chopping back the level of unemployment benefit (which could probably be done only over the bodies of the Social Democrats).

Another DM 510m in credit is needed to finance the additional bill caused by higher interest rates. True, if the Government could cut its borrowing markedly, interest rates might decline (with some help from the United States where rates are very high and influence the West German level). But, in the meantime, the Government must borrow more because of the high rates—a vicious circle indeed.

Another DM 820m goes for defence—notably to meet increased fuel costs and the bill for the Tornado combat aircraft. It is certainly arguable that the Defence Minister should have done his sums better in the first place. On the other hand, the U.S. is demanding further defence efforts from its allies—and optically (at least for those who cannot see beyond their noses), the new DM 820m is a step in that direction. Another DM 350m goes on aid to Poland. Could the Bonn Government afford to pay this, from the finance policy viewpoint? Could it afford not to, from the foreign policy viewpoint? Foreign policy won.

The single ray of light in the



gloom would be an economic upswing, cutting state expenditure on unemployment and increasing government revenue. That hope is not as forlorn as it may sound. But it will not come in time to influence the budgetary battle going on within the coalition this summer. The upshot of all this could eventually be a more sound basis for West German state finances coinciding with the long-awaited start of the economic upturn. But there are plenty of big hurdles to clear before that—and it is always possible that they will not, in fact, be cleared.

Marsh dividend
Marsh and McLennan Companies of New York, which owns C. T. Bowring, the London insurance broker, yesterday declared a quarterly dividend of 50 cents per share on outstanding common stock, payable August 12 to shareholders of record July 12 1981, writes our Financial Staff. This quarterly dividend is at the rate established in the first quarter of 1981, when the company's record dividend was 40 cents per share. The company's record dividend has been 40 cents per share since becoming publicly owned in 1962.

AMERICAN NEWS

William Chislett, recently in San Jose, reports on the much-needed agreement reached with the IMF

Costa Rica draws back from the brink of bankruptcy

"We have got our credit card back and we had better use it carefully otherwise it will be taken away from us and then we will be in deep water."

Thus spoke Sr Emilio Garrner, the new Finance Minister of Costa Rica, which this month, unless anything unforeseen happens, will receive the first urgently needed disbursement under its painfully negotiated \$320m facility with the International Monetary Fund.

The Fund's directors are due to give formal approval for the facility by the middle of June, after a year of protracted and, on both sides, exasperating discussions. During that time the Costa Rican economy, traditionally the most buoyant and stable in turbulent Central America, has gone from bad to the verge of bankruptcy.

In May, the central bank, which has virtually exhausted its dollar reserves as a last resort sold \$42m-worth of gold reserves. Inflation this year is at least twice last year's 18 per cent and the dollar has been devalued by over 100 per cent.

Why has this happened? The short answer is that prices for Costa Rica's major export, coffee, are depressed, its oil bill is rising sharply, the Government has continued to spend beyond its means, and a great



"We are not given to violence," says President Rodrigo Carazo, right, of Costa Rica. For the past 32 years his country has been a haven of peace in turbulent Central America. But over the past year—since the last agreement with the IMF broke down—the economy, traditionally the most buoyant and stable in the isthmus, has gone from bad to near bankruptcy.



government person, specifically representing the private sector, been brought in on negotiations. The private sector became so concerned at the speed with which the economy was descending into chaos, and the effects this might have on Costa Rica's legendary political stability that it put pressure on the Government to include it in the talks.

At first the fund did not like the idea but, in retrospect, Mr. Beck said, found it a "worthwhile" experience.

Costa Rica, one of Latin America's very few fully fledged democracies, is an island of peace in tempestuous Central America. Guatemala and El Salvador are effectively undergoing civil wars and Nicaragua, which borders Costa Rica, had a bloody revolution two years ago.

"Now there is room for optimism. The Government has come out of its ivory tower," said a Western diplomat.

The preventive medicine, however, will be hard to swallow for a country whose consumer expectations and concern for social welfare are high. The Fund's conditions include considerable constraints on public spending, overhauling the tax system, reducing price controls and subsidies, and keeping wages below inflation. Hard-core unemployment, 5 per cent last July, now stands at 7 per cent and is expected to rise to 10 per cent by the end of the year.

Costa Ricans are a peace-loving people (the army was abolished in 1949 and there are more teachers than policemen), but the Fund's conditions are bound to intensify the social tensions which still exist.

It may be only coincidence, but Costa Rica experienced its biggest bank robbery in May, when Colones 500,000 (£13,000) was stolen, and in March a U.S. marine was seriously injured in a bomb attack, the worst such incident since the brief civil war in 1948.

Since then, a very tolerant society has grown up, with a literacy rate of 84 per cent and a life expectancy of 71, exceptional even by industrialised nations' standards.

The time is certainly ripe for extremists to capitalise on the country's economic woes. And if Costa Rica were ever plunged into politically motivated violence the Government would be hard pressed to stamp it out.

Mr. Habib's mission had achieved no practical results so far. There was a limit to how long Israel could wait for him to resolve the crisis with Syria, he added.

Israel was giving Mr. Habib more time, but there was a "limit." It is impossible to carry on the talks back and forth with no practical results. The Syrian missiles remained

OVERSEAS NEWS

Habib to return to Middle East this week

BY DAVID BUCHAN IN WASHINGTON AND DAVID LENNON IN TEL AVIV

THE U.S. special envoy to the Middle East, Mr. Philip Habib, will return this week to resume his mediation in the crisis between Israel and Syria over Syrian missiles in Lebanon.

A State Department official who said Mr. Habib's return would be "mid-week," said there was no time limit set for the U.S. mediation attempt.

He had been asked about the warning earlier yesterday by Mr. Menahem Begin, Prime Minister of Israel, that time was running out for Mr. Habib to succeed.

Mr. Begin said yesterday that Mr. Habib's mission had achieved no practical results so far. There was a limit to how long Israel could wait for him to resolve the crisis with Syria, he added.

Israel was giving Mr. Habib more time, but there was a "limit." It is impossible to carry on the talks back and forth with no practical results. The Syrian missiles remained

in Lebanon, and Mr. Habib had been unable to get a commitment from the Syrians not to fire the missiles on the border with Lebanon at Israeli planes, he went on.

Mr. Begin also said that Israel was paying "close attention" to the continuing Syrian military build-up.

"We do not want war with Syria, we will not attack Syria. But if Syria attacks, we will reply in kind."

Some military officials here say that Syria is apparently preparing for war, but Mr. Mordechai Ziljoff, the deputy Defence Minister, said yesterday that while the Syrians are talking very aggressively about the situation in Lebanon, they were being very careful not to become involved with Israel.

Israel Radio yesterday quoted unnamed military officials as saying that Libya was air-lifting weapons to the Palestinian guerrillas in Lebanon to replace those destroyed by Israeli air attacks.

Beirut faced with total collapse of security

BY IHSAN HIJAZI IN BEIRUT

IT IS becoming increasingly clear that security in Beirut has totally broken down. The authorities have failed to check the mass killing of civilians in indiscriminate bombardment of residential areas in the Lebanese capital and its suburbs.

The latest truce broke down yesterday as Syrian troops of the Arab Deterrent Force and Lebanese leftist militias on one hand, and Lebanese army units and Christian militias on the other, continued to trade artillery shells across the line dividing Christian and Moslem sections of the city.

During the 24 hours up to early yesterday evening, 25 people had been killed and about 300 wounded in the shelling. "Wholesale killing continues unabated," the state-controlled radio reported.

The violence is destroying whatever is left of life in this country. On Sunday shelling rained on the public beaches in Moslem and Christian sectors, sending people rushing back home in panic. The beaches were completely deserted and yesterday schools and businesses were closed.

The capital's streets were deserted. The city looked as big a ghost town as it did during the worst days of the civil war five years ago.

In the two months since the latest round of clashes erupted, 500 people have lost their lives, while scores have been wounded and mutilated.

According to officials at the American University Hospital, of 35 people who went to the university's beach on Sunday, six had to have their legs amputated after the shelling.

IBM seeks talks over 12-year anti-trust battle

BY IAN HARGREAVES IN NEW YORK

INTERNATIONAL Business Machines and the U.S. Justice Department yesterday rested their cases in their 12-year-old anti-trust battle, but resolution of the dispute still seems to be some way off.

IBM did reveal, however, that the company has formally written to Mr. William Baxter, assistant Attorney-General, requesting a meeting to discuss the case.

Judge David Edelstein set June 10 for a conference at which Mr. Baxter has been invited to take part. The Judge said the court would travel to Washington from New York for the meeting if that suited Mr. Baxter.

IBM hopes that the softer tone adopted on anti-trust issues since President Reagan took office will work to its advantage in getting a settlement of the Justice Department case, which has developed into a classic example of the way U.S. agencies have sought over the years to break up the power of some of the country's leading industrial groups.

There is a strong body of opinion which says that the Government should be encouraging a company as strong as IBM, not seeking to break it up. But there has so far been no sign from Mr. Baxter, who heads the Justice Department's anti-trust division, of any application of this thinking to the IBM case.

Saskatchewan disputes federal energy taxes

BY VICTOR MACKIE IN OTTAWA

SASKATCHEWAN'S provincial government has decided to challenge the constitutional validity of sections of the Canadian federal Government's national energy programme.

Mr. Roy Romanow, Saskatchewan's Attorney-General, announced yesterday that the provincial cabinet had agreed to go ahead with the challenge in the Saskatchewan Court of Appeal. Mr. Romanow told reporters that he expected the case to be heard by the autumn.

The province plans to refer about 40 questions of law to the court. Mr. Romanow said the main point would be that federal taxes intrude on a

section of the British North America Act which prohibited one level of government from taxing another.

The province will be arguing that the federal petroleum and gas revenue tax, which takes 8 per cent of defined well-head revenues, and the natural gas revenue charge, which takes 30 cents per 1,000 cubic feet, are unconstitutional in that they are taxes on crown corporations.

The Saskatchewan Power Corporation, the sole distributor of natural gas in the province, has been collecting the tax since it was announced in the federal budget last autumn. The money is being held in trust

30% devaluation reported by Argentine agency

BY HUGH O'SHAUGHNESSY

ARGENTINA is reported to have devalued the peso by 30 per cent. The local news agency, Noticias Argentinas, carried the report yesterday, citing senior economic officials. Earlier the Economy Ministry in Buenos Aires had denied responsibility for a report in the conservative daily newspaper La Nacion to the effect that the economy was in danger of collapse.

Last year the trade deficit amounted to \$2.4bn (£1.1bn) up from the \$1.1bn the previous year. This was principally due to increased imports spurred by what many saw as an artificially high exchange value of the peso. A major devaluation of the

peso earlier this year combined with the accession to power of General Roberto Viola at the end of March was seen in some quarters as giving a boost to a flagging economy and some inward capital flows were noted. Recently, however, sentiment in the Euromarkets turned against Argentina.

Yesterday morning the foreign exchange market in Buenos Aires was closed and later the city's stock exchange suspended dealings in Argentine Central Bank bonds.

At the end of last week, following the report in La Nacion, there was a run on the peso. Between Thursday and Friday the rate went from 3,240 pesos to the dollar to 3,400.

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PERFORMANCE REVIEW

(IN MILLIONS OF SAUDI RIYALS)

	1977	1978	1979	1980
CAPITAL	10	50	50	100
RESERVES	0.845	5	26	58
DEPOSITS	528	1310	1673	2003
BALANCE SHEET TOTAL	812	2373	3066	3793
NET PROFIT	1.631	9.519	29.875	53.362
DIVIDEND	5%	10%	15%	20% (Proposed)

Chairman Board of Directors
Shaikh Abdul Aziz A. Alsulaiman
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Mohammad Saifuddin Ansari

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OVERSEAS NEWS

Way open for new Chinese leader

BY TONY WALKER IN PEKING

DENG XIAOPING, the Chinese vice-chairman and dominant politician, appears to have squashed opposition to leadership changes he is proposing. The way is now apparently open for an important meeting of the Chinese Communist Party central committee, due around the middle of this month, at which Mr Hua Guofeng, the party chairman, is expected to be demoted.

Arrangements for the forthcoming party plenum appear to have hardened in the past few weeks, and preparatory meetings

are believed to be in progress in Peking to put finishing touches to a package of expected changes, including the appointment of a new chairman and party general secretary.

Mr Deng almost certainly faced stronger than expected opposition from party traditionalists in his plan to install Mr Hu Yaobang, his protégé, in the chairman's job, nominally held by Mr Hua. Mr Hua is expected to step down at this plenum, possibly to a position of one of a number of vice chairmen.

Mr Hu Yaobang, the 67-year-old party general secretary, is apparently regarded as being too abrasive, and perhaps too liberal, by old guard officials and some top generals. Indications are that much of this opposition has been overcome, although to achieve its aims, the Dengist faction appears to have made concessions to the party's Left wing on questions of Maoist ideology and a heightened role for the military.

At the weekend, Mr Deng pointedly told a visiting Yugoslav official that there was no

power struggle in China today and leadership changes were part of a natural process. He noted there had been a lot of speculation about China's internal situation.

Diplomatic observers here interpreted Mr Deng's remarks as a signal that progress had been made in resolving outstanding differences. They believe the way is now clear for the plenum which is also expected to deal with the vexed question of a judgment of Mao's contribution to the revolution in the 25 years before his death.

China's leadership is believed to have settled on a formula which blames the late chairman for some mistakes but gives him great credit for his role in the founding of the People's Republic.

If Mr Hu is elevated to the chairmanship, the party general secretaryship will be left vacant. A name being mentioned as a candidate for that job is Mr Peng Chong, the former mayor of Shanghai.

Mr Peng may be one of the compromises the Dengists have had to accept as a price for securing the chairmanship. He holds a prominent position in



Hu Yaobang: Deng's protégé.

the party secretariat, the body which runs day-to-day affairs.

Diplomatic observers in Peking caution against making firm predictions about the forthcoming plenum. They point out that signals emerging from the leadership in the first months of this year have been confusing.

Late last year it was being confidently predicted a meeting would be held no later than February to resolve the leadership question.

AP reports from Islamabad: Mr Zhao Ziyang, the Chinese Prime Minister arrived yesterday from Peking and was greeted by President Ziaul Haq, the entire Cabinet and the chiefs of the Army, Navy and Air Force.

Thais look for Hanoi move over Kampuchea

By Kathryn Davies in Singapore

VIETNAM AND Thailand are to hold two days of talks in Bangkok, the Burmese capital, tomorrow amid speculation that both sides are trying to break the deadlock over Kampuchea which has caused a breakdown in relations between them.

Diplomats believe that Thailand could be making a last-minute bid to persuade the Hanoi Government to take part in a UN-sponsored international conference on Kampuchea scheduled to be held in New York next month.

Vietnam has consistently categorised the New York conference as an unwarranted interference in Kampuchea's internal affairs and, together with the Soviet Union and most other Eastern bloc countries, has said it will boycott it.

Despite its tough anti-Vietnamese line, the Thai Government is aware that there is now some unease among its Western allies, most notably Australia, about Bangkok's continuing recognition of the Pol Pot regime (known as Democratic Kampuchea) rather than the Heng Samrin administration in Phnom Penh, which is supported by the Vietnamese. There is also a growing suspicion that a united front opposed to Heng Samrin and made up of Pol Pot, Prince Sihanouk and some anti-Communist Kampuchean is unlikely to get off the ground.

In return for Hanoi's appearance at the international conference, Thailand and some, if not all, of its South East Asian neighbours might be prepared to offer observer status to the pro-Vietnamese Heng Samrin Government. For its part, Vietnam has recently hinted that it is prepared to withdraw at least some of its 200,000 troops from Kampuchea in return for a United Nations presence there.

A more pressing issue for the two Deputy Foreign Ministers in Bangkok is the Thai threat to repatriate all 110,000 Kampuchean refugees in camps in Thailand back across the border, where they might be co-opted by anti-Vietnamese forces.

Vietnam's army is currently in a state of alert along its border with China. If Hanoi does not appear flexible during the Bangkok talks, Thailand might feel that it has a freer hand in dealing with the refugees. In spite of widespread opposition to their repatriation from international relief workers.

In the run-up to the Association of South East Asian Nations (ASEAN) Foreign Ministers' meeting in Manila later this month, the talks between Vietnamese Deputy Foreign Minister V. Dong Giang and his Thai counterpart Arun Rhanapong could mark significant progress towards a settlement.

Chittagong revolt collapses as 'Manzur is held'

BY K. K. SHARMA IN NEW DELHI

THE Bangladesh army rebellion which began with the assassination of President Ziaur Rahman on Saturday collapsed yesterday and the leader of the revolt has been arrested, the Government said last night.

The official Bangladesh news agency said in a despatch from the port city of Chittagong, where President Zia was killed, that the rebel chief, Major-General Abu Manzur, had been arrested.

But while the immediate threat of a civil war, which loomed large for a few days, has been averted, there is no indication that the political crisis that began with the President's assassination has been resolved.

There is no obvious successor to President Ziaur Rahman who ruled Bangladesh since 1975 and allowed no opposition. The present acting President, Mr Abdus Sattar, is at best a temporary stand-in.

Life in Dhaka is reported to be normal while the garrison in Chittagong, which is the country's main port, and where the only oil refinery is located, has been placed under the command of a loyalist general.

Bangladesh is quiet but tense and there is considerable uncertainty about the future.

Expectations are that the army will remain the main political force, but there may be difficulty in keeping rival generals and Ministers together.

The main reason for the short-lived rebellion was the feeling among some generals that President Zia had followed a soft policy towards India.

This impression is not shared in New Delhi, where officials point out that a virulent "hate India" campaign had been whipped up in Bangladesh in the past few weeks.

Apart from the general feeling that India is a dominant giant in the sub-continent and thus to be feared, the two main issues that disturbed the Bangladeshis are the sharing of the Ganges waters in the dry season and the rival claims over New Moore Island in the Bay of Bengal.

In New Delhi, there is considerable relief that the rebellion has been crushed. General Manzur had announced, immediately after the assassination, the abrogation of the 20-year friendship treaty with India and that he would forcibly occupy New Moore Island. There is some disquiet, however, over the possibility of a long spell of instability and the strengthening of anti-Indian sentiments.

Mystery group bombs S. African party offices

BY QUENTIN PEEL IN JOHANNESBURG

THREE offices of the Progressive Federal Party, South Africa's leading white opposition party, were attacked with petrol bombs in Johannesburg yesterday, as festivities to mark the 20th anniversary of the South African republic reached a climax with a massive military display in Durban.

Responsibility for the petrol bombs, which severely damaged one office and destroyed an art gallery display, was claimed by another, was claimed by a previously unknown organisation calling itself the South African Liberation Support Cadre.

In a statement delivered to news agencies, the organisation attacked the PFP for supporting the Republic Day celebration "which has been boycotted by the overwhelming majority of South Africans," and accused the party of representing "the interests of the white minority." The attacks appear to be the latest manifestation of the anti-Republic Day campaign, in which a police station has been attacked and two railway lines

and a military recruitment office bombed. The official National Congress has claimed responsibility for the previous attacks, but not for the latest.

However, the military parade in Durban, in front of Mr P. W. Botha, the Prime Minister, went ahead without any apparent hitch. More than 8,000 men and women, as well as hundreds of military vehicles, guns and missiles, were paraded through the centre of the city in a deliberate display of South Africa's considerable military power.

Apart from a fly-past by Mirage jet fighters, and Impala jet trainers (based on the Italian Aeromach), the parade included batteries of Cactus missiles (based on the French Crocodile), South Africa's home-made version of the "Stalin Organ" multiple rocket launcher, and locally-developed armoured vehicles such as the Ratel, the Buffels and the Olifant (based on the British Centurion).

Bani-Sadr 'violated ban on provocative statements'

BEIRUT—President Abolhasan Bani-Sadr of Iran was accused yesterday of violating Ayatollah Khomeini's ban on provocative statements in Iran's simmering power struggle between moderates and clerical fundamentalists, an official said.

Mr. Hojatollah Mohammad Yazdi, the spokesman of the three-man commission the Ayatollah set up to arbitrate disputes between the liberal President and the clergy-backed Prime Minister Mohammad Ali Rajai said the commission found the president has not logically and suitably dealt with problems, Tehran Radio reported.

Although the President might say that he was defending himself according to evidence in possession of the commission, no responsible officials had acted illegally in connection with the President and he had not been insulted, said Mr Yazdi, also a deputy from the central holy city of Qom.

Mr. Yazdi also accused Mr Bani-Sadr of refusing to sign the Majlis (Parliament) ratification of the appointment by supervisors to Ministers, which proves he is acting at variance with the constitution, the radio quoted him as saying.

Mr Bani-Sadr repeatedly has blocked the appointment of Mr Rajai's nomination of foreign minister, the post vacant since the Prime Minister formed his Cabinet last summer.

Mr Yazdi said the commission had decided to introduce "the offender" to the evidence to the office of the public prosecutor, Tehran Radio reported. It was not clear whether this means Mr Bani-Sadr would be prosecuted.

Ayatollah Musavi Ardabili, Iran's Prosecutor-General, said last April it was likely the President would be tried if evidence proved that his speech at a May 5 Tehran University rally touched off the fighting in which more than 40 persons were injured.

The President's supporters were reported to have cracked down during the rally on pro-Rajai leaders and several victims lodged formal complaints with Ayatollah Ardabili's office, holding the President in person responsible for their injuries.

It was not clear whether Mr Bani-Sadr's May 5 speech was among the statements censured by the arbitration commission, which is made up of representatives of Ayatollah Khomeini, Mr Bani-Sadr and Mr Rajai. AP

Taiwanese turn down invitation from Peking

BY OUR PEKING CORRESPONDENT

TAIWANESE leaders yesterday turned down an invitation from Peking to attend the funeral tomorrow of Mme Soong Ching Ling, sister-in-law of the late nationalist leader, Chiang Kai-shek.

China yesterday confirmed that the President of Taiwan and the widow of Chiang Kai-shek had been invited to attend the funeral.

Peking, in its continuing diplomatic shadow play with Taiwan will not be surprised by the refusal. Diplomats in Peking see the invitation to tomorrow's funeral as part of Chinese attempts to maintain diplomatic pressure on the

Government in Taipei.

A Western diplomat said yesterday it was one of a number of "gestures" over the past several years in which China has sought to open links with Taiwan with the aim of securing reunification on its terms.

In the past several years, as part of its diplomatic offensive, Peking has said it would allow free trade with Taiwan, open the way to sporting exchanges and facilitate the movement of mail between the two countries.

Taiwan has shown no interest in any of these "gestures" which are aimed at pressuring China in the light of peace-maker.

Bank of Israel governor attacks State policy

BY DAVID LENNON IN TEL AVIV

THE GOVERNOR of Israel's Central Bank, the Bank of Israel, has accused the Government of squandering a golden opportunity to reduce the country's triple digit inflation. He has drawn fire from the Finance Minister, who accused him of indulging in politics on the eve of the General Election.

Mr Arnon Gafny, the governor, warned that the present halt in state-controlled price rises was no solution for inflation. On the contrary, he said, it will mean accelerated increases in the near future.

The governor asserted that in 1980 the growth in inflation had been held and conditions had been created under which it could have been reduced, but this opportunity was wasted by the Government.

The main fault was that demand had not been kept down along with prices, he said.

Mr Yoram Aridor, the

Finance Minister, reacted yesterday by claiming that the Bank of Israel was becoming politicised. He was particularly incensed by criticism of his policy of selective price cuts on consumer durables.

Earlier this year, Mr Gafny described this policy as "election economics" and the Minister responded then by taking the unprecedented step of excluding the governor from a Cabinet discussion on tax cuts.

The bank governor delivered his criticism of Government policy when he presented the bank's annual report which is always published on May 31.

It is usual for the governor to assess the Government's performance while presenting the report and the previous Finance Ministers have accepted this as part of the governor's duty.

Saudis urge joint ventures

By James Buchanan

SAUDI ARABIA's chief concern in its dealings with foreign companies is to achieve a true transfer of technology. Dr Ghazi Algasabi, the Saudi Minister of Industry and Electricity told a conference in London yesterday.

Speaking on the first day of the conference on "The Role of International Companies in Saudi Arabia's Development Plans," sponsored by the Jeddah newspaper, Saudi Gazette, and the non-profit making Avicenna Foundation and organised by the Financial Times, Dr Algasabi said that some 3,000 foreign concerns had been involved in Saudi development in the past 10 years.

The Minister said that there was bound to be a certain conflict of interest between the companies' private aims and the host country's development goals and there had been complaints both about inappropriate technology and inadequate training. Foreign companies should also realise that the Saudi legal system, different as it is from Western codes, is not, for that reason, inferior.

There is, he said, great benefit on both sides to be gained from joint-ventures and there are now some 1,500 in operation in the Kingdom though some of these could be more flexible in their structure and operation.

Dr Faisal al-Bashir, the Saudi Deputy Minister of Planning, pointed to the greater role to be played by the Saudi private sector in correcting structural imbalances in the Saudi

FINANCIAL TIMES INTERNATIONAL COMPANIES IN SAUDI ARABIA CONFERENCE

economy—most notably its dependence on exports of crude oil and imports of foreign manpower.

Mr W. Jack Butler, Chairman of Mobil Saudi Arabia, which is involved in 12 joint-ventures with the Government and private interests in the Kingdom said that the Kingdom's east-west pipeline, which will start operating in July, will serve as a unifying link in national development. He said that output from the Kingdom's joint-venture petrochemical and refining ventures most of which will start in 1985, will reshape the pattern of trade between Saudi Arabia and the industrial world.

Mr Abdulaziz Alzamil, Chief Executive of the Saudi Basic Industries Corporation which is the Saudi public sector partner in seven petrochemical ventures, said that the world chemical industry need not fear disruption in the market when these projects come on stream. Saudi exports will be equivalent in only 4 per cent of the world market or one year's natural growth.

The conference was chaired by Dr Mansour Al Turki, a former Saudi deputy minister of finance, and president of Riyadh University, and Lord Selsdon, chairman of the UK Committee for Middle East Trade.

NOTICE OF REDEMPTION

Nabisco International Finance Company

5 1/4% Guaranteed Convertible Debentures Due 1988

Nabisco, Inc.

(successor to Nabisco International Finance Company)

REDEMPTION DATE: JULY 1, 1981
CONVERSION RIGHT EXPIRES: JULY 1, 1981

NOTICE IS HEREBY GIVEN to holders of the 5 1/4% Guaranteed Convertible Debentures Due 1988 (the "Debentures") originally issued by Nabisco International Finance Company (the "Company") that, pursuant to the provisions of the Indenture dated as of March 1, 1968 (the "Indenture") among the Company, National Biscuit Company (now named Nabisco, Inc.), Guarantor (the "Guarantor") and Morgan Guaranty Trust Company of New York, Trustee, the Guarantor, as successor to all the assets and liabilities (including, by supplemental indenture dated as of April 1, 1978, the obligations under the Indenture) of the Company, has elected to redeem all the outstanding Debentures on July 1, 1981 (the "Redemption Date") at a redemption price of 101 1/4% of the principal amount thereof, together with accrued interest from March 1, 1981 to the Redemption Date. Payment of the redemption price and accrued interest, which will aggregate \$1,032.50 for each \$1,000 principal amount of Debentures, will be made upon presentation and surrender of the Debentures, together with all coupons appertaining thereto maturing after the Redemption Date, at the offices of the Paying and Conversion Agents set forth below.

The Debentures will no longer be outstanding after the date fixed for redemption. The redemption price will become due and payable upon each Debenture on the Redemption Date and interest thereon shall cease to accrue on and after the Redemption Date.

Holders of Debentures have, as alternatives to the exercise of the right to sell their Debentures through usual brokerage facilities or, on or before the close of business on July 1, 1981, to convert such Debentures into the Guarantor's Common Stock.

The Debentures may be converted into Common Stock of the Guarantor at the current conversion price of \$25.25 of principal amount of Debentures for each share of such Common Stock. In order to exercise the conversion privilege, the holder of any Debenture to be converted shall surrender such Debenture, together with all coupons appertaining thereto maturing after the Redemption Date, during regular business hours to the Guarantor at one of the offices of the Paying and Conversion Agents set forth below in exchange for a notice to the Guarantor that the holder elects to convert such Debenture. Such notice shall also state the name or names (with address) in which the certificate or certificates for shares of Common Stock issuable upon such conversion shall be issued. A holder who surrenders Debentures for conversion will receive a certificate for the full number of whole shares to which he is entitled. No fractional shares of Common Stock will be issued upon conversion of any Debentures, but in lieu thereof the Guarantor will pay in United States dollars an amount equal to the market value of such fractional share computed on the basis of the market price (as defined in the Indenture) of the Guarantor's Common Stock on the New York Stock Exchange on the last business day before the conversion date. If more than one Debenture shall be surrendered for conversion at one time by the same holder, the number of full shares which shall be issuable or deliverable upon conversion shall be computed on the basis of the aggregate principal amount of Debentures so delivered. Such conversion shall be deemed to have been effected immediately prior to the close of business on the date on which such notice shall have been received by such office of any Paying or Conversion Agent and such Debenture(s) shall have been surrendered as aforesaid, and at such time the rights of the holder of such Debenture(s) as such holder shall elect and the person or persons in whose name or names any certificate or certificates for shares of Common Stock shall be issuable upon such conversion shall be deemed to have become the holder or holders of record of the shares represented thereby. In accordance with the terms of the Indenture, no payment or adjustment shall be made on any conversion on account of any interest accrued on a Debenture or on account of any dividends on the shares of Common Stock issued on such conversion.

From January 1, 1981 to May 1, 1981 the reported New York Stock Exchange-Composite Transactions prices for the Guarantor's Common Stock ranged from a high of \$35 1/4 per share to a low of \$26 1/4 per share. The last reported New York Stock Exchange-Composite Transactions price of the Guarantor's Common Stock on May 1, 1981 was \$29 3/4 per share. At such last price per share, the holder of \$1,000 principal amount of Debentures would receive upon conversion shares of the Guarantor's Common Stock and cash for the fractional interest having an aggregate value of \$1,163.25. However, such value is subject to change depending on changes in the market value of the Guarantor's Common Stock. So long as the market price of the Guarantor's Common Stock is \$26.08 or more per share, holders of Debentures upon conversion will receive Common Stock and cash in lieu of any fractional share having a greater market value than the cash, which they would receive upon redemption. In addition, the annual aggregate dividends on the number of whole shares of Common Stock into which \$1,000 principal amount of Debentures would be converted, based on the most recently announced quarterly dividend, would be \$70.28 as compared with annual interest on such principal amount of \$52.50.

Delivery of Debentures to the Paying and Conversion Agents after the close of business on July 1, 1981, regardless of the instructions in any notice, will result in the redemption of such Debentures at the redemption price of 101 1/4% of their principal amount together with accrued interest to July 1, 1981.

IMPORTANT INFORMATION

As described above, based upon current market prices, the market value of the Guarantor's Common Stock into which the Debentures are convertible is significantly greater than the amount of cash which would be received upon surrendering the Debentures for redemption. All rights to convert the Debentures into the Guarantor's Common Stock expire at the close of business on July 1, 1981. Holders of Debentures who exercise their conversion privilege before June 5, 1981, the record date for the next quarterly dividend on the Guarantor's Common Stock, will also be entitled to receive such dividend of \$4.55 per share payable July 10, 1981.

On April 22, 1981 the Guarantor announced that it had entered into a definitive agreement with Standard Brands Incorporated, a Delaware corporation ("Standard Brands"), to combine their respective operations under a new corporation named Nabisco Brands, Inc. Under the agreement, if the proposed combination is consummated, each share of Common Stock of the Guarantor outstanding on the date of consummation would be converted into 1.04 shares of the Common Stock of Nabisco Brands, Inc.

The proposed combination is subject to a number of conditions, including approval by the shareholders of both corporations at special meetings currently scheduled to be held on July 1, 1981 and the obtaining of certain regulatory clearances. The record date for holders of Common Stock of the Guarantor as to its special meeting was May 15, 1981 and, accordingly, holders of Debentures who exercise their conversion privilege after such date but before July 1, 1981 will not be entitled to vote on the proposed combination but will be entitled to participate in such combination as holders of Common Stock of the Guarantor if it is approved by the shareholders of both corporations and all other conditions to consummation are satisfied. Notwithstanding the satisfaction of any or all conditions, the parties to the agreement may by mutual agreement terminate the reorganization at any time prior to its consummation.

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Morgan Guaranty Trust Company of New York
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New York, New York 10015

Morgan Guaranty Trust Company of New York
Bockenheimer Landstrasse 8
Frankfurt am Main, Germany

Morgan Guaranty Trust Company of New York
14, Place Vendôme
Paris 75001, France

Banque Internationale a Luxembourg S.A.
2 Boulevard Royal
Luxembourg, Luxembourg

Morgan Guaranty Trust Company of New York
Avenue des Arts 35
Brussels, 1050, Belgium

Morgan Guaranty Trust Company of New York
Morgan House
One Angel Court
London EC2R 7AE England

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E. Germany in talks on £404m plant deals with Tokyo

BY LESLIE COLITT IN EAST BERLIN

EAST GERMANY is still negotiating to buy complete plants from Japan worth some \$850m (£418m) after signing contracts with Japanese companies last week worth \$237m. The signings took place during the visit to Japan of Herr Erich Honecker, the East German leader.

On his return from Japan, Herr Honecker said further agreements to purchase chemical and microelectronic plants are in line.

The East Germans are negotiating with Toyo Engineering to purchase a \$500m oil cracking plant to be built at Schwedt on the Oder, where East Germany refines its imported Soviet oil.

In addition East Berlin is interested in buying a turbine factory to produce audio systems and electronic components from Toshiba worth \$250m.

A consortium of Mitsui and Nippon Steel is bidding against strong competition from Western Europe to build a cold rolling steel mill valued at some \$100m.

Japanese trade sources said differences over prices, credit terms and the nature of counter

purchases from East Germany have held up the contracts.

Last week East Germany completed a deal with Marubeni to buy a \$182m iron foundry for the East German truck industry and with C. Itoh to supply a plant worth \$53m to produce clutch parts.

East Germany is to pay for the factories with exports of machine tools and electrical engineering goods. West German companies are also involved in the iron foundry as subcontractors.

East Germany and Japan also signed a trade and navigation treaty providing for most favoured nation treatment. Herr Honecker spoke of doubling trade between the two countries by 1983.

East Germany's new economic links with Japan do not represent a shift away from Comecon but they do spread even further the remaining 20 per cent of East Germany's trade with western industrial nations. Ten per cent of that trade is regularly conducted with West Germany.

East Berlin is seeking to gain Japanese oil refining technology to allow it to raise the volume of oil products it obtains from Soviet crude.

World air fares may rise by up to 5%

By Michael Donne, Aerospace Correspondent

THE WORLD'S major airlines start a two-day meeting in Geneva today which is expected to result in a request for governments' approval to raise all fares by amounts of up to 5 per cent.

The meeting, under the aegis of the International Air Transport Association (IATA), is also likely to put forward some major proposals designed to help the airlines overcome their financial difficulties.

These have stemmed primarily from soaring costs, especially of fuel, landing and other airport charges, and labour, at a time of recession when traffic growth has slackened considerably with actual falls in traffic on some routes, especially in the U.S.

At today's meeting, which will be under the chairmanship of Mr Adam Thomson, chairman of British Caledonian, the 100-plus airlines attending will identify the main areas of difficulties and set up working parties to study them in more detail.

By Wednesday, they expect to have arrived at a consensus on the best way of handling their problems.

Rhys David, Textiles Correspondent, reports on moves by EEC textile industries

Last-ditch bid to toughen MFA stance

NATIONAL TEXTILE industries in the EEC are making a last-minute bid to stiffen what they see as the European Commission's rather weak position on the re-negotiation of the Multifibre Arrangement (MFA).

The Commission's negotiating mandate for the international talks under the aegis of the General Agreement on Tariffs and Trade (GATT) will be settled this month by the EEC Council of Ministers. The MFA provides the framework for world textile trading.

A similar regional strategy position by Third World sectors of the industry are to be taken up over the summer in a Hong Kong meeting. A general MFA meeting is to take place in Geneva July 13.

The British Textile Confederation has claimed that the Commission has not devised a coherent policy. The European textile industry is being asked to take too many important trade matters on trust, it said.

The BTC's judgment is contained in a point-by-point analysis of a Commission paper delivered to the EEC Council in April, together with other Commission documents covering trade with the EEC's Mediterranean associates and developing countries linked to the EEC in the Lome Convention.

The industry's argument with the Commission is over both details and tactics.

In their document Brussels officials have deliberately left out the actual figures they envisage under the new MFA as the global ceilings for imports of certain products, and they have not fully listed the products to which such ceilings might apply.

At the same time, the Commission, while pointing out that EEC growth in consumption of

as sound policy reasons.

The Commission itself would clearly prefer to retain as much negotiating freedom as possible and not be tied down by too specific a mandate. At the same time the individual member countries themselves have not wanted to be seen taking the lead in putting forward MFA demands.

This would seem to apply particularly to Britain which, in the last negotiations in 1977, made most of the running, winning for itself a reputation in the developing world as Europe's main exponent of textile protectionism.

On this occasion a much less public approach is being adopted, with officials from the Department of Trade, the main Ministry involved, feeding proposals into the Commission and holding bilateral discussions with other European countries in the hope of building a consensus.

With other EEC countries also holding back, industry hopes of a detailed public statement from the Council of Ministers this month setting out the Commission's mandate seem likely, therefore, to be disappointed.

The Commission seems most likely to be sent away to negotiate what it has set out in its paper, though its negotiators will also have been told what their sticking points should be.

The danger in this low-key approach, as seen by the UK

textile industry, is that if the Commission is not publicly tied to certain points, it will give too much away.

At the same time, however, it would appear to lessen the other risk of the talks breaking up almost before they start because of entrenched positions on both sides.

In contrast with 1973 and 1977 when the agreement was previously negotiated the

Britain favours a mechanism whereby supplying countries which themselves shelter behind very high tariff barriers could be treated less favourably than others, such as Hong Kong, which have open markets.

developing countries have, on this occasion, set about co-ordinating the response they will offer to the developed countries' demands.

Just as important, however, the EEC's relatively flexible stance appears to offer a pointer to the type of agreement which may eventually emerge. Complete re-writing of the MFA is beginning to look increasingly unlikely, with the Americans in particular anxious to secure a quick agreement and warning

that any attempt to unpick parts could lead to the collapse of the whole.

Without U.S. support, the EEC is likely on its own, to find it difficult to push through proposals for tightening up the basic MFA document.

Instead, the text of the agreement, as in 1977, may well be left virtually untouched, including the provision for a minimum 6 per cent growth rate. As happened four years ago, however, provision to deal with specific problems in the importing countries could be included in one or two more protocols attached to the agreement.

The "reasonable departures" clause in the 1977 agreement, in fact, allowed the EEC to negotiate growth rates substantially below 6 per cent for some sensitive products.

If this course is adopted, items which the EEC would want to see incorporated in new protocols would be provision for suppliers at different stages of development to be given differing growth rates—a device intended to allow the poorest countries better access to developed markets.

Britain favours, too, a mechanism whereby supplying countries which themselves shelter behind very high tariff barriers could be treated less favourably than others, such as Hong Kong, which have open markets.

Commons appeal Page 10

Liberty plans to set up Japanese joint venture

BY DAVID FREUD

LIBERTY, THE fashion and fabrics retailer, announced plans yesterday to set up a joint venture with a large Japanese retailer to exploit the Japanese market.

The proposed link is with Seibu Department Stores, part of the Seibu Group, which claims to be the biggest retailing organisation in Japan and last year had sales of more than £3.1bn.

The deal would lead to a greater range of Liberty prints being sold from Seibu stores, manufactured in either Japan or Hong Kong.

Liberty has been collaborating with Seibu for the past three years and sells about £1m of goods through the Japanese retailer. Under the deal just signed this turnover will be pushed up over the next two years.

Subsequently, probably in the autumn of 1983, it is planned to establish a joint venture company, owned 51 per cent by Liberty and 49 per cent by

Seibu. Liberty's pre-tax profits totalled £2m in the year to January 31 1979, falling to £1m in the subsequent year and £74,000 in the 12 months just completed.

Without an increase in loan capital and a fall in working capital—mainly stocks—there would have been a cash outflow of about £400,000.

It is understood that Seibu will provide 100 per cent of the finances to set up the planned joint venture.

Liberty's previous attempt to break into the Japanese market was through the Kanebo retailing group between 1972 and 1975. This was on a royalty basis, but Liberty ended the relationship because going through the Japanese distribution network pushed the price of its goods to very high levels.

Seibu has already formed several joint ventures with European and U.S. companies, including the French company Hermes.

Turkey's exports show 44% rise in four months

BY METIN MUNIR IN ANKARA

THE TURKISH Government's campaign to boost exports seems to be succeeding as exports in the first four months of this year rose by more than 44 per cent over the same period last year, and were valued at \$1.3bn.

This has led Mr Turgut Ozal, the Deputy Prime Minister, to predict an annual export figure for 1981 of more than \$4bn. Exports last year totalled \$2.9bn and were targeted at the beginning of the year to become \$3.8bn in 1981.

Since the major policy reorientation of January last year away from detailed state regulations the Government has issued a large number of decrees designed to encourage exports.

Exporters can retain up to half their hard cash earnings and benefit from loans which, at 21 per cent, are about a third cheaper than other medium-term loans. More recently, the Central Bank has started

announcing the parity of the Turkish lira on a daily basis, ensuring the exporters that the lira will not be overpriced. Turkish manufacturers seem to be concentrating exports to the Middle East and Gulf and North Africa.

Breakdown by commodity groups show that while agricultural exports remain prominent, a significant increase occurred in industrial exports, in the first four months of this year these were \$550m or 77 per cent higher than the comparative figure of last year.

Textiles were the single biggest industrial export category at \$210m. Cotton yarn amounted to \$70m and rugs and carpets to \$30m. Readywear exports jumped to \$57m from \$26m.

Agricultural exports, which account for the majority, were 24 per cent higher at \$725m. Cotton, tobacco and fruit and vegetables were the biggest items in this category.

Israeli exporters to get Government compensation

BY L. DANIEL IN TEL AVIV

ISRAELI exporters are to receive a one-off compensation payment from the Government for their industrial sales in Europe during the period between March and May, the Ministry of Industry and Trade announced.

The payment, at the rate of 5 per cent on a product's added value, is being offered because of the decline in export profitability consequent upon the weakening of European currencies against the U.S. dollar.

The Government is also to offer exporters exchange rate

insurance to reduce risks arising from currency fluctuations. But the exporters will have to pay premiums at commercial rates.

These moves take place against the background of a reduction in real terms of 10 per cent in the value of Israeli exports over the first four months of this year.

● The Israeli Government will start soon the construction of a \$40m rail spur of 44 kms from the phosphate mines of Nahal Zin to the Dead Sea Works at Sodom.

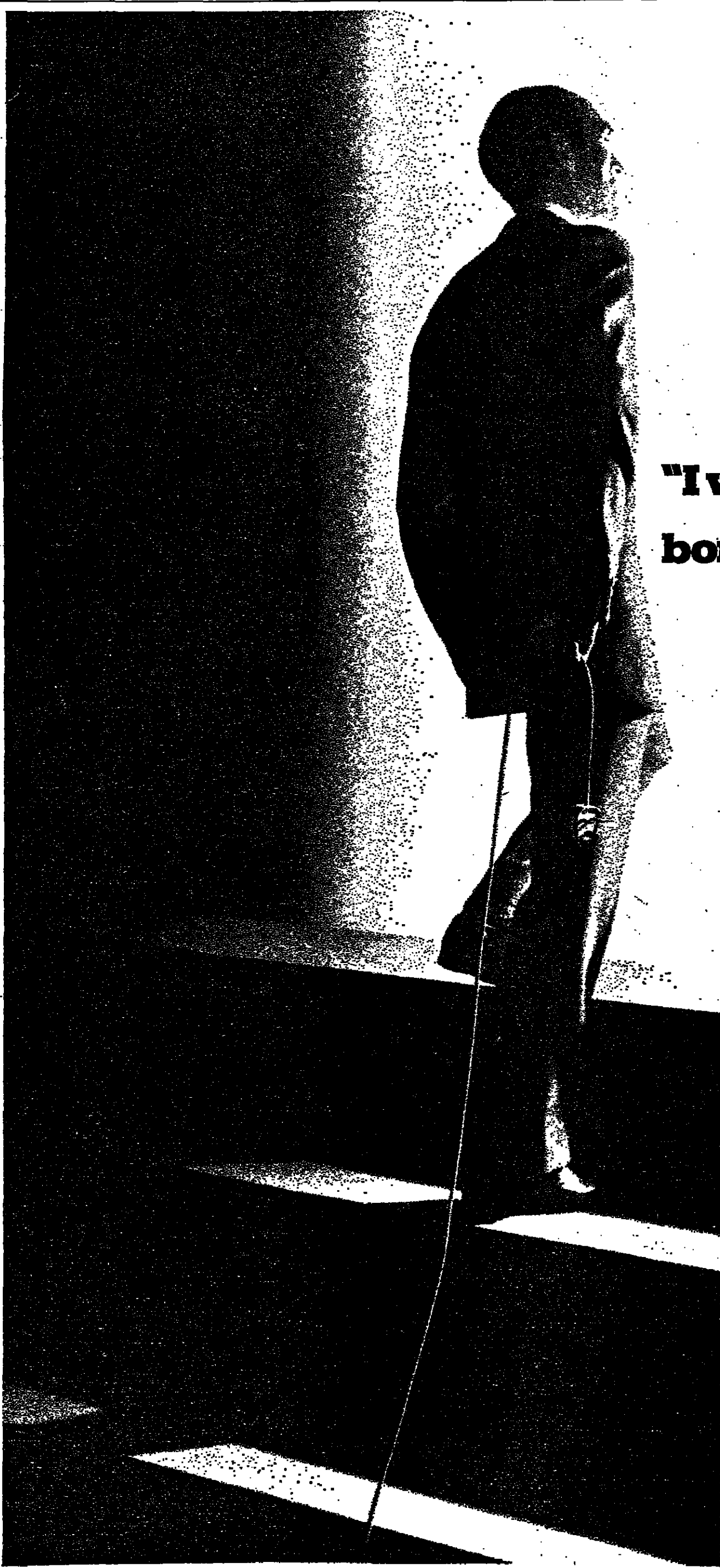
West Africa tariff cuts

THE LEADERS of 16 West African countries meeting in Freetown, Sierra Leone, have pledged to eliminate trade barriers between their countries by 1989. David Williams reports from Freetown.

They made the declaration at the end of a two day meeting of the Economic Community of West African States (ECOWAS) which groups all the nations of the sub-region.

It is hoped that a progressive reduction in tariffs will boost intra-regional trade from its present low level of 5 per cent of total trade.

The community, which groups 150m people, has been strained recently by non-adherence to some of its basic principles including the right of free movement between member states.



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UK NEWS

Committee formed to help Co-ops in trouble

By David Churchill, Consumer Affairs Correspondent

A TOP-LEVEL committee to advise struggling retail co-operative societies in the tough high street trading conditions is being set up by the leadership of the co-op movement.

The six-member committee comprises senior officials from the Co-op Union — the umbrella body for the co-op movement — the Co-operative Wholesale Society and the Co-operative Retail Services.

The CRS traditionally takes over retail societies in trouble. It has a turnover of more than £800m a year.

Details of the committee were revealed at the Co-op Union's congress in Edinburgh yesterday by Mr Howard Perrow, told delegates that the idea of the committee was to "form a common co-ordinating approach to consider current issues and problems facing the movement."

It is understood that the committee would give retail societies in trouble a clear idea of the options open to them. This would include mergers with neighbouring societies — in line with the movement's plan to create over 20 large regional societies instead of almost 180 at present — or possibly merging with the CRS.

The committee is being formed to give troubled societies the best advice at the earliest opportunity. However, any decision on potential mergers still rests with the members and Boards of individual societies.

In the past the independence of some retail societies has prevented mergers taking place until forced to do so by their financial position.

About eight society mergers have taken place in the past year, and a further six are in the pipeline. Other merger talks are likely to be held this year because of the slump in retail spending.

Principles

Earlier, a rallying call to the 10,000 members of the co-op movement was made by Mr Hedley Whitehead in his presidential address.

Mr Whitehead told delegates that the movement had an important social role to play in the 1980s and should return to the first principles of co-operation.

However, he believed that the movement had lost sight of its social aims in the fight for economic survival in the high street.

"Survival could be bought too dearly," he said. "Let us now devote our hearts and minds to making sure that it is the highest co-operative ideals that survive—not a mere replica of any one of a dozen familiar high street names."

Mr Whitehead suggested that part of the co-op dividend might be diverted to help relieve youth unemployment. He also suggested that, with many public services being reduced, the movement could use its surplus funds to aid the community.

He said co-operation in all forms was "back in vogue." The time was right, therefore, "to break out of the vicious circle of purely economic considerations, to stand back and appraise the quality and purpose of the co-operative way of life."

He believed that unless the co-op movement re-examined its social policies, "we may succeed in maintaining a significant stake in UK retailing, but on basically no different terms from any of our most prominent competitors."

Loan scheme leads to competition

BY JOHN ELLIOTT, INDUSTRIAL EDITOR

A MEASURE of competition opened up yesterday between the major clearing banks and the Industrial and Commercial Finance Corporation for business under the Government's new small business loan guarantee scheme.

Within a few hours of the Government launching the scheme as a three-year pilot venture, rates of between 16.4 per cent and 19.4 per cent were announced.

Arrangement fees will vary from a maximum of £100 to £1,000 for the loans which can range up to £75,000 and last for two to seven years.

Lloyds and National Westminster emerged as the most competitive. The most expensive was the Industrial and Commercial Finance Corporation, which is owned by the clearing banks and the Bank of England and which specialises in small business financing.

The scheme was announced by Mr John MacGregor, junior Industry Department Minister

responsible for small businesses. He said institutions should be able to back "more marginal but potentially viable propositions."

Most sectors of the economy are covered by the scheme including manufacturing, construction and retailing distribution businesses. There are exclusions such as banking, education and training, estate agents, postal and telecommunications services, and pubs.

There is no precise definition of the size of businesses which will qualify, although it was said yesterday that large companies would be refused loans.

The aim of the scheme is to see whether banks are too restrictive and unimaginative when dealing with small businesses. Advocates of the scheme believe it should enable banks to lend to businessmen who are unable or unwilling to provide personal guarantees as security, who have no track record, or who have very high risk ventures.

The Government will guarantee 80 per cent of each loan. The bank involved will provide all the funds and will guarantee the remaining 20 per cent. Personal property will not be taken as security, but business assets will be accepted.

Small business lobbyists gave the scheme a lukewarm reception yesterday when it was first announced in the Budget. They are pleased that the banks, most of which have opposed a scheme in the past, have been forced into an experiment after a five-year debate. But they are highly critical of the level of interest rates to be charged.

Mr Bill Poeton, a spokesman for the Union of Independent Companies, said many small businesses would be put off by the high rates. Both the Government and the banks should reduce their charges. This point was taken up later

by Mr Michael Grylls (Con, MP for Surrey NW) and chairman of the Conservative Party's Small Business Bureau. He is writing to 100 UK and foreign banks suggesting that they join the scheme to increase the competition and bring down the rates.

The Government is charging a 3 per cent fee for its 80 per cent guarantee—equivalent to 2.4 per cent over the full loan. This is intended to build up enough funds to cover the costs of failures, although Mr MacGregor had to admit yesterday that the figure was a "guesstimate."

The banks are then adding their own interest rate to the 2.4 per cent. Lloyds was the lowest yesterday at 2 per cent above the present 12 per cent base rate, followed by National Westminster at 2 1/2 per cent and Barclays and Midland at 2 3/4 per cent. These banks will apply their chosen rate to all their loans.

Board restructure and marketing body for British Telecom

BY ELAINE WILLIAMS

BRITISH TELECOM is to have a re-structured board and a new organisation to market its services. The aim of the changes, announced yesterday, is to prepare it "for the new competitive environment which is to develop over the next few years."

Four new members have been designated to the board. They will take up their appointments when the British Telecommunications Bill is passed, removing British Telecom's monopoly.

The new organisation, to be called British Telecom Enterprises, will be an umbrella company responsible for a number of planned subsidiaries. These will market and distribute telecommunications equipment, such as telephones and answering machines, directly to customers.

British Telecom Enterprises will be headed by Mr Peter Benton, who is to be promoted to deputy chairman of the British Telecom board. He is presently managing director.

Others who will join the board when the Bill receives royal assent will be Mr John Harper, who will become managing director (inland); Mr Jim Hodgson, who becomes managing director (international); Mr John Whyte, appointed as engineer in chief and managing director (major systems); and Mr Ian Vallance, who will be the member for organisation and business systems.

Two seats remain to be filled on the board bringing the total complement to 12. Candidates are likely to be chosen from industry rather than from within British Telecom, as were yesterday's appointments.

British Telecom Enterprises may form links, through subsidiaries, with private companies. Although this might provide some finance for British Telecom, Sir George Jefferson, BT's chairman, said this was unlikely to provide the large sums needed to fund the development of the telecommunications network over the next few years.

It is hoped that the new company will provide closer links and better services to customers. It will bulk buy equipment such as telephones and answering machines from suppliers, and it is possible that it will set up its own retail outlets to sell directly to the public.

However, Sir George said the major aim of British Telecom is to improve the telecommunications network and there would be opportunities to add new services after the telecommunications monopoly ended.

British Telecom is fighting to restore some of the cuts made to its 1981 capital investment programme. With a 1981 investment of just under £2bn, it calculates it will need another £500m in 1981-82.

Engineers threaten action over jobs Page 8

Burroughs makes 370 redundant in Scotland

By Mark Meredith, Scottish Correspondent

BURROUGHS-MACHINES is to make 370 more workers redundant at its small business computer works in Cumbernauld near Glasgow. The redundancies, to take effect in August, will leave Burroughs with 830 workers. The company, which has shed more than 800 jobs at Cumbernauld since November, said yesterday the cuts were due to depressed economic conditions in European markets.

It said the range of small data processing equipment produced at Cumbernauld was more vulnerable to market changes than mainframe computers systems.

Another cause for the lay-offs is understood to be a restructuring of the U.S. based company to cut out duplication by its U.S. and UK plants. Burroughs is still the main employer in Cumbernauld which, like the four other Scottish new towns, is competing fiercely for new industrial development. Although 1,100 industrial jobs have been lost over the past financial year in Cumbernauld, 450 industrial jobs and 400 non-industrial jobs have been created.

Move to drain part of Broad attacked

A PROPOSAL to drain 5,800 acres of the Norfolk Broads for agricultural use was attacked both on conservationist and economic grounds yesterday by the Council for the Protection of Rural England.

The proposal to drain part of the Halvergate Marshes, near Great Yarmouth, has been put forward by the Lower Bure Halvergate Flood and Acre Marshes Internal Drainage Board.

Clydesdale Bank increases charges

THE GLASGOW based Clydesdale Bank, wholly owned by the Midland Bank, is to increase its service charges on personal and business accounts.

While banking will remain free for customers keeping their account in credit, a charge of 10p per debit entry will be made for customers who move into overdraft. The charge relates to cash dispensers, counter terminals and direct debit transactions. All other debits will be charged 14p.

Enterprise zone order for Corby

THE FIRST English enterprise zone, in Corby, will come into operation on June 22. The Order for it was laid before the House of Commons yesterday and there is now a three-week period for Parliamentary approval. Only one other zone has been announced in Swansea. This comes into operation on June 11.

Private rail siding opened by Railstore

A £400,000 warehouse and private rail siding development was opened yesterday at Gidea Park, Essex, by Mr Bob Reid, chief executive of British Rail.

The private rail siding is on the site of a freight line axed under the Beeching cuts at the 1960s. The line was re-instated after Railstore, the company which owns the site, won a £15,000 grant from the Transport Department.

Tankers boost tonnage of laid-off ships

BY ANDREW FISHER, SHIPPING CORRESPONDENT

THE VOLUME of world merchant shipping lying idle reached its highest for nearly two years in April at 17.05m deadweight tons, according to the General Council of British Shipping.

The laid-off figure has not topped 17m dwt since July, 1979, though the latest level is still well down on those before that month.

All of the April, 1981, increase of nearly 3m dwt was in large tankers, the council said. The

figure for laid-off tonnage was 3 per cent of total world shipping tonnage.

There were 112 tankers of 14,92m dwt lying idle at the end of April, representing 4 per cent of world tanker tonnage. On the cargo side the figure was 312 ships totalling 2,13m dwt, or 1 per cent of world tonnage in this category.

Orders for the construction of merchant ships have continued to edge up around the world, according to figures from

Lloyd's Register of Shipping. In the first quarter of this year the orderbook was up to £35.2m gross tons, from 34.6m in the final quarter of last year and 30.9m in the first quarter of last year.

More than 80 per cent of the world order-book is due for delivery by the end of next year. The order-book at the end of March was still only slightly more than a quarter of the record level of 133.4m gross tons recorded seven years ago.

Japan, had 4.9m gross tons under construction and 8.4m gross tons on which work had not started by the end of March.

There was a 10,700m-ton fall in the UK order-book to nearly £48,000 tons. Ships under construction totalling 711,000 tons and those not started 138,000 tons.

The council's figures show 4 per cent of the UK merchant fleet was idle at the end of April.

Munnings in vogue with Americans

NEW YORK is making the running in the world's salerooms at the moment with records at Sotheby's in the past few days for Sir Alfred Munnings—£145,631 paid for his "Saddling Mahmood for the Derby," painted in 1936—and for an

SALEROOM

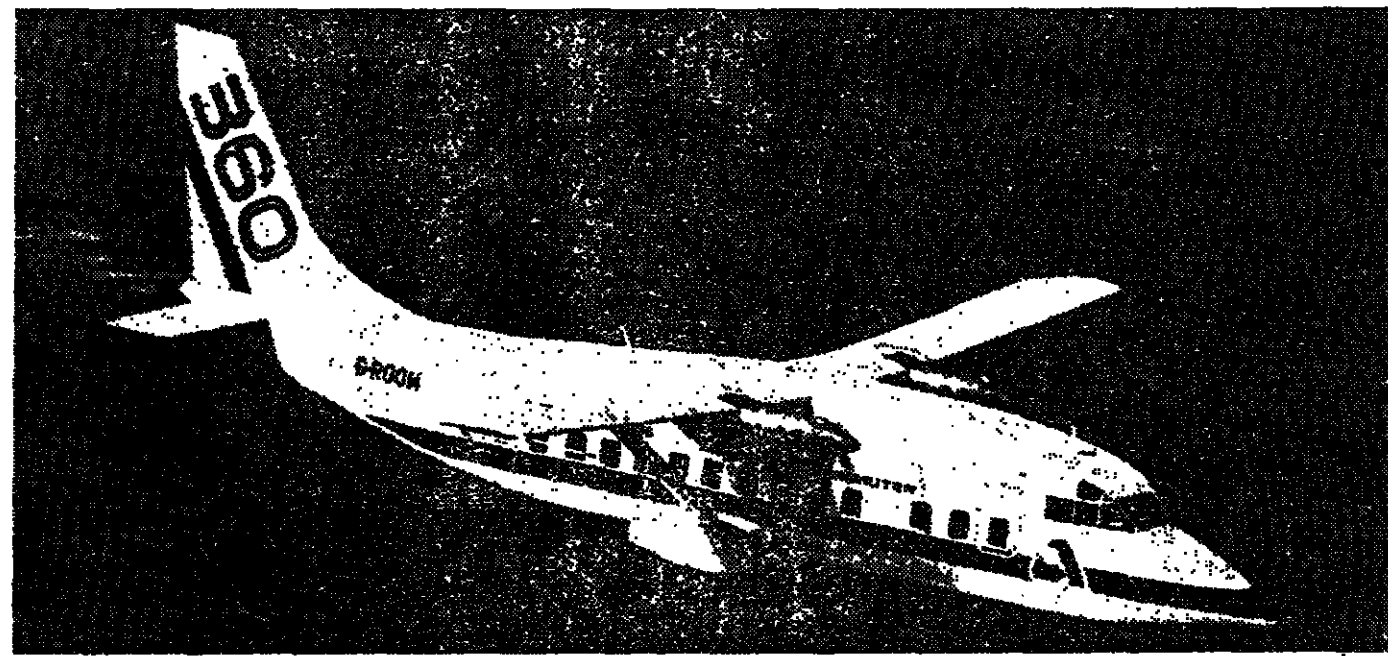
BY ANTONY THORNCROFT

American Impressionist painting—"Grassland Bay" by William Chase which fetched \$398,058.

Yesterday, however, Sotheby's in London managed to realise some good prices. An auction of printed books relating to natural history totalled £300,620, although with more than 20 per cent bought in. A copy of Gould's "The birds of Asia," in seven volumes and 530 plates, sold to an Italian buyer for £20,000, and a Pennsylvania dealer bought the same artist's "A monograph of the Trochilidae, or family of hummingbirds," for £17,000. A first edition of Mark Twain's "Natural history of Carolina," etc., went for £18,000, and the London dealer Hammond paid £15,000 for "A history of the birds of Ceylon," by Captain Legge.

An Australian dealer, McCormick, paid £14,000 for John White's "A small collection of drawings of Australian fauna and flora."

Seibu, the Tokyo department store, paid £40,000, plus the 11.5 per cent buyer's premium and VAT, for a Kakemon figure of a Bijin of the late 17th century. Other high prices in the sale of Japanese works in the sale of Japanese works in the sale of Japanese jars and covers of the same period, and £9,000 for a large Imari vase, also of the late 17th century.



First flight for Shorts commuter airliner

BY MICHAEL DONNE, AEROSPACE CORRESPONDENT

THE SHORTS 360 commuter airliner, pictured above, made its maiden flight successfully from the company's airfield at Belfast yesterday, six months ahead of schedule.

The twin turbo-prop airliner, designed to carry up to 36 passengers on short-range routes, will go to the Paris International Air Show later this week to start the company's

major sales campaign. So far, there are orders and options for 11 of the £1.65m aircraft from four airlines. But Shorts believes that a market for at least 1,200 exists in the short-range feeder-liner category, of which it hopes to win up to 30 per cent, or about 350-400 aircraft, through the 1980s.

For the trouble-free flight of about two hours the aircraft was piloted by Lindsay Cumming, Shorts' chief test pilot, accompanied by Peter Rankin, chief flight test engineer, and John Bailie, the deputy chief flight engineer.

Sir Philip Foreman, managing director of Shorts, said the company had done so well with the aircraft in the design and

development phase that it had curtailed the original schedule by six months.

This will give the aircraft a competitive edge of about two years in world markets, against such prospective competitors as the Saab-Fairchild 340, the Embraer (Brazil) Brasilia and the de Havilland Canada Dash Eight, none of which have yet flown.

Euro-Air to re-launch scheduled flights in Wales

BY ROBIN REEVES, WELSH CORRESPONDENT

A North-South Welsh scheduled air service will be re-launched today by Euro-Air, the charter subsidiary of the Liverpool-based Alexander Towing Group.

A comparable weekday service between Cardiff and Hawarden Airport, near Chester, run by Air Wales, collapsed just over two years ago. But Euro-Air is confident that the route

can be made at least to break even.

The north-east Welsh county of Clwyd has guaranteed the service against loss up to £30,000 in its first year.

Euro-Air will use a twin piston-engine 11-seater Cessna Titan aircraft to provide an early morning and a late afternoon flight between the two centres each day. The flight will

take 45 minutes, compared with more than three hours by train. Mr. Klim Vivian, commercial manager of Euro-Air, said the company had received three times as many advance bookings as Air Wales before the first flight. He stressed that the first flight, during its first 18 months of operation, Air Wales had carried 6,000 passengers between North and South Wales in a nine-seater Piper Chieftain. The same traffic would be enough for the new service to break even, Mr. Vivian said.

● Jetsave will switch to Jumbo jets from today on its holiday charter service between Cardiff and Canada. This will enable the company to introduce transatlantic freight services on its Canadian routes.

The six-wheel-drive Land-Rover was developed by SMC Engineering at a claimed cost of nearly £500,000. It was first launched in October 1979. It has a lengthened and strengthened chassis developed by FF Developments of Coventry, and a through-axle, permitting all six wheels to be driven independently. It has a 2-tonne payload against the conventional Land-Rover's 15-cwt. A significant proportion of sales is expected to be for military use.

Special Land-Rover launched

By John Griffiths

HOTSPUR ARMOURD Products, Neath, West Glamorgan, has launched a £102m venture to manufacture six-wheel-drive Land-Rovers. It has acquired all the rights to the vehicle, originally called the Sandringham-6, from SMC Engineering, of Bristol.

Initial production will be at Hotspur's existing plant, but before the end of the year manufacture will be switched to a new factory at Pendulais, near Swansea.

The project has attracted £100,000 in regional grant, with £920,000 also being injected by four institutional investors.

Hotspur envisages production of 100 vehicles this year, moving 350-400 in 1982 and annual output of 1,000 when the factory is fully on stream with 100 workers employed.

A pilot order was placed yesterday by Land-Rover, which is to help market the vehicles throughout the world.

Hotspur has two divisions and has been involved in armour plating since 1970. It developed the first armoured Land-Rovers for use by the Royal Ulster Constabulary. Current activities include armour plating for Rolls-Royce cars.

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Financial Times Conference: Energy supplies

Call for 18-month freeze on Opec prices

BY RAY DAFTER, ENERGY EDITOR

OIL EXPORTERS should freeze tariffs for the next 18 months while they reformulated their long-term pricing plans, Dr. Mans Saeed Al-Otaiba, the United Arab Emirates Minister of Petroleum and Mineral Resources said in London yesterday.

Oil prices were close to a "reasonable" level and perhaps Opec should "take it easy from now on" in applying further increases, he said.

His comments, at a Financial Times Conference entitled "Energy Supplies—Fest or Famine?", provide a clue to current thinking on pricing policies among the more moderate members of Opec.

Oil ministers recently agreed in Geneva that prices should remain at present levels until at least the next scheduled meeting in Abu Dhabi in December. Dr. Otaiba said he wished to go further and freeze the price until the end of next year.

He indicated that Opec might be able to achieve pricing unity by the end of next year. It is thought in the oil industry that this unity would be achieved by Saudi Arabia raising its "marker" price of \$32 a barrel closer to the \$36 a barrel reference price adopted by other Opec members.

A unified pricing structure is regarded in Opec as a prerequisite for the adoption of a long-term pricing strategy under which tariffs would rise gradually in line with worldwide economic growth and inflation.

Under the original long-term strategy proposals prices would have risen an average 2 to 3 per cent a year in real terms through the 1980s and 1990s. But these proposals were formulated when the average oil price was about \$20 a barrel. The average price is now \$36 a barrel with some African members of Opec charging \$40-\$41.

Dr. Otaiba pointed out that Opec ministers had called for a revision of the proposed strategy. "I feel personally we (Opec) need some time to think quietly whether it is right now to think that a price of \$35 to \$41 a barrel is very close to being reasonable."

A price freeze to the end of next year would give "the whole world a chance to breathe" and also a chance for us to design our long-term strategy which hopefully would stop any sharp increase in the price of oil, as in 1978.

There was already strong evidence to suggest that prices were too high, said Mr. Lichtblau. The West's oil demand rose to a peak of 41m b/d in 1978. This year demand would probably fall to 37m b/d. The bulk of the decline appeared to be structural and irreversible: Japan, with a healthy economic growth rate,

cut oil demand by 10 per cent last year; and West Germany with a modest economic growth, registered a 12 per cent decline in oil demand.

In the U.S., where oil demand dropped 8 per cent last year, consumption had declined by a further 6 per cent in the first four months of this year in spite of a significant rise in the Gross National Product.

If Opec did raise the real oil price significantly in the 1980s demand could fall so low that the resultant glut could cause Opec's floor price to collapse.

Mr. Richard Reid, president and director of Esso Europe, said high oil prices were making alternative energy forms increasingly attractive.

"Today's apparent oversupply of petroleum must be kept in perspective; for we face a long-range energy dilemma. Those old reliables—conventionally produced oil and gas—are becoming ever-scarcer, ever harder and more expensive to find and produce, and ever more uncertain as to their availability."

Dr. John Sawhill, former chairman of the U.S. Synthetic Fuel Corporation and a director of McKinsey and Company, said the current surplus of oil in the

world market was a "passing phenomenon." It seemed reasonable to assume that oil supply interruptions would recur periodically in the 1990s. Developing new sources of supply and improving energy efficiency would not suffice during another oil emergency.

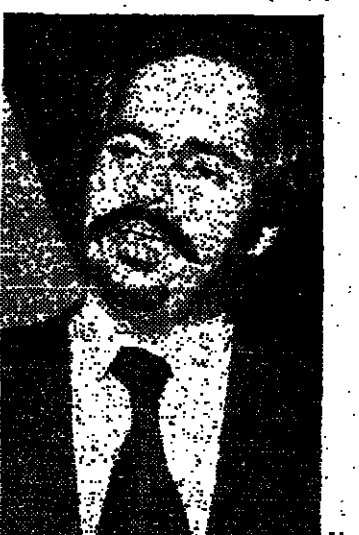
The U.S. must take more positive action to build up domestic oil reserves and to develop international co-operation in stock management.

Herr Delf Wiegand, chief economist of Bergbau-Forschung, reviewing the world coal outlook said it was possible world coal production could rise to 80n-70n tonnes a year by the turn of the century, against 2.9n tonnes a year at present. World coal trade, now about 200m tonnes a year, could rise to 1bn tonnes in the next 20 years.

"Action must be taken now if the maximum use of the potential offered by coal is to be made."

Herr Rudolph Specks, director of Ruhrkohle, also spoke of the need for immediate action to stimulate coal production and trading.

Referring to natural gas, Mr. C. Davis, chairman of Peoples Energy Corporation, Oil Corporation,



Dr. Mans Saeed Al-Otaiba

said gas resources were extremely large and, as a result, many nations would adopt the "gas option." Gas would play an increasingly prominent role in providing an attractive alternative to oil.

Mr. Thomas Boyce, director of SRI International's Energy Centre in California, said that in spite of the oil glut, the world needed new sources of energy that were exotic, offered alternatives, and that would be productive and profitable.

The chairman for the conference, which continues today, was Mr. Ray Clark, executive director of the British National Oil Corporation.

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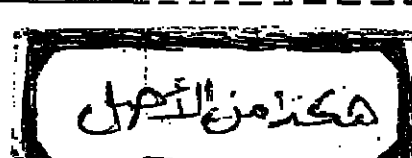
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Private surgeries chain set for launch this year

By Andrew Taylor

PRIVATE MEDICINE in the UK is set to break new ground at the end of this year when the first of a chain of private family doctors' surgeries is due to be established. The scheme will be backed initially with about £1m of private finance.

The British Medical Association said yesterday: "It will be the first time, to our knowledge, that a private organisation of this kind has been set up although there are a number of individual private family practices around the country."

The scheme is being established by Air Call, a British company which runs a deputy doctor service in conjunction with the BMA, providing a back-up scheme for national health general practitioners for night calls and the like. The company has a number of other interests unconnected with medicine.

Air Call expects to provide the bulk of the finance for the scheme—through the sale of its Pony Express courier service and a Jersey-based company with oil interests. The group is also having talks with a number of City institutions and other private health care bodies.

The service calls, initially, for the establishment of two private surgeries in London.

Each will house six GPs, each of whom will have a maximum of 1,500 patients—1,000 fewer than the average national health GP.

Dr Michael Goldsmith, aged 32, will head the operation which it is hoped will spread to other parts of the country.

"We will be offering a wider range of sophisticated medical services than normally available to general practitioners under the NHS," he said.

"Doctors under the scheme will be available 24 hours a day—without the need of back-up services—and will offer patients appointments at times more suitable to them."

Although final costings have still to be worked out, it is expected patients will pay about £60 a year to be put on a private doctor's list which would include all surgery consultations. In addition the expected charge to patients will be between £5 and £10 for each home visit.

Patients will be offered the choice of paying an annual lump sum—generally between £20 and £30—for drugs prescribed, or paying separately on each prescription.

Doctors joining the surgeries are expected to be paid between £25,000 and £30,000 a year plus

a car. This compares with an average £18,000 for a national health GP, who is reimbursed the cost of running a car but is not provided with one.

The Air Call scheme is the latest in a series of private sector ventures in health care. Previously, however, interest has been focused on private hospital schemes.

Last year the first public rotation of shares in a private hospital in Britain was successfully arranged by M.J.H. Nightingale, the over-the-counter market specialists.

The issue of shares in West Yorkshire Independent Hospital—the brainchild of a group of doctors in Bradford—exceeded its target of raising £300,000. The plan is to build a £3.5m hospital near Cottingham.

Since then other private hospital schemes involving British finance have followed. M.J.H. Nightingale is understood to be working on a scheme to raise funds for a private hospital in Peterborough.

A bigger thrust into the private health care market has yet to come from U.S. companies which have extensive experience of this kind of operation.

Finns join Ramsgate venture

By Our Shipping Correspondent

A JOINT venture to develop Ramsgate into a major Channel port has been set up by a British entrepreneur and a Finnish ferry company.

The new company, formed by Mr Michael Kingshott and Redotaktiebelaget Sally, plans to spend up to £15m on building roll-on/roll-off ferry berths, a container terminal and an outer harbour wall. Further details will be issued in the next three weeks.

In a joint statement last week, Mr Ian Gill, chief executive of Thames District Council, Mr Kingshott, managing director of Sally Lane Ltd, the Finnish company's UK arm, and Mr Sven Erik Johansson, managing director of Rederi A/B Sally, announced the formation of the Ramsgate Harbour Development Company.

It will be jointly owned by Mr J. Kingshott and Rederi A/B Sally, and has been formed to "facilitate the substantial development of Ramsgate as a Channel port." The project will be handled by Mr Kaj Grundstrom, Sally's special projects director.

The Sally Lane intends to start a cross-Channel service between Ramsgate and Dunkirk on June 15.

Stafford returns to profits table

Elaine Williams chronicles a successful potteries rescue

ROYAL STAFFORD China, which has graced tables for more than 130 years, was nearly relegated last year to being a collector's piece. But six months after a consortium of four businessmen rescued it from the receiver, the company's future looks more secure.

It has received an injection of capital, has won new orders, improved productivity, halved its workforce and is expected to make a modest profit this year. A year ago it was part of the ailing John Maddock group—a concern dogged by financial difficulties made worse by the recession which has affected most of the pottery industry.

The chairman of the new-look Royal Stafford is Mr Martin Rosenhead, a business consultant who specialises in advising companies on acquisitions and disposals. His partners are Mr Peter Coventry, an accountant who handles group finance and administration, and Mr John D'Arcy, the former managing director of John Maddock pottery whose assets were also acquired by the consortium.

A major investor is Mr David Quayle, a millionaire businessman who sold his do-it-yourself company B. and Q. Retail to F. W. Woolworth for £3m last year. Mr Quayle is not on the board of Royal Stafford although he did put up £30,000 in cash and a £150,000 loan note to take a 60 per cent stake of the assets.

The rest of the £280,000 pur-

chase price came from Mr D'Arcy who has a 20 per cent share, while Mr Coventry and Mr Rosenhead have a joint 20 per cent holding.

For this they have acquired the assets of Maddock Potteryware (a sister company to Royal Stafford in the Maddock group, which supplies tableware to the hotel and catering industry), the Royal Stafford range of bone china for the domestic market plus the two-acre site in Burslem, Stoke-on-Trent, complete with its kilns and machinery used by John Maddock.

This year Royal Stafford hopes to achieve a turnover of between £1 and £1.5m with modest profits of between £50,000 and £100,000. This week the shareholders of the company meet to discuss investment in new plants and long-term aims.

They hope to build the turnover of the company, over the next five to 10 years, to between £5m and £10m a year with the aim of taking 10 per cent of the market.

But Royal Stafford is anxious to avoid the problems which caused the collapse of John Maddock and the original Royal Stafford—overstaffing, low productivity, inefficient equipment and declining business.

From its single factory in Burslem a workforce of 100—compared with more than 200 before the Royal Stafford collapse—produces both the earthenware for the hotel trade and the bone china.

Mr Rosenhead said the unions and workers had been extremely helpful in resurrecting the company. Those re-employed by Royal Stafford agreed to adopt a flexible method of working, switching jobs along the production line where necessary, so improving productivity.

During the Easter week workers also agreed to continue working to fulfill an order, even though most companies in Stoke traditionally close.

Staffing levels at Royal Stafford are unlikely to grow substantially or too quickly, since the company sees the future success of the beleaguered pottery industry in a return to small concerns which were prevalent before the Second World War.

One of the first acts of the new management was to cut the range of patterns produced from 40 to only four, although the company hopes to introduce six new patterns to serve future markets.

Bone china accounts for 25

per cent of total business and will eventually grow to about a third, while the remainder is taken up by hotelware. Royal Stafford's largest single customer in the hotel trade is Trust House Forte which buys nearly £200,000 worth of hotelware each year.

The company also has a three-year contract with the National Health Service. This year alone it will supply £300,000 worth of hotelware and the total contract over the period will be worth more than £750,000. Other orders average between £15,000 and £50,000.

In the hotelware market Royal Stafford is introducing a marketing ploy believed to be unique in the industry, by offering a part-exchange deal which allows a customer to buy new patterns by trading in old designs.

In bone china it will concentrate on building a strong home market "based predominantly on traditional wholesale distributors but not forgetting the opportunities in small specialist shops and mail order," said Mr Rosenhead.

He was adamant that, with export markets made difficult by the strong pound, Royal Stafford would accept orders only if the price provided a reasonable profit margin. "We have turned away customers because we are not willing to sell at any price but at a price which is best for Royal Stafford," he said.

Defence cuts overshadow launching of Ark Royal

By Michael Donne, Defence Correspondent

THE THIRD of the Navy's new class of anti-submarine warfare aircraft carriers is to be launched by the Queen Mother at Swan Hunter's Wallsend-on-Tyne yard today, against the background of pending naval cuts under the defence review.

Suggestions that the Ark Royal is to be "mothballed" even before it enters service are dismissed as speculation by the Defence Ministry. But there is no doubt that, under the current spending review, all possible options are under consideration.

No decisions on any aspects of the review are likely to be announced by the ministry until some time in July, prior to the parliamentary summer recess.

The £250m Ark Royal is the third ASW carrier, following Invincible, which is already in service with the fleet, and Illustrious, launched in 1973 and due to join the fleet next year. Ark Royal is not due to enter service until 1985, after the lengthy period of fitting out following the launch.

Each of the three ships, however, is considered vital by the Navy for the defence of Britain's sea lanes.

Apart from the natural concern of the admirals to protect the Navy against cuts in the number of service ships, there is much concern in parliament and elsewhere about the need to maintain adequate anti-submarine warfare defences.

Interest rate cut 'is top priority'

By Arthur Smith, Midlands Correspondent

A CUT in interest rates has the single factor most likely to improve business confidence, Mr David Owen, the retiring president of Birmingham Chamber of Commerce, told the chamber's annual meeting yesterday.

BL's decision to halt Rover car assembly at Solihull, Birmingham, showed "neither the bad news nor the problem of continuing redundancies are yet behind us."

Any recovery in the West Midlands economy would be slow and fragile, he said. Outside events could easily disturb confidence. He cited the example of militant action by civil servants.

Failure to collect tax revenue was distorting the money supply and thereby preventing an early decision to cut interest rates — "the most important priority for the majority of companies."

Mr Owen urged the Government to hold the line on public-sector pay. He warned that further price increases by the nationalised industries would increase pressures which had all but totally devastated industrial profitability.

The chamber's new president is Mr John Black, chairman of Charles Barker, Black & Gross, the Birmingham advertising agency.

Warning on refrigerator maintenance

By Gareth Griffiths

BRITAIN could face a serious public health threat because of ageing refrigerators and reduced maintenance in food stores, a group of refrigeration contractors claimed yesterday.

The Refrigeration and Unit Air Conditioning group, representing more than 200 contractors in the Heating and Ventilating Contractors' Association, is worried about a continuing fall in the level of maintenance by stores in the frozen food industry.

In a report it says that last year maintenance and repairs business in commercial refrigeration fell by between 10 to 15 per cent, while an estimated half of the country's commercial equipment was installed before the introduction of tougher British Standards Institute specifications in the early 1970s.

Mr Mike Stanley, former chairman of the refrigeration group, launching the report, said that because of the aged and ailing refrigeration equipment in use in the food and meat trades the time cannot be far off when a major threat to public health could arise.

He is worried that companies have cut maintenance budgets as an easy way of reducing expenditure.

The refrigeration group has published a free leaflet to help consumers detect signs of possible deterioration.

Citizens' band radio lobby calls for EEC probe

By Elaine Williams

CITIZENS' BAND radio enthusiasts have asked the European Commission to investigate the Government's decision to adopt a system which will be incompatible with services in the other EEC countries. They criticise the way the UK is planning to introduce the system.

Pressure groups such as the Citizens' Band Association and the Committee for the Legalisation of CB Radio feel that the Government's action breaches the Treaty of Rome by preventing free trade in CB equipment.

While the Government announced in January that Britain would adopt the same frequency band of 27 MHz for its system as used elsewhere in the EEC, it has chosen to operate in a different part of the band from that used on the Continent.

The UK lobby, backed by the European CB Federation, is particularly worried because the

EEC will shortly issue proposals for a pan-European system with a single licence. If Britain presses on with the specifications drawn up by the Home Office, pressure groups say UK users will be unable to join in.

Mr James Bryant, president of the Citizens' Band Association, has written to Mrs Thatcher deploring the lack of consultation between CB campaigners and the Home Office.

In a letter, Mr Bryant says that the Home Office has "taken a decision which it knows to be against the wishes of all concerned, for which there can be no technical or political justification, and refuses to discuss or change it. It appears that some officials do not wish CB radio to succeed in the UK."

There are more than 250,000 illegal users of CB radios in Britain already operating on the 27 MHz band using equipment smuggled into the UK.

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The Financial Times will be publishing a major editorial review of the present small business climate on Wednesday, June 3, 1981.

The survey will examine and analyse the political, economic and industrial importance of small businesses at a time when they are subject to renewed interest from governments and financial institutions alike. The report will form an important reference work, of interest to all sectors of industry.

Half-size reports will be made available on request after Monday, June 8. Simply attach your letterhead to a copy of this advertisement and return it to:

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UK NEWS - LABOUR

Post engineering workers threaten action over jobs

By NICK GARNETT, LABOUR STAFF

THE POST OFFICE Engineering Union warned yesterday that it would defend its members' jobs by industrial action if they were threatened by the Government's drive towards greater competition in telecommunications.

Mr Bryan Stanley, the union's general secretary, told the Government and big companies that it would not submit to proposals which threatened jobs.

However, he advised delegates to its annual conference: "If we want to ensure the best possible future for our members, we not only have to accept competition, we must commit ourselves to winning in competition."

The Government was forcing cash limits on the Post Office and British Telecom which were so tight it was impossible to maintain their planned investment programmes. This was a disastrous policy, Mr Stanley said.

British Telecom should adopt more aggressive marketing to sell its products and services.

First election results for places on the union's executive committee indicated yesterday that the Left would fail to gain a majority. Half the results have still to be announced, however.

The executive is split 14 to nine in favour of the Right. Voting results from the 12 regional seats showed no change, with the Left retaining its two London seats and the Midlands place.

The Right kept its nine regional seats with the Left failing to win the North-East and Scotland, where it had mounted a challenge.

Votes for the Left were generally down, in some cases substantially, in a battle which has been bitterly fought. The union has the strength to seriously disrupt key telecommunications and data transmission services used by the City and industry.

Results for the 13 occupational seats are expected to be announced today. The Left, which has six of these expects to do better in this group.

The conference backed the executive's attempts to create a federal union for telecommunications. The Post Office Engineering Union, with 130,000 members, has already put forward proposals to the Society of Post Office Executives, representing supervisors, and the postal and telecommunications section of the Civil and Public Services Association.

Its vote (70,000 to 59,000) thus rebuffed attempts by the Union of Communications Workers, the postmen's union, to try to create one union for national grades in Posts and Telecoms.

More detailed proposals on the structure of the federation will be discussed at a special conference of the engineering union this year.

No early breakthrough likely in Civil Service wage dispute

By PHILIP BASSETT, LABOUR STAFF

PAY TALKS between civil service union leaders and Lord Soames, the Lord President of the Council, which are set for today, seem unlikely to produce significant movement by the Government, which could bring closer an end of the 12-week-old dispute.

Leaders of the Council of Civil Service Unions expected to meet Lord Soames yesterday following weekend talks with Mr Barney Hayhoe, Civil Service Minister, which will be examined by the unions at a separate meeting this morning.

However, it is thought that Lord Soames has taken advantage of the delay before today's meeting with the unions to consult with Cabinet colleagues on the unions' pressure in two areas: this year's pay offer of 9 per cent, and the prospect for arbitration on next year's deal.

Few major movements seem likely today, however, since it is thought that crucial decisions on policy will not be taken until Thursday's Cabinet meeting. Union leaders seem likely to give cautious approval to the

idea of a fully-fledged Royal Commission to form the inquiry into Civil Service pay for 1983 and beyond, provided it can report in time for that year's pay settlement.

Specific proposals on such items as job security and index-linked pensions seem unlikely to feature in the Commission's terms of reference, since if they did, union agreement to the terms would probably not be forthcoming. However, such items will loom large in Government evidence to the Commission.

Membership of the Commission has not been proposed in detail by the Civil Service Department, but officials are likely to be as keen as the unions that its members should have sufficient public standing for their eventual report to command respect and support.

Support for the now abandoned principle of comparability, and a forecast of failure for the Government if it attempts to control public sector pay alone, has come from Mr

Aubrey Jones, a former Conservative Minister and chairman from 1965 to 1970 of the National Board for Prices and Incomes.

Writing in the first issue of Public Pay, published by the Chartered Institute of Public Finance and Accountancy, he states that comparability is the only method that has been effective as a pay indicator.

Mr Richard Luce, Foreign Office Under-Secretary, said in a Commons' written reply yesterday that Australia and New Zealand had agreed to allow in UK visitors whose passports have expired and who have been unable to renew them because of action by civil servants.

The relaxation will apply to passports which expired less than five years ago and will last until August 31. Scottish flights will be hit again today by action of air traffic control staff, and the unions said yesterday that action by civil servants in Gibraltar had led because of shortage to an 8p increase in petrol prices.

Bakers union shelves closed shop

By Our Labour Staff

A MOVE to restore to large bakery plants the post-entry closed shop revoked by employers in 1978 was shelved yesterday at the annual conference of the Bakers, Food and Allied Workers Union.

Mr Joe Marino, general secretary, asked for the motion to be remitted on the grounds that the timing was not right. The conference called for a substantial pay rise this year and an hour off the working week.

Bakers back Benn Page 10

Rich-poor gap widening says Low Pay Unit

By PAULINE CLARK, LABOUR STAFF

GOVERNMENT POLICIES and the recession are combining to widen the gap between rich and poor and to push more families into poverty, says a review published today by Low Pay Unit research workers.

The unit, which regularly monitors low pay trends in various sectors of the economy, says 4.75m full-time adult workers earn wages of £75 a week or less for a basic 40-hour week while 2.75m part-timers receive a maximum £1.90 an hour.

The latest issue of the unit's review, Low Pay 1980s Style, says the low paid increased by 500,000 between 1979 and 1980 and the lowest paid male manual workers earned less last year relative to average rates than in 1980 when official figures were first collected.

Using figures based on Department of Employment statistics, the researchers say 30 per cent of the country's full time adult workforce are low paid by this definition. Of these 2m are men and 2.7m women.

Protest planned at Rank Xerox

By Our Labour Staff

AN INTERNATIONAL "day of action" by workers in Rank Xerox factories is planned by trade unionists to protest at what they claim is the company's refusal to consult before dismissing workers. The action, aimed at plants in Europe and the U.S., has been sanctioned by the Geneva-based International Federation of Commercial, Clerical, Professional and Technical Employees (FICET).

Weetabix faces one-day strikes

MORE THAN 100 fitters and electricians at the Weetabix cereal factory in Burton, Leicestershire, voted yesterday to hold a series of one-day strikes in protest at management turning down a 12.5 per cent wage claim. Nearly 900 production workers at the plant have accepted a management offer of 9.5 per cent.

Royal wedding

THE General and Municipal Workers' Union said it was disappointed yesterday that BTR, a leading UK rubber company, had decided not to recognise the Royal Wedding day, July 29, as a holiday.

Trade Minister in Nottingham

MR CECIL PARKINSON, Minister for Trade, will visit Nottingham today and tomorrow. His programme includes calls on three local companies, a meeting with the Nottinghamshire Economic Forum and discussions with members of the Association of British Mining Equipment Companies.

This is one of a series of regional visits Mr Parkinson is making throughout the country

Militant rail drivers to press for 30% rise

By Philip Bassett

MILITANT MEMBERS of the train drivers' union Aslef are pressing for a range of tough demands on pay, productivity and manning levels - including a 30 per cent pay claim for next year - which could pose further problems for the already-troubled British Rail.

The union's annual conference opens in London today with some motions threatening BR's hopes of low pay increases and improved productivity to help it out of its financial difficulties.

While most of the proposals on pay call for increases not lower than the current rate of inflation at the time of negotiations, amendments from the King's Cross branch of the union seek to tie the union down specifically to increases of 30 per cent.

Concern

All three rail unions are to present next Monday their case for pay increases this year of about 13 per cent to the Railway Staffs' National Tribunal, the industry's highest-level appeals board, in the face of BR's pay offer of 7 per cent.

However, a motion from the Aslef Polmadie branch expresses concern at the expected level of the 1981 pay increase, and instructs the union's executive to "make an immediate application to the BRB for a further increase" for this year.

Specific proposals on pay are also linked to BR's proposed productivity changes. Motions call for a refusal of proposals for one-man operated trains unless drivers receive full pay, plus either 50, 75 or 100 per cent of a guard's normal rate of pay.

Others call for the rejection of all changes in working practices until pay matches European levels. One specifically supports double-manning.

Disruption

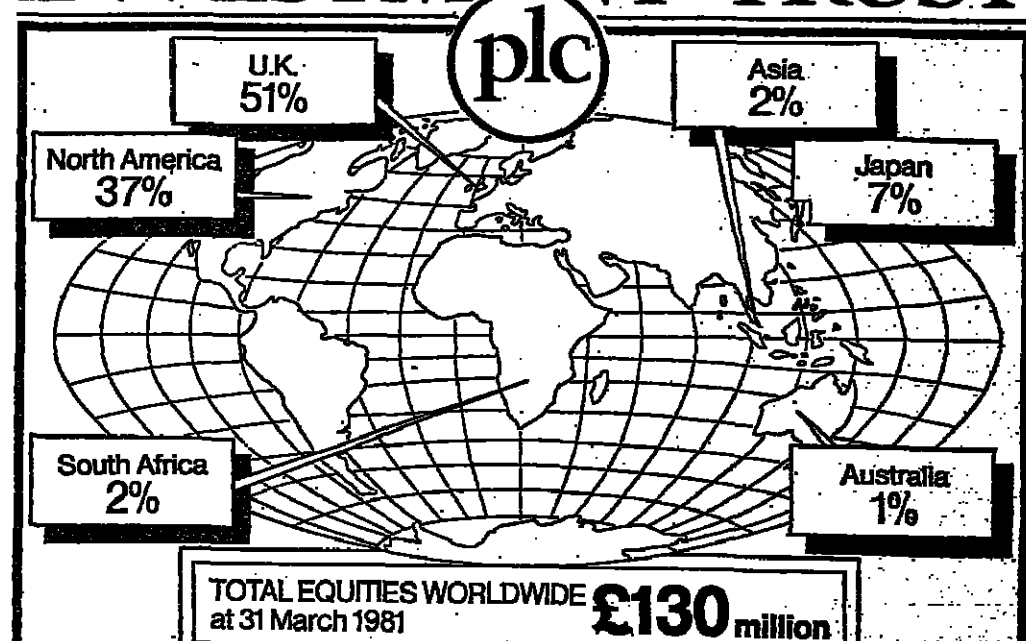
Pauline Clark adds: Rail union leaders are to meet today to decide whether to make official the industrial action by train drivers which caused widespread disruption yesterday to British Rail's Southern Region services for London commuters.

Southern Region fears there could be further disruption to its South West division lines from Waterloo today when 30-40 guards at Guildford are threatening a one-day stoppage. Otherwise, it hopes that commuter lines will return to normal while the joint union meeting takes place.

Any action today by the Guildford guards will involve members of the National Union of Railwaymen for the first time in unofficial action in protest at SR's economy cutbacks.

Yesterday's wildest strikes were confined to members of Aslef who have led the fight against rationalisation of off-peak service time tables because they say they will result in a £30 a week cut in earnings.

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Assets
Over the year to 31 March 1981 the net asset value of the ordinary shares 25p rose by 50% to 78.7p compared with a rise in the U.K. stock market as measured by the F.T. Actuaries Index of 29%. Over the same period the share price rose 67% to 70p.

Dividend
The net dividend was increased by 17% during the year compared with a rise of 13% in the Retail Price Index and the Chairman says in his statement that he "expects at least to be able to maintain the present year's dividend".

The 1981 Annual Report describing the activities of the company may be obtained by posting this coupon to the company secretary, Mr Colin Peters, The Edinburgh Investment Trust plc, FREEPOST, Edinburgh, EH2 0BU (No postage stamp required).

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9

Where the executive carrots are juicier

BY MICHAEL DIXON

"THE TRUTH is rarely pure, and never simple." That quotation from Oscar Wilde always comes to the Jobs Column's mind when it is about to publish information from salary surveys. And never has the maxim been more apposite than it is to the table alongside which I hope henceforth to print annually.

The built-in errors of salary surveys are bad enough when the surveys are confined to one country and concerned only with gross pay. The faults must therefore be worse when a survey seeks to make comparisons not only across 17 countries, but also in terms of purchasing power.

Provided today's indices are treated as just a rough approximation, however, they are well worth printing. After all, the acid test of the pay of a manager anywhere is what he or she can buy as a result.

My figures are calculated from the yearly survey made by Employment Conditions Abroad. This is a trade association which furnishes detailed reports on pay and perks in some 75 lands to its international-company subscribers, and any reader wanting full information should contact Ginny Spittle at 13 Devonshire St, London W1N 1PS—telephone 01-497 7604, telex 299751 EURECA G. The rest of us will have to be content with the data which ECA has allowed

THE BUYING POWER OF EXECUTIVES IN DIFFERENT COUNTRIES

Index of purchasing power relative to UK level-C manager (=100)

Country	Level C— head of function in subsidiary		Level B— head of function in division		Level A— head of function in group		% rise from C to A	
	1981	(1980)	1981	(1980)	1981	(1980)		
Canada	189	(164)	238	(206)	306	(278)	61.9	(69.5)
United States	182	(167)	228	(217)	293	(273)	61	(63.5)
Singapore	180	(136)	271	(218)	412	(327)	128.9	(140.4)
South Africa	178	(169)	227	(218)	291	(271)	63.5	(60.4)
Switzerland	176	(192)	227	(248)	291	(323)	65.3	(68.2)
France	175	(178)	236	(242)	321	(330)	83.4	(85.4)
West Germany	169	(172)	221	(232)	309	(297)	82.8	(72.7)
Belgium	149	(162)	191	(214)	243	(263)	63.1	(62.3)
Australia	146	(125)	183	(162)	220	(192)	50.7	(53.6)
Spain	144	(147)	218	(209)	278	(285)	93.1	(93.9)
Italy	122	—	171	—	230	—	88.5	—
Netherlands	122	(143)	151	(183)	184	(222)	52.1	(55.2)
Greece	105	—	137	—	164	—	59.2	—
Ireland	103	—	127	—	164	—	59.2	—
United Kingdom	100	(100)	127	(133)	162	(170)	62	(70)
Denmark	82	—	104	—	131	—	59.8	—
Sweden	74	(72)	82	(79)	92	(88)	24.3	(22.2)

me to pass on free of charge.

The indices refer to workers at three commonly found levels of management—of which more a bit later. In each land and at each level the manager is assumed to be paying tax and so on as a native of the country specified, to be married with two children, but without benefit of any of the individually variable tax reliefs such as allowances on mortgage repayments etc.

In each case, too, the gross pay is taken net of salary and cash bonuses which

are fixed payments as distinct from bonuses dependent on changeable factors such as turnover, profits and suchlike.

Having calculated what each of the typical managers has left of the gross pay after the standard deductions in their country, ECA translates the remainder into terms of what that would buy in terms of United Kingdom prices. To do this, it adds to the net pay the allowances generally available to executive families with two children in the land concerned. The relative buying powers are

then calculated on the basis of a range of surveys of international living costs.

The lowest managerial level covered—represented by the left-hand pair of columns of figures in the table—is that of the head of a function such as finance or marketing of a single subsidiary company of a bigish group. The next grade up, represented by the next pair of columns, is a person who is head of marketing or whatever for a division of several subsidiary companies. The top level signifies the chief of the

function throughout the whole group.

My table is standardised on the manager in the lowest of these three grades in the UK. According to ECA the gross pay typical at that level is £13,000. After the relevant deductions and with the addition of generally available benefits, this becomes a purchasing power of £8,500 which I have taken as 100 in computing the indices.

So each of the other index figures in the table represents the particular manager's buying power in pence relative to each £1 enjoyed by the lowest-grade UK executive. The Canadian head of production in a subsidiary in that country can thus buy about £1.88 worth of things for every £1 worth bought by the British equivalent.

In the same way the bottom-level UK managers are 33p in the £1 worse off than their immediate UK boss, and 63p in the £1 poorer than their boss's boss—all of these British managers being worse off than similarly ranked executives except those in Denmark and Sweden.

Some gains

But the Brits have not done altogether badly over the past year by comparison with their counterparts in the 12 other countries for which I have been able to obtain 1980 figures. While the equivalent managers outside Europe and even in higher taxes.

Sweden have gained ground over the past 12 months, several in Europe have lost some.

Within the UK the two senior managers have lost ground to their juniors... which brings us to the table's final pair of columns. These show the percentage by which the highest-ranked manager was better off than the lowest ranked, and so might be said to represent the incentive for the bottom-grade executive to strive for promotion to the top.

The incentive in Britain this year was exceeded by those in Singapore, Spain, Italy, France, West Germany, Switzerland, South Africa and Belgium. But the most bossed Brit had relatively more to gain by becoming the most bossy than had at least six of the equivalents, even though all but two of them would still have been able to buy more on reaching the top grade.

Between 1980 and 1981 the highest-ranked executive's differential increased in only four of the 13 countries for which last year's data is available. The carrot grew juicier by 10.1 percentage points in West Germany, by 3.1 in South Africa, and by 0.8 in Belgium. It even grew 2.1 points juicier in Sweden, giving the individually worst-off Swedes a bit more to strive for as well as the greater State services which they, like the Danes, pay for with their

APPOINTMENTS

Peter Hambro to join Gill and Duffus Group

Mr Peter Hambro, who has been a managing director of the discount company Smith, St Aubyn and Co., will retire on June 30 to join the GILL AND DUFFUS GROUP where he will serve on the executive committee. He will remain on the Board of Smith, St Aubyn (Holdings) PLC as a non-executive director and also on the Board of City of Oxford Investment Trust PLC.

Following the announcement in Auckland of merger proposals between the New Zealand Insurance Company and the South British Insurance Company to create the NEW ZEALAND SOUTH BRITISH GROUP, major changes affecting the UK are:

Mr R. C. Tucker, currently chairman and general manager of the New Zealand Insurance Company, relinquishes those posts on becoming general manager (overseas) of the New Zealand South British Group, but remains a director and deputy chairman of NZIUK. Mr R. M. Nelson becomes chairman of the New Zealand Insurance Company (UK). Mr D. A. McDonald, currently general manager in the UK for the South British Insurance Company, becomes general manager and a director of NZIUK and, accordingly, UK chief executive of the New Zealand South British Group.

Mr Christopher Morgan, a partner in Deloitte Haskins and Sells, has been appointed technical director of the INSTITUTE OF CHARTERED ACCOUNTANTS IN ENGLAND AND WALES and director of accounting standards. He is being succeeded by his firm for about three years. He will take up new post from July 1 when the Institute's present technical director, Mr R. G. Willott, leaves to become a partner in Spicer and Pegler.

Mr Homer S. Frankbouser, a vice-president of BROWN AND ROOT INC and deputy chairman of Brown and Root (UK), has assumed direct responsibility for Europe and Africa engineering and project management activities. He is also responsible for Europe and Africa marine group activities, business development, proposals and Scandinavian operations. Mr B. L. Harper, senior vice president of Brown and Root (UK), has transferred to Houston, Texas, where he will be responsible for project management services in the marine services group for world-wide operations.

Mr Jocelyn Hambro has been re-elected chairman and Mr W. C. Harris deputy chairman of PHOENIX ASSURANCE.

Lord Swann has been appointed to the Board of M & G Group PLC.

Mr R. G. Cutlerham will be joining the partnership of HAROLD RATTLE AND CO. stockbrokers, on June 2.

Mr H. R. Wüst, corporate managing director of Ciba-Geigy (ADP) Company and a former managing director of The Clayton Aniline Company, Manchester, has assumed an additional responsibility as chairman of THE CLAYTON ANILINE COMPANY. Mr A. S. Rae, chairman of the Ciba-Geigy UK Group and formerly chairman of The Clayton Aniline Company, retains his seat on The Clayton Aniline Company's Board. Mr A. Kemp, formerly director of finance for Ciba-Geigy (ADP)

Company, joins the Board of CIBA-GEIGY (UK) as director of Group strategy. Mr Kemp also becomes a member of both the Board and the management committee of The Clayton Aniline Company. Mr R. E. S. Brimelow, company secretary of Ciba-Geigy (ADP) Company, assumes Mr Kemp's former responsibilities within that company.

Mr Peter N. R. Waterman has been appointed managing director of THE PALITROY COMPANY.

Mr Phil Derry has been appointed to the newly-created position of marketing director of MCL (MARLBOROUGH COMMUNICATIONS).

Due to the continuing expansion of Burnett and Hallamshire Holdings' property division, the following senior Board appointments have been made within the division's parent company, ANGLO OVERSEAS CONSTRUCTION CORPORATION. Mr T. Lowe, managing director of Hallamshire Industrial Estates, a subsidiary of Anglo, has been appointed joint managing director of Anglo, with responsibility for property development both at home and overseas. Mr M. D. Gillingwater, formerly managing director of Anglo's subsidiary, Camm (B. and H.), has been appointed joint managing director of Anglo with responsibility for construction both at home and overseas. Mr J. Beighton has been appointed managing director of Camm (B. and H.). Mr C. D. Watken has been appointed managing director of Anglo's subsidiary, Hallamshire Properties.

Mr James Radcliffe has been appointed deputy managing director of LAYTONS WINE MERCHANTS.

Mr Terry Woolley has been appointed commercial director of BONE CRAVENS. Bone Craevens are a member of the Leasons division of John Brown.

Mr N. Hunter, Mr E. Lewis, Mr A. Lundin and Mr D. Pearl have been appointed to the Board of EXPLAURA GOLD.

Mr Ronald Emmanuel has been appointed chairman of WHEELER'S RESTAURANTS.

INTERNATIONAL ENERGY BANK has appointed Mr Nicholas F. Smith vice president and Mr Charles Hill manager from June 1.

Mr Graham Waldron, chairman of the M.C.D. Group of Companies, has been appointed a non-executive director of the STEWART NAIN GROUP.

Mr B. C. Mead has been appointed a director of HOGG ROBINSON (BENEFIT CONSULTANTS), part of the Hogg Robinson Group.

Mr Rowley Atterbury and Mr John Owers have become chairman and vice-chairman, respectively, of WESTERHAM PRESS. Mr Malcolm Horton has been appointed managing director.

BOWEY GROUP has appointed Mr John Pollard as a non-executive director and consultant to the Board.

Mr J. R. C. Sayers has become managing director of TANDY CORPORATION (UK).

Mr Phil Derry has been appointed to the newly-created position of marketing director of MARLBOROUGH COMMUNICATIONS.

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UK NEWS - PARLIAMENT and POLITICS

Williams keeps colleagues in suspense

By Elinor Goodman, Lobby Correspondent

THE Social Democrats' steering committee yesterday formally confirmed the new party's determination to contest the Warrington by-election but they left open the question of who should fight it — despite mounting pressure on them to make an early decision.

Mrs Shirley Williams was still keeping her colleagues in suspense and had not told them finally whether or not she was prepared to take what could be the biggest gamble of her political life — to stand for a seat which would be very difficult to win in the first place and even more difficult to hold at a general election.

A short list — probably including at least one nationally known figure and one local candidate — will be drawn up shortly following discussions today with the Liberals. This will then be put to the Social Democrats' regional organisation with a view to making a final decision on June 11.

Yesterday, Mr David Marquand still looked the most likely outside candidate, while Mr David Williams, the son of the retiring Labour MP, acknowledged that he had been approached by Social Democrats in the area.

The by-election will be the first real test of the alliance between the Liberals and the Social Democrats, and yesterday both sides were accepting that there could well be some problems before agreement was reached.

Nevertheless, both are working on the assumption that they will eventually be able to agree on a candidate who will get the support of the Liberals.

Yesterday, Mr David Steel, Liberal leader, moved quickly to kill the idea that the Liberals would try to dictate the choice of candidate as a price for their support, but he made it clear that the Liberals were in a position to field a candidate of their own if agreement could not be reached.

Despite Mr Steel's apparent wish not to upset the SDP at this stage by appearing to intervene directly in their affairs, the Liberals will make it clear at today's meeting that they believe a decision should be taken quickly and the SDP should field one of its nationally known figures.

Plan to scrap business names registry stands

By JOHN HUNT, PARLIAMENTARY CORRESPONDENT

THE GOVERNMENT stands "four square" behind its plans to abolish the Registry of Business Names, Mr Cecil Parkinson, Minister for Trade, told the Commons yesterday during the second reading debate on the Companies (No. 2) Bill.

He made it clear that despite vigorous protests from a wide range of business organisations, the Government has no intention of reversing its decision.

According to the Minister there was an overwhelmingly good case for abolishing the registry and in many cases the expressions of concern simply did not take account of reality.

He claimed that the registry was not being abolished in order to save funds but because

it had now become "quite frankly ineffective." Many people did not bother to register and there was a strong suspicion that those who did not do so included people who were committing frauds and abusing the system.

On 40 per cent of inquiries it was found that the company was defunct or had not bothered to register. Thus the system was giving a "spurious appearance of certainty."

Mr Parkinson also confirmed that during the committee stage of the Bill he will introduce clauses tightening up regulations on the disclosure of interest in shares. This is aimed primarily at "concert parties" — groups of people who

band together to obtain a controlling interest in a company without disclosing their activity. The Minister came in for considerable criticism from both sides of the House because the draft clauses had not been available to MPs although they had been circulated to interested parties in the business world.

Mr John Smith, Labour's shadow trade spokesman, condemned this as "a deplorable practice."

There was also a protest from Sir Graham Page (C, Crosby), who wanted to know the names of the organisations who had received the clauses at a time when MPs had not had the opportunity to see them.

Mr Peter Emery (C, Honiton), impressed on the Minister that this was a very important matter which demanded an explanation.

Mr Parkinson apologised to the House and said that copies of the 20 new clauses had since been made available in the vote office.

On the registry of business names, the Minister maintained that the Bill was replacing a defective and unsatisfactory system with new arrangements under which businesses would have to display or make available on demand the information required.

His argument left many MPs dissatisfied and Mr Smith said that unless there were better

assurances on the registry, Labour would vote against the bill on second reading.

Mr Smith estimated that 91 jobs would be cut and £1m saved as a result of the abolition of the registry and associated changes in company names provisions.

In exchanges with the Minister, it emerged that the savings from the abolition of the registry alone would be about £750,000 with staff savings of about 60.

Mr Smith claimed that it was all part of the expenditure cuts being demanded by Mrs Thatcher and that the abolition of the registry was the "sacrificial goat" offered by the Department of Trade.

Benn wins support of Left-led Bakers' Union

By CHRISTIAN TYLER AND NICK GARNETT

MR TONY BENN yesterday added another 33,000 trade union votes to his bid for the deputy leadership of the Labour Party when he was supported by the conference of the Left-led Bakers' Food and Allied Workers Union.

He is also likely to get the backing of the train drivers' union ASLEF, with 27,000 votes, whose conference opens in London today. Although no motion on the party leadership appears on the ASLEF agenda, delegates are expected to declare for Mr Benn after he addresses them tomorrow.

Voting at the Bakers' delegates conference in Bridlington gave Mr Benn 68 votes, with Mr Denis Healey, the incumbent, a very substantial 53 votes. The newly-declared third runner, Mr John Silkin, collected only eight delegate votes.

Mr Benn already has the formal backing of two other unions, the Association of Scientific, Technical and Managerial Staffs (147,000 votes) and of the white collar section TASS of the Engineering Union (95,000).

The Post Office Engineering Union, which has 79,000 affiliated votes, failed yesterday at its annual conference to come to any conclusion on who it will support in the contest.

As a result of manoeuvres by both Left and Right, a vote was not taken.

The issue will now almost certainly be put to individual voting within branches.

Mr Bryan Stanley, the union's general secretary, said these votes would be the determining influence on how the union's delegation voted.

The conference also came to no decision on the union's policy towards the formula for the electoral college.

The decision on this new effectively rests with the executive which currently supports giving the Parliamentary Labour Party the biggest share of voting power up to a maximum of 50 per cent.

The actual process of deciding which of the contenders for the deputy leadership should be supported by the POEU's block vote, could be altered if the Left takes control of the union's executive. With half the executive election results so far in, it seems unlikely, however, that this will happen.

Mr Jock Campbell, leader of the broad Left in the union and secretary of the London branch, said the composition of the POEU delegation to the Labour Party conference could still be an important influence on how it voted on the leadership issue. The executive has proposed to its annual conference yesterday that individual balloting in the branches should be carried out on the issue of the leadership. This, it said, was a method of "keeping faith with the membership."

An amendment proposed that this would have the effect of committing branch block votes. With a severe time limit on debate, the Left deliberately "talked out" the debate, so it was quilled before a vote was taken.

Mr Campbell accused the executive afterwards of stifling debate in an attempt to prevent the conference voting for Mr Benn.

He said there could now be a clearer discussion of the issue within the branches. The tactics of the Left though appear to have been governed partly by its hope of changing the composition of the POEU executive in the current executive elections.

Editorial Comment, Page 16

Prior expresses sympathy with unemployed

By CHRISTIAN TYLER, LABOUR EDITOR

THE GRIEVANCES of the unemployed will be reported to the Prime Minister and the Cabinet, Mr James Prior, Employment Secretary, told a delegation from the "people's march for jobs" yesterday.

Mr Prior saw six of the marchers for over an hour in his room at the House of Commons and listened to their own experiences of life on the dole. One or two were reportedly "fairly angry," and there were protests at Mrs Thatcher's refusal to meet the marchers herself.

One of the delegation warned Mr Prior about the demoralisation felt in the black community.

Mr Prior said he was aware of the plight of the unemployed and expressed his sympathy. But he told them that no Government had the power — this one no more than the previous one — to end unemployment. If it had, it would have done so.

He pointed to the special job measures and Government assistance for the steel and shipbuilding industries. The Government was looking for a long-term solution to the problem, however, which would require an effort on everybody's part, he said.

Although this message failed to satisfy the delegation, the meeting was said to have been polite.

The climax of the march, which started in Liverpool, Wales, West Yorkshire a month ago, came at a rally in central London on Sunday when over



Mr. Michael Foot, Labour Party leader, speaks to members of the People's March for Jobs, before they met Mr. James Prior, the Employment Secretary, yesterday.

100,000 people welcomed the column of 500 unemployed.

Yesterday the marchers assembled outside County Hall on London's south bank where they were addressed by Mrs Barbara Castle, Labour Euro-Parliamentary Member and former Cabinet Minister. She was enthusiastically cheered as she told them they had "revitalised the political machine."

Lord Soper, the Methodist minister, said the Government was committing a "crime" by condemning over 2½m people to idleness. He called on the clergy to take more interest in

the problems of the unemployed and "stop mucking about with theological problems."

The marchers are due to return to the North by special trains today.

Union leaders, some of whom were slow to endorse the march initially, are likely to call for further demonstrations of this kind.

The TUC is planning a big lobby of Parliament by the young unemployed later in the summer, and another and bigger march may be organised. A "right to work" march

may also be staged during the Conservative Party conference this October.

Union leaders now recognise that the march has been much more successful in publicity terms than anything so far organised by the TUC. Left-wingers in the union movement, who have repeatedly called for direct action against unemployment and threats of redundancy, will certainly use the march to highlight their case when the policy-making annual Congress meets in September.

National Service comes back into vogue Page 17

Whitehead re-elected unanimously

Financial Times Reporter

MR PHILIP WHITEHEAD, the "shadow" Minister of State for Education, has been re-elected unanimously by the general management committee of Derby North Labour Party. He was re-elected without opposition; there was no other candidate.

Mr. Whitehead, who was elected for Derby North in 1970 and had a majority of 214 at the last General Election, said afterwards: "If you say there should be more than one candidate, then you first of all have to persuade the local party of that. Here in Derby North we try to have a strong party in the face of very strong opposition."

Mr. Whitehead was opposed at the last General Election by four candidates — Conservative, Liberal, National Front, and English Nationalist. He is a writer and TV producer.

Mr. Dale Campbell-Savours (Lab., Workington), protested that while the EEC Commission's consultative document had been circulated to Ministers and trade associations, no MP anywhere inside the Community had been provided with a copy.

Mr. Biffen undertook to examine whether copies could be made available to MPs.

Dr John Cunningham (Lab., Whitehaven), referred to a report that Courtaulds was planning a further rundown of its textile interests. He underlined the importance of the Multi-Fibre Arrangement negotiations by pointing out that 600,000 jobs were at stake

the power of ordinary party members over the party hierarchy, which has caused such havoc within the Labour Party over the past few years, could be about to reach the Conservative Party.

A Tory ginger group was launched yesterday, with a set of demands — and a vocabulary to match — far more redolent of the Labour Party than of anything normally heard in polite Tory circles.

Among its proposals were an end to the automatic re-election of MPs, an elected party chairman and a general reduction in the Prime Minister's patronage — all aims which Mr. Tony Benn would applaud.

The group is to try to rally support for a 10-point charter aimed at "democratising the organisational structure of the Tory Party." It hopes to collect "thousands" of signatures for the charter and to get it on to the agenda at next year's party conference.

The organisers of yesterday's campaign first started arguing for greater democracy within the party as long ago as 1969, when they published a pamphlet entitled "Set the party free." The pamphlet attracted considerable support from younger Conservatives and an inquiry was set up into

the party's organisation in response to their campaign. But none of the sweeping changes they had hoped for materialised.

Yesterday, Mr Peter Stiller, one of the founders, claimed that "a decade on, it is clear that only a few, and insignificant changes have been achieved." All significant decisions in the Tory Party, he claimed, were taken at a level that is remote from the bulk of its membership.

In the background brief which the organisers circulated yesterday, they claimed that the national union was itself "inherently undemocratic" and that there was no proper mechanism within the party for change. At national level, all significant decisions were made either by the leadership, or by party officers appointed by the leadership.

The group sets out three main aims:

- To get all top officials within the party, including the party chairman and vice-chairman, elected on a "one member one vote" basis.
- To make the governing body of the Conservative Party more democratic.
- To improve the procedure for selecting candidates.

It also stressed that pre-selection should not be automatic.



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TECHNOLOGY

General Electric wins patent for oil-eating bug

DAVID FISHLOCK, SCIENCE EDITOR

U.S. GENERAL Electric, the world's biggest electrical engineering group, is mounting a research programme at its central laboratories in Schenectady into genetic engineering. This was disclosed in London last week by Dr. Roland Schmitt, vice-president for GE's corporate research and development.

But why should an energy technology group that makes turbines, horsepower, turbo-generators, aero engines and nuclear reactors bother about molecular biology and the manipulation of genes? The answer becomes clearer when you look at the first span of this highly diversified company, Dr. Schmitt says.

To take one example, GE is a world leader in chemical processing and a fertile inventor of new plastics. Genetic engineering may offer new ways of making big molecules such as plastics, film or fibres, or intermediates required in the process.

GE's interest in bio-technology—fermentation—reaches back to the late 1950s when, as an energy company, it got involved with a process for turning cattle manure back into animal feedstuffs. It found a micro-organism that transformed the manure into edible protein; one that survived at surprisingly high temperatures.

It even set up a pilot plant "out West" where cattle are abundant. It got a feel for the problems raised for fermentation processes by such toxins as insecticides, by stray infections, by the antibiotics used in animal feeds. Above all, says Dr. Schmitt, it got a feel for the idiosyncrasies of the soy bean market, staple ingredient of animal feeds, and the wild fluctuations in soy price that could accompany a good or bad anchovy harvest in South America. At this point it decided it had no business being in this commodity market.

Bacteria

GE re-entered bio-technology in the mid-1970s with an invention made in the corporate laboratories, of a bug that would eat oil. The idea was that such a bug might be useful in eating slicks of spilled oil. Company scientists had combined bits of three different bacteria to create their new bug.

In 1976 they tried to patent the oil-eater. GE prides itself on obtaining more patents "by a substantial margin" than any other U.S. company, some 600-900 a year. The corporate laboratories dream up about one-third of them, Schmitt says. The company has a

well-qualified trade mark office. At first, staff experts said no, the hybrid bug was not patentable. The scientists persisted, but the Government's patent office turned them down. Eventually, GE appealed to the Supreme Court. Finally, only last March, GE was granted a patent.

GE itself will not be exploiting the oil-eater, Dr. Schmitt says. Such a technique, at the fringe anyway of GE interest would still require considerable study of possible side-effects.

The main beneficiaries of a very costly fight for a patent will be the small entrepreneurial companies which sprang up in the late 1970s to exploit genetic engineering.

GE's corporate researchers have consulted one of these companies, Genex Corporation, featured on this page on April 7 as having its primary interest in fine chemicals. GE's oil-eater was not a product of genetic engineering—of recombinant DNA—but a product of cross-breeding. The scientists took three closely-related bacteria, each efficient at eating one fraction of crude oil, and combined them into a stable hybrid with a taste for "whole crude."

With Genex's counsel, GE has concluded that genetic engineering—the transplanting of genes in simple

organisms such as bacteria—could have exciting prospects for several major sectors of its business. Organisms which thus acquire a taste for a particular metal might be used to enrich a lean ore, even sea water. GE owns a large mining company called Utah International.

Organisms which show a facility for synthesising long-chain molecules may be the source of new plastics or man-made fibres. GE is one of the biggest—and the most inventive—manufacturers of plastics in the U.S.

Organisms which show an aptitude for isolating rare constituents in blood or saliva may lead to new ways of medical assay—and GE is already big in the fast-growing business of computerised medical diagnostics. "Moving fast, it's difficult to keep up just by reading the literature," Dr. Schmitt says. So he is bringing together a new team of perhaps half a dozen scientists within the next year. Some of his scientists are returning to university to learn the latest crafts of genetic engineering, such as gene sequencing.

Schmitt compares these times for genetic engineering with the first years after the invention of the laser, in 1960. "There was a tremendous explosion of ideas. We began by thinking of a vast array of possible uses. Then came the problem of doing it. The



Dr. Richard Schmitt, vice-president of GE's corporate research and development, and below, the stable hybrid bacteria with a taste for crude oil.



doing is a lot tougher than the thinking," he adds. GE does about 10 per cent of a total company research and development effort costing \$1.6bn last year in its corporate laboratories, under Roland Schmitt's direction. Of this, he estimates, his laboratories spend 10-20 per cent on exploratory research, untargeted to specific business objectives; "on taking a flyer," as he puts it. The policy is to mount enough work in a few years to decide whether to put it into the mainstream research programme.

Current examples include the use of nuclear magnetic resonance (NMR) as a medical diagnostic technique. "It's clear that it's going to make the mainstream."

Another is a way of making steels with a very low magnetic loss, one-quarter that of the best silicon steels, by

cooling the molten metal so quickly that they end up with an amorphous instead of a crystalline structure.

How do they see GE's foray into genetic engineering at corporate headquarters? They have shown great interest and tend to ask Schmitt: "Are you doing enough?"

He has a particular friend at court in the shape of Dr. Arthur Bueche, his former boss at the Schenectady laboratories, now senior vice-president for corporate technology (who recently turned down an offer to become President Reagan's science adviser).

And he has a new chairman, Mr. Jack Welch, who arrived through the highly innovative plastics operations of GE. "He really understands what the laboratories can do—and expects a lot from his laboratories."

Scratch detector

STREAKS, SCRATCHES and wrinkles that can occur in the production of continuous webs of paper, plastics, photosensitive and coated materials can be detected by a laser-based unit put on the market by Intec Corporation, ave Paul Hyma, 105 bte 27, B-1200 Brussels.

The inspection system sweeps a laser beam across continuous surfaces 5,000 times a second. Variations in reflection rates produced by surface irregularities

are recorded by a receiver and the signals processed.

First, a discriminator detects both random and persistent signal evidence and then a processor distinguishes between the two classes of signal. A preprocessor is used to enhance detection of certain types of flaw.

Specialist modules then interpret the data and format for display on a cathode ray screen or for hard copy print out.

Data from outstations

DATA FROM up to 512 remote outstations can be gathered over a single twisted pair cable using a system called REMDACS developed by Intersil and offered in this country by Rapid Recall of High Wycombe, Bucks. (0494 26271).

It consists of a controlling receiver/transmitter unit and outstations which can be two types—a voltage input module accepting up to 16 one volt inputs or a temperature module. These modules can be added to the system in a "daisy-chain" fashion at any time and can be up to one mile from the controller.

Conversion to binary digital signals takes place at each outstation and in addition to quantitative data the outstations can monitor switches and relays via four additional digital input/output lines. Inputs at each of the stations update an on-board random access memory seven times a second to enable the central computer to have access to the most immediate data.

Chips 'talking book' helps word-blind children

THOSE RECENTLY developed and apparently magical semiconductor "chips" that can, when suitably instructed, synthesise speech sounds, have been put to a new use at the Institute for Perception Research in the Netherlands.

The Institute, a joint operation of the Technical University and Philips in Eindhoven has developed a system in which a black and white "code" pattern printed under each word on a printed page can be picked up by a hand-held scanner that is placed on the code area by the user.

This, immediate and direct association between the appearance of a word and the pronounced sound is likely to have a number of uses not only in helping, for example, word-blind children but also in teaching foreign languages.

Tape recorders have been tried for these purposes but then the pronunciation is not available for immediate recall. This new "talking book" makes it possible to hear the pronunciation of any word at will, as often as is necessary. It should prove of particular value for oriental languages where Western newcomers there is no phonetic data in the characters. The newly developed code is



Children use the synthesised speech sound system in the Netherlands.

the key to the technique. Initially, a number of characteristics of a particular word are established in audio signal terms, for example, amplitude, pitch, bandwidth and voicing.

Indices can be formulated for these in binary code form; a code of about 800 bits is needed to describe a word of average

length and each bit is represented by a black or white area 180 microns (millionths of a metre) wide and 500 microns high.

Total code area of the present version is about 17 mm x 8 mm—using more conventional techniques it would be much longer says Philips.

Cost savings for auto-fillers

BIG COST savings for processors and packers using automatic filling equipment are claimed to be achieved by using a new microprocessor weighing control system called MIDAC.

The unit, which enables full compliance with the Average Weight Legislation Statutory Requirements, has been developed by Optimal Holdings of Congleton, Cheshire. With the backing of the National Research Development Corporation

Midac (Microprocessor Information Display and Control) is able to detect drift in finished pack weights—pack by pack—and to make automatic adjustments to the weight head.

The weight adjustments are made within limits set by the supervisor to compensate for the rise or fall in actual weight, violent plus to minus swings being avoided by the selection of a percentage adjustment which will provide for a gentle correction.

MIDAC will also provide summaries and analyses of information

such as average weight packed, total number filled, total weight packed, total cumulative net deviation and so on. This information is presented on a visual display and can also be produced in printed form for record keeping purposes by the addition of a suitable printer.

On an existing or new installation basis, the unit can be easily connected to auger fillers, check-weighers, vibratory fillers, screw feeders and bag and sack fillers.

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To the Holders of

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9 1/2% Guaranteed Debentures Due 1985

Issued under Indenture dated as of July 1, 1970, as supplemented

NOTICE IS HEREBY GIVEN that pursuant to the provisions of the above-mentioned Indenture, \$1,859,000 principal amount of the above-described Debentures have been selected for redemption on July 1, 1981, through operation of the Sinking Fund, at the principal amount thereof, together with accrued interest to said date, each in the denomination of \$1,000 bearing serial numbers with the prefix letter "M" as follows:

Outstanding Debentures bearing serial numbers ending in any of the following two digits:

01 08 15 22 29 36 43 50 57 64 71 78 85 92 99 06 13 20 27 34 41 48 55 62 69 76 83 90 97 04 11 18 25 32 39 46 53 60 67 74 81 88 95 02 09 16 23 30 37 44 51 58 65 72 79 86 93 00 07 14 21 28 35 42 49 56 63 70 77 84 91 98 05 12 19 26 33 40 47 54 61 68 75 82 89 96 03 10 17 24 31 38 45 52 59 66 73 80 87 94 01 08 15 22 29 36 43 50 57 64 71 78 85 92 99 06 13 20 27 34 41 48 55 62 69 76 83 90 97 04 11 18 25 32 39 46 53 60 67 74 81 88 95 02 09 16 23 30 37 44 51 58 65 72 79 86 93 00 07 14 21 28 35 42 49 56 63 70 77 84 91 98 05 12 19 26 33 40 47 54 61 68 75 82 89 96 03 10 17 24 31 38 45 52 59 66 73 80 87 94 01 08 15 22 29 36 43 50 57 64 71 78 85 92 99 06 13 20 27 34 41 48 55 62 69 76 83 90 97 04 11 18 25 32 39 46 53 60 67 74 81 88 95 02 09 16 23 30 37 44 51 58 65 72 79 86 93 00 07 14 21 28 35 42 49 56 63 70 77 84 91 98 05 12 19 26 33 40 47 54 61 68 75 82 89 96 03 10 17 24 31 38 45 52 59 66 73 80 87 94 01 08 15 22 29 36 43 50 57 64 71 78 85 92 99 06 13 20 27 34 41 48 55 62 69 76 83 90 97 04 11 18 25 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THE MANAGEMENT PAGE

EDITED BY CHRISTOPHER LORENZ

Taking a long term view on the cost of market share

Kevin Done on the strategy in the U.S. of the world's largest chemicals group

JOHN BROOKHUIS, the ebullient 59-year-old president of American Hoechst Corporation is surprisingly nonchalant about the \$10m loss his company ran up last year. It was "nothing very dramatic... by a little sleight of hand and finger-twisting I could even make this loss look like a profit, or rather like an investment in the future," he declared recently in New York when the ABC results were published.

After 27 years of building its operations in North America the Hoechst parent company, and the world's largest chemicals concern, with headquarters in Frankfurt, might be expected to show a rather greater sense of urgency in the search for a suitable return on its investment. The emphasis, however, is still on turnover rather than profit.

According to Dieter zur Loye, American Hoechst's chief operating officer: "If your goal is to build a business for the 1990s, you are probably willing to sacrifice some of the return on investment for the near future, even for five years." He says it is a question of investing "dollars now for the future, not for next year, but for the long run."

With the biggest research budget of any chemicals group, Hoechst is anxious to build up a market position in the U.S. over the long-term which can help carry its formidable research and development costs around the world. Last year the R and D budget amounted to DM 1.3bn (£270m), equal to some 4.3 per cent of group turnover. Around 13,000 of Hoechst's workforce of nearly 187,000 are employed in R and D in 15 countries.

"The size of the U.S. market makes it possible for us to use our world technology at lower cost per unit because of the volume of business possible in the U.S.," says zur Loye.

For simple historical and geographical reasons, Hoechst's biggest market to date has been in Western Europe, where it

gained some 62 per cent of its DM 29.2bn (£5.1bn) turnover last year. The U.S. has a similar gross national product to Europe, has a slightly higher consumption of petrochemicals, but by contrast provides only 11 per cent of Hoechst's sales worldwide. It is in this under-representation that Hoechst sees its big chance. "We are aiming in the next ten years to grow faster in the U.S. than Hoechst worldwide," says zur Loye, "and to increase our share of group turnover to at least 15 per cent."

Expansion

American Hoechst has already grown rapidly from its modest beginnings in 1953 when the company started with a four-man operation in a suite on the 82nd floor of the Empire State Building in New York. Sales in that first business year amounted to just over \$1m, derived chiefly from dyes, pigments, waxes and nylon bristles. But in the 1950s and 1960s, Hoechst, undercapitalised like the rest of the German chemicals industry, lacked the money to make large foreign investments.

In the 1970s, though, with investment in Germany slowing down in relation to the size of the company, resources started to come free which could be devoted to expenditure overseas. By 1974 American Hoechst's turnover had been boosted to \$400m, but in the space of the last six years it has more than trebled to reach \$1.29bn in 1980. Even with this sort of expansion rate, however, Hoechst has still been left behind by its big German rivals, Bayer and BASF, in the rush to grow in the U.S. It now ranks about 17th in the U.S. domestic chemicals market, compared with the tenth place occupied by Bayer, whose U.S. subsidiaries last year had total sales of \$2.4bn, and the 13th place taken by BASF, which had a North American turnover in 1980 of \$1.8bn.

"As we see it there are three alternative ways forward," says zur Loye. "First, we can license American firms to make our products. Second, we can build from the grassroots. Or, third, we can acquire existing businesses or plants."

In the earlier years of the company's development in the U.S., Hoechst chose the licensing alternative, as much as anything because of the lack of available capital. The move brought in substantial royalties but offered no chance of building a position in the market that could be used for the future.

To start to build a local production base for its sales organisation, in the 1960s, Hoechst entered a number of partnerships with groups such as Hercules in synthetic fibres and Stauffer in PVC plastic films. The relationships helped bridge a gap in the German company's U.S. development, but proved to be only short-term attraction for both sides. By 1970 the joint ventures were 100 per cent in Hoechst ownership and now form the basis of the present American Hoechst fibres and films divisions.

Hoechst's build-up in the U.S. only properly began to accelerate as it moved itself in the 1970s to make large takeovers of existing businesses and to plough huge amounts into constructing new plants on greenfield sites. Since 1970 Hoechst has poured some \$1.1bn in capital expenditure into the U.S., of which around \$210m has flowed directly from the parent company, with the rest being financed locally by American Hoechst.

The result has been to build a company with a turnover of \$1.3bn based on six major divisions: chemicals, including petrochemicals, industrial chemicals, inorganic chemicals and agrochemicals (\$315m), health care, chiefly pharmaceuticals (\$164m), synthetic fibres (\$266m), plastics (\$265m), films (\$147m), and graphic arts (\$78m).

About half of the growth of

the U.S. operations has come from acquisitions, and Hoechst expects a similar pattern to emerge in the coming years. American Hoechst is aiming to double its turnover in the next five years with about half of this expansion coming through takeovers. Another \$750m is earmarked for capital expenditure up to 1985 but total U.S. investment could clearly be well over \$1bn in this period if the right takeover possibilities emerge.

The biggest acquisition now on the cards is the \$100m takeover of Teepack, a subsidiary of the U.S. Continental Group, which would add sales of some \$100m to American Hoechst if the deal is finally approved by the U.S. anti-trust authorities.

Woes

The deal illustrates well how some U.S. companies' readiness to divest themselves of subsidiaries that do not fit in with the latest whims of corporate strategy can often work to the benefit of European companies seeking an entry to particular segments of the U.S. market. "You cannot imagine Celanese or Union Carbide buying a plant from us or Bayer or BASF in Europe," says zur Loye. "But in the U.S. we have bought a polyester film plant from Celanese for \$75m in 1979 and three years ago a PVC film operation from Union Carbide."

These film operations are good examples of one line of the Hoechst strategy in the U.S., namely that of buying its way into markets where it has high quality technology within the Hoechst group but no market share in the U.S. The process advantages brought from Europe can help it to turn round loss-making operations, which can be picked up relatively cheaply. Equally, buying into the sector does not disturb the market as would be the case with a total newcomer building up new capacity.

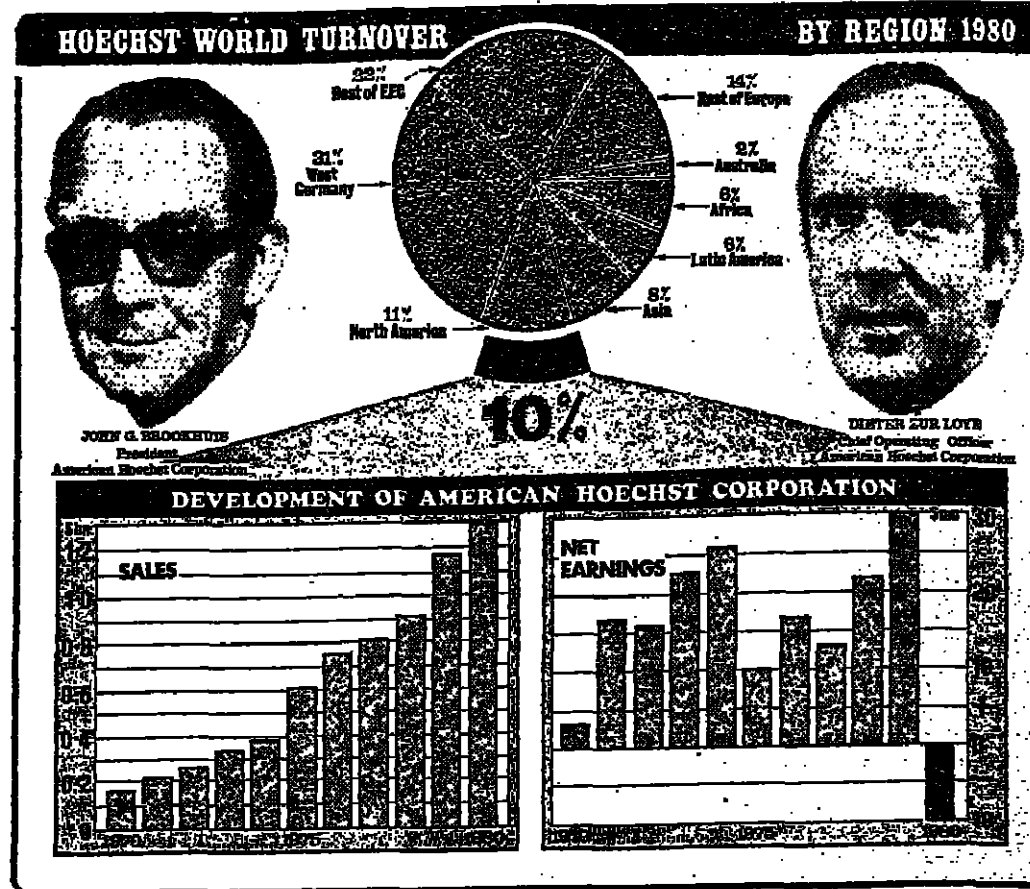
In areas where it has an

established position Hoechst prefers to build new plants based on its own technology, although the results have not always been happy. Nearly a quarter of its US turnover comes from synthetic fibres which have been over-run by the same woes afflicting the rest of the industry in the U.S. and elsewhere. Over some 14 years Hoechst has pumped around \$300m into its U.S. fibres operations to a point where it holds about 12.5 per cent of U.S. polyester staple production capacity and is in fourth place in the market behind Du Pont, Celanese and Eastman. In polyester filament, its main loss-maker, Hoechst has about 5.9 per cent of U.S. capacity.

About DM 13m of the Hoechst group's DM 30m losses in synthetic fibres in 1980 were run up in the U.S., where the fibres operations have only worked profitably for one year, 1979, since 1975, and even in 1979 it did little better than break even. American Hoechst is involved in new fibres market areas such as the use of polyester chips for manufacturing clear, carbonated beverage bottles. Its experiences in fibres in the U.S. though, show how easily a company can burn its fingers in commodity markets where its technology does not ensure a decisive lead over the competition.

By contrast Hoechst last year completed spending some \$180m, its biggest ever single investment anywhere in the world, including West Germany, in the first stage of a new chemicals complex at Bayport, near Houston, Texas, where it is hopeful that it will hold a technical edge over its U.S. rivals for several years.

In 1974/75, American Hoechst added over \$100m to its turnover with the \$100m takeover of Foster Grant from United Brands, a deal which was just as important in providing the company with an experienced U.S. management



team in plastics and petrochemicals.

On this foundation Hoechst has built a 100,000 tonnes a year high density polyethylene (HDPE) plant at Bayport. It will take it into entirely new areas of the U.S. plastics market, although worldwide the company is already the largest single producer of HDPE.

To avoid the pitfalls of the commodity plastics markets Hoechst is aiming the new plant at producing plastics for specialised uses, such as plastic pipelines and tanks and high-strength plastic films. The plant came on stream in the autumn last year to a sigh of relief from Hoechst, which had lost several million dollars in building up the U.S. market through costly imports from West Germany in the months prior to start-up.

The area where Hoechst might have been expected to make fastest progress in the U.S. is pharmaceuticals. It is, after all, the world's largest pharmaceutical company and it is especially in drugs that it ought to be able to make its impressive R and D spending count. But ironically it tripped, stumbling over its own pride and the perhaps overweening belief in its own products.

Its arch West German rival Bayer spent large sums to buy Miles Laboratories and Cutter Laboratories to provide a ready-made U.S. pharmaceutical base. Apart from the early acquisition of a small drugs company, Lloyd Brothers in Cincinnati in 1960, Hoechst has chosen to build its

U.S. drugs operation largely from its own resources in Germany and those of its French majority-owned subsidiary Roussel-Uclaf. The early lack of a more widely-based U.S. drugs operation has cost American Hoechst serious delays in introducing European researched drugs to the U.S. market, and some preparations have been held up for years by the FDA, the U.S. drugs approval authority. Some 87 per cent of its drugs turnover in the U.S. stems from products developed in Europe and turnover totalled only some \$135m last year, about 1.3 per cent of the U.S. prescription drugs market.

Log-jam

However, John Brookhuis is confident of more than doubling this to around \$300m by 1985 as the approvals log-jam is broken, but senior Hoechst executives accept that their U.S. performance in pharmaceuticals has been disappointing to date because of the lack of products. It has ten preparations on sale in the U.S. against about 250 in West Germany.

Recently, the company has taken an exciting step in the U.S. to broaden its activities in genetics, one of the frontiers of modern pharmaceutical research, which Hoechst had previously been investigating chiefly at its West German laboratories. Over the next ten years it is underwriting the \$50m

cost of establishing a new department of molecular biology at Massachusetts General Hospital, the teaching hospital affiliated to Harvard University. The new department will maintain its full academic freedom, but Hoechst will have first exclusive right to any patents arising from its work.

Hoechst had already invested in U.S. research expertise in other fields, in diagnostics with the purchase of Calbiochem, and in electronic technology and laser printing-plate making systems with the takeover of Ecom, both based in California. But the tie-up with Harvard is its biggest push yet into basic research in the U.S.

With 19 plants in 19 states of the U.S., American Hoechst now has a workforce approaching 10,000. With capital investment of up to \$800m over the next five years, an annual R and D budget of more than \$500m a year, and interest payments of over \$50m last year, setting up a shop in the U.S. is not coming cheaply. John Brookhuis, who expects turnover to increase by 19 per cent this year to \$1.54bn, is outwardly relaxed, however: "We think that our investments and our behaviour on a day-to-day basis should not be dictated by what is happening from day-to-day, but rather take the longer view. We can allow ourselves this luxury, because we have a very rich parent corporation."

Interested in U.S. equities? Pacific Power offers yield, appreciation and diversity.

Pacific Power and Light, which supplies electricity, mines coal and is in the telecommunications business, provides an excellent record in terms of total return. In 1980, for example, the company's cash dividend on its common shares plus the market price appreciation for those same shares provided an overall return of 28%, compared with 6% for 105 leading U.S. electric utilities as a group.

Consider the long-term record for these New York Stock Exchange listed shares. Duff & Phelps, an independent research firm in the U.S., reports that \$100, if invested in Pacific Power common at the end of 1969, would have been worth \$265, including accumulated dividends, at the close of 1980. That increase compares quite favorably with the \$181 average for the group of electric utilities studied. Indeed, Pacific Power's total return also exceeded Standard & Poor's index of 400 industrial companies whose \$100 would have grown to \$218 during the same period.

Pacific Power credits its performance to the diversification of its operations. Serving 644,000 electric customers in parts of six western states, Pacific Power supplies power to a widely diversified industrial, agricultural and commercial economy in two regions, the Pacific Northwest and the Northern Rockies. Pacific Power generates power from a mix of hydroelectric and coal-fired steam-electric plants; the latter are located adjacent to coal reserves owned or controlled by Pacific Power; thus, such proximity assures an optimum utilization of those resources.

NERCO, a subsidiary of Pacific Power, manages reserves of more than 1.3 billion tons of surface-mined coal; these reserves are concentrated in Montana and Wyoming. Production came to 14.6 million tons in 1980; that output assures NERCO of being among the top ten U.S. producers once again. NERCO production in 1981 is scheduled to reach 20 million tons.

In addition to supplying Pacific Power's generating plants, NERCO sells coal to major utilities serving Chicago, Detroit and Houston. In recent months, NERCO extended its scope even further beyond its mountain states base with the acquisition of a second mine in Alabama and its first mine in Indiana.

PP&L's other interests include an 80% holding in Telephone Utilities, Inc., which has operating systems serving 205,000 telephones in parts of seven states, and wholly-owned Alascom, Inc., which provides vital long-lines telecommunications within the sparsely-settled State of Alaska.

In the first three months of this year, Pacific Power earned a record \$48.2 million, or 89 cents a share, on revenues totaling \$310.9 million.

Traded on the New York Stock Exchange under the symbol PPW, the company's common presently carries a quarterly dividend of 51 cents a share.

Investor inquiries are welcome. Contact:

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920 S.W. Sixth Avenue
Portland, Oregon 97204
Telex No. 910-464-1594

Looking for a magnified market

In 1974 Hoechst expanded its U.S. plastics operations in a big way when it bought Foster Grant. However, rather to its surprise, Hoechst discovered that for its \$100m it had also overnight become one of the world's leading makers of sunglasses, for Foster Grant had originally made its name through the manufacture of sunglasses rather than petrochemicals and plastics.

Foster Grant is the biggest manufacturer of sunglasses in the world, making about 28m pairs a year in 160 different styles. Günther Rübke, an executive vice-president of American Hoechst, admits that it is not always the easiest of tasks to interest the

chemists who dominate the Hoechst main board in Frankfurt in such fanciful consumer products. Perhaps just for that reason Foster Grant has now been passed on to Hoechst's majority-owned French subsidiary, Roussel-Uclaf, whose flair for consumer products is perhaps less in doubt.

Hoechst's sunglasses activities have been supplemented in France with the acquisition of Solar which markets the Nina Ricci name and which has taken it into the exotic area of skiing goggles.

With turnover of around \$50m Foster Grant is suffering from being over-dependent on a seasonal product where sales are stagnating

and barely keeping pace with inflation, so it is now starting cautiously to expand into other areas of eye care products.

In all but three states of the U.S. spectacles can be bought across the counter in the supermarket—eye-tests and prescriptions are not necessary—so Foster Grant is now pushing into the field of so-called "reading magnifier glasses." Such glasses retail for around \$10 a pair as against \$50-\$60 for prescription glasses. Rübke admits that eye-care is not exactly happy with the idea of non-prescription glasses, but he points out that store displays do say in small print that customers should get their eyes tested.

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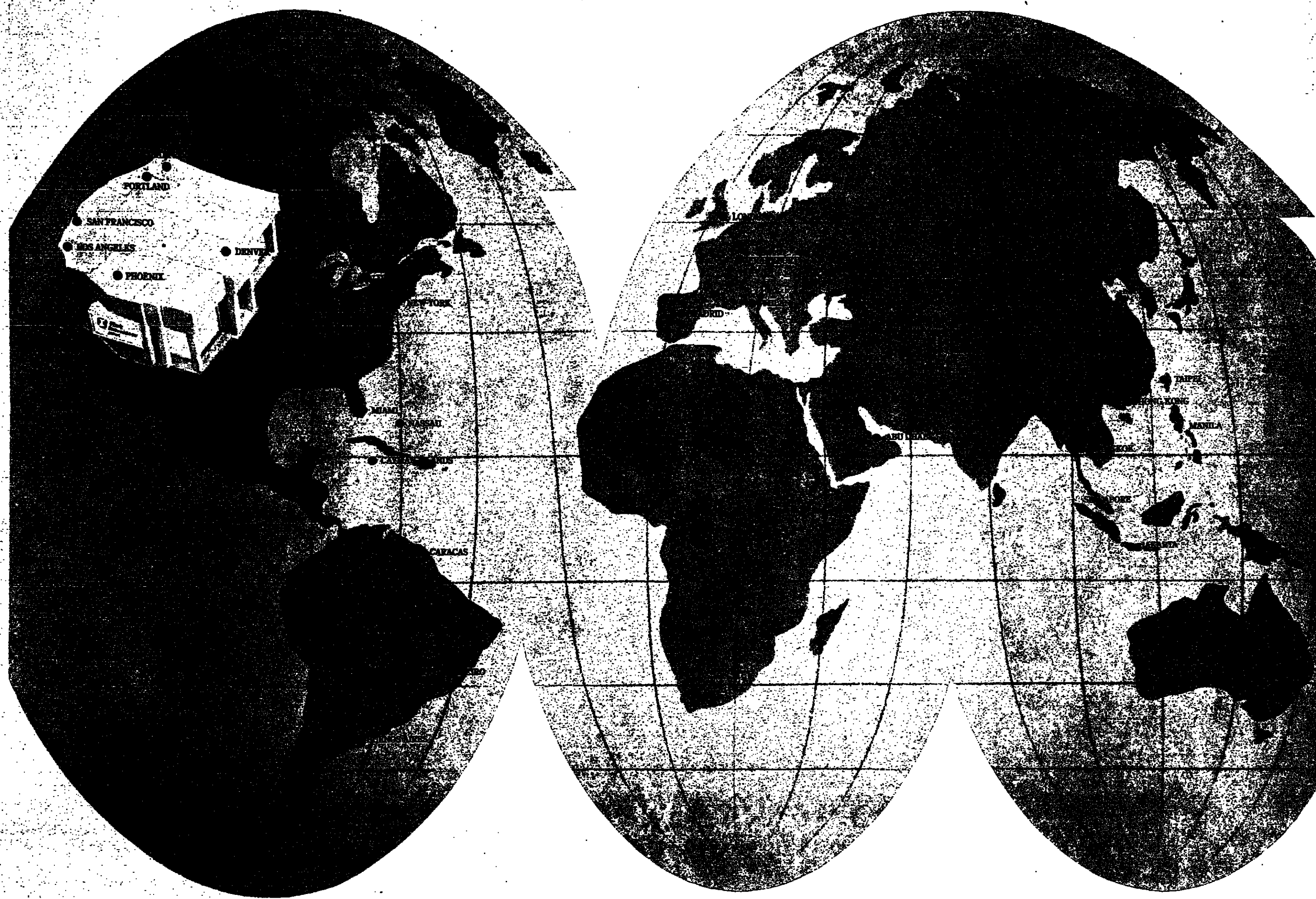
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Palacios del Retiro, Madrid

Henry Moore in Spain by WILLIAM PACKER

In a sense all the major forays abroad of the British Council's Department of Art are of an equal importance in our continuing cultural diplomacy, each in its turn the preoccupation of the moment, the natural focus of effort, resources, and anxiety for success: but, inevitably, some must prove in the event to be palpably more equal than others. As much may hang on local circumstance and the chances of history as on the particular character of the artist and his work: and occasionally things so conspire that in every way an opportunity is presented that is just too good, too important, to miss.

A huge exhibition of the work of Henry Moore has just opened in Madrid (where it remains until July 25 before moving on to Lisbon, and then, it is hoped, to Barcelona, in time for the Picasso centenary celebrations there), and obviously enough it is an extraordinary and exciting enterprise, a triumph of co-operation between the Spanish Government, through its Ministry of Culture, the Henry Moore Foundation and the British Council.

Before all else, of course, it is a triumph for Henry Moore himself, whose life's work it celebrates so comprehensively. By far the largest of all the exhibitions he has ever had, it rounds off splendidly the run of major retrospectives that has fallen to him over recent years, begun so generously by the Italians at the Forte di Belvedere in Florence, and continued at the Orangerie in Paris and then at the Serpentine in Kensington Gardens.

The two huge nineteenth century pavilions of the Retiro Park, the Palacio de Velázquez and the Palacio de Cristal, could hardly be more suitable, for that matter magnificent, in the setting they afford the work, each complementing the virtues of the other admirably, and always to the advantage of the sculpture. The one is a vast, cool, windowless, almost submarine interior, the other nothing but glass, a light, open, airy enclosure beneath the trees, and together they absorb this great mass of material with remarkable ease, and no sense at all of crowding or over-emphasis. Each piece is given room and more to stand for itself, to make its own terms, whatever the broader context suggested for it—and can seldom have looked better.

Moore is without doubt a great artist, one who has stamped his vision, his way of seeing and responding to the world, into the common sensibility of our time. We have every reason, quite beyond any narrow chauvinism, to take great pride in him and what he has achieved, and that the world at large should wish to honour him so handsomely. The evidence is now in the Retiro pavilions, and it is no surprise, though infinitely gratifying, that ten thousand Spaniards, more than choose to see it for themselves over the exhibition's first week-end alone. It is quite right that he should be honoured for his art alone—not an artist would wish for more: but for once the case is not quite so simple.

This show is taking place in Spain, and at a peculiarly delicate moment in her history, and no international exercise of such popular interest and cultural resonance, can fail to take into account its broader responsibilities. For this is the first significant official exhibition of work from abroad by any living artist since before the Civil War: and it is not any artist who is being shown, but Henry Moore who, in 1936, signed the manifesto against the British Government's policy of non-intervention in Spain. Guernica still sits in New York, but Moore, in his work is already in Madrid, and by so much Spain begins to move back significantly, if



Seated Woman, Mother and Child with Apple by Henry Moore

somewhat gingerly, towards the mainstream of affairs.

Perhaps Spain is still a long way off, perhaps the press officer simply forgot to mention to the appropriate ears that here was likely to be news of some importance as well as art; perhaps editors were not interested: perhaps to the Foreign Office it really was just another art exhibition, a few art types messing around with jumper modern art. Whatever the reason, we critics were there because we were told in good time what was going on, and only those few of our colleagues who happened to be placed in Madrid. No British cameras rolled, and the poor CBI delegation remained immured in their conference room down the road.

But if the point was lost at home, in Spain it was taken whole. The day after the exhibition was declared open by HHH The Duke of Gloucester, El Pais not only carried the story on the front page, with photographs, with a general review inside, with photographs, but also gave the matter its full editorial attention. The only thing that was wrong, though quite understandable, it said, was that Henry Moore himself was not well enough to be there in person. He had not visited Spain in forty-five years. He had signed that protest in 1936. But indeed Henry Moore was there. In the work that filled the Palacio del Retiro. The most hopeful factor was the effect upon the general cultural climate. Spain was now entering the world arena, which process the Spanish people were following with close attention. If only Henry Moore could manage to visit Spain, he would see all this for himself.

And so at last, whatever the political tides that for the moment wash about him, we come back to Henry Moore the artist, and to his work, which we have the chance to see as a totality as never before. Arranged by theme rather than by chronology, the show points out so much to the particular change, progress and development in the work over an extended period, phase by phase, though they may be discerned readily enough, but rather its essential unity, the consistency of achievement from first to last, and the enduring nature of his preoccupations.

Thus, whether they are the Family Groups that for the moment we find ourselves considering, or the Female Forms, the Reclining Figures, the Draped Figures, the Seated Figures, the Mothers and

Children, the Animal or the Organic, or the Invented Forms, inevitably we find ourselves moving in imagination between the groups, each confirming and illuminating the others. We realise that the Moore of the early life drawings and carvings, still among the most beautiful things he has ever made, is inescapably the Moore of the very latest huge reclining figures, that the overt surrealist of the '30s is confirmed in the war artist of the '40s, and the symbolist of the '50s.

His graphic work is given a considerable emphasis, rightly so for the most part, and the disciplines of selection and hang have worked in his favour. Those early life drawings alone, with a room to

themselves, show us just how fine a draftsman he can be; and pared down, with attention directed more to the notes and studies than to the more finished works, the Mine and Shelter drawings make a very strong impression. For Moore draws best when there is more to the exercise than drawing for its own sake, when in the life room, mine or studio, the need is to get the information down, or to work out just what the sculpture should be.

At the heart of all the work sits the human figure, most especially the female figure, ambiguously humane possibilities investing even the most abstracted works. Moore has always been a romantic and a

surrealist, a kind of anthropomorphist whose great gift has been to see with a splendid simplicity the formal and spiritual consonance between man and nature, to see the human in natural form, and to visit upon the human figure so often the grandeur of landscape.

If Madrid is still too far away, even for a show of this magnitude (and there is the Prado too), Fischer Fine Art offer some consolation in London, showing until June 25 a choice group of small bronzes, some drawings, but principally several suites of hitherto unpublished etchings, including the largest, simplest aquatints I have ever seen.

Maxwell Davies in Florence

by WILLIAM WEAVER

For some weeks, even before the current Maggio musicale opened at the end of April (with Muriel conducting Gluck's *Iphigénie en Tauride* already reviewed here), the columns of the Florence daily paper, *La Nazione*, have been featuring a kind of running discussion—conducted in terms too civilised to allow its being called a debate—on the nature and aims of the festival. Some writers have suggested that the Maggio is too long (it continues into the second week of July), and a more concentrated calendar would be more effective. Others ask, and with some logic, what characteristics distinguish this festival from a normal opera-and-concert season? And various contributors to the forum indicate the sort of Maggio they would like to be ideal: closer to Bayreuth, more like Salzburg, or Spoleto, or Munich, or Edinburgh.

The General Manager of the Teatro Comunale, Massimo Bogliaccino, and the artistic director, Luciano Alberti, have also had their say; and the conclusion seems to be that, while the various articles and letters and objections may prove stimulating, the Maggio will continue its course, more or less the same.

One fact has emerged quite clearly from the *Nazione*'s articles: if the Maggio, when it was launched in the far-off pre-war years, was thought of primarily as an attraction (or reward) for the city's numerous tourists, nowadays it is more consciously addressed to the rapidly growing and ever more demanding Florentine audience itself. And this address probably

explains the tendency in recent years to include, within each festival, a kind of miniature festival devoted to a single, foreign composer, featuring a number of his works. Thus, last year, there was several Stockhausen events (with the presence of the composer); earlier, there had been a kind of Britten week; and, this year, the spotlight was on Maxwell Davies, who came to Florence with *The Fires of London* to present four works over five days.

All of these pieces—*The Lighthouse*, *The Martyrdom of Saint Magnus*, *Le Jongleur de Notre Dame*, and *Vesali Icons*—have been performed in Britain and widely reviewed (and the most recent, *The Lighthouse*, is scheduled for numerous performances this summer at various British festivals). So I need not comment on the performances, except to say that they were of the usual high standard expected of the Pires. Three of the works, however, were new to Italy, and thus attracted critics from all over the country. And even *Vesali Icons*—presented at the Venice festival in 1970—was unfamiliar to most of the audience (I might add that, seeing the work after more than a decade, I was even more impressed than I had been in Venice and found the performance of dancer-choreographer William Lougher—far from being worn by time and repetition—still more exciting and disturbing and impressive).

The critics, in fact, were unanimous in their praise of the performances and, for the most part, also of the music

(only the *Martyrdom of Saint Magnus* had some tepid notices; *The Lighthouse* was an almost unanimous hit). At the same time, many of them used these productions—so spare and incisive—as another stick with which to give the Maggio a thrashing. It is no secret that some of the Maggio's presentations (especially the elaborate stagings by Luca Ronconi, a favourite at the Comunale) have cost a fortune, though it is hard to imagine *The Ring*—Ronconi's current project—in a stripped-down version akin to the Pires's chamber opera stagings.

"Davies is not an easy composer to categorise," one critic wrote, after the first night of *The Lighthouse*; and a certain puzzlement was noticeable in many of the reviews. In *L'Unità*, organ of the Communist Party, Marcello de Angelis used the adjectives "cultivated, refined, eclectic," but this praise was obviously not politically inspired. In fact, the *Avanti!* (Socialist) critic, Mario Sperenzi, was much more cool, with reservations about the whole idea of devoting a festival week to "a composer, certainly respectable, but not of the stature to fill such an important role." *Dulio Courir*, less politically aligned, writing in the *Corriere della sera* of Milan, said: "one of the most interesting musicians of the next-to-last generation in England." And finally, the *Nazione*'s own Leonardo Pizzauti proclaimed the Davies week: "a fertile contact with one of the most original and prominent personalities in music today."

Leeds Town Hall

Oberon by ARTHUR JACOBS

To the visitor, the Leeds Musical Festival appears to wear its Victorian dignity rather heavily; there cannot be many other events at which the audience is supposed to rise when the Lord Mayor enters, not only at the beginning of a concert but after the interval as well. But the Leeds Festival Chorus, which in the last century regularly stretched the superlatives of the London critics, is now shrunken in size and in glory. Their miserable showing in Walton's *Te Deum* made me thankful that Friday's concert performance of Weber's *Oberon* had been entrusted in its choral element to the professional forces of Opera North (as the former English National Opera North is now renamed). That company's own orchestra, the English Northern Philharmonia, was in excellent form, and the familiar overture to the opera came over with exhilarating zest under the baton of David Lloyd-Jones.

Oberon is a lame duck—unfortunately for Weber and for England. Produced at Covent Garden in 1926, it is the only opera written in English by a

major composer of non-English tongue (until we come to Stravinsky). Potentially knocking at the stage door, seeking a secure place in the repertoire, it never quite gets beyond the special revival. The absurdly contrived story of chivalry, set to an uneasy mixture of speech and music, is not redeemed by any depth of characterisation. A sole complete recording has been made—by which, to crown our English embarrassment, is in German. Even the long and splendid aria beginning "Ocean, thou mighty monster" emerges in isolated performances more often in German than in English.

That magnificent, show-stopping aria was delivered in the proper language and in the thrilling manner by Margaret Curphey—the climax, very fittingly, of Leeds Festival performance. To the tenor role of the hero, Sir Huon, Philip Langridge brought the welcome combination of fearless high notes, a notably strong lower register, and fine diction—though his vibrato was not always under control. The elf-king Oberon,

another tenor, found Justin Lavender in admirable voice, and Sir Huon's servant, Sherrin, was characterised with apt humour by Michael Lewis. Fatima demanded a rather lighter voice, and more accuracy in pitch, than Patricia Price provided. Susan Lees as Puck and Hilary Thomas as a mermaid both sang in excellent style.

The performance omitted not only all the spoken dialogue but also some shorter incidental musical numbers in one of which the composer used the characteristic "melodrama" of the time (simultaneous music and speech). Consequently, one was hearing not the opera, nothing continuous, but as it were a series of bright, vigorous, well-contrasted tableaux, some with a dab of conventional orientalism, in which genius occasionally flashed forth. The performance omitted not only all the spoken dialogue but also some shorter incidental musical numbers in one of which the composer used the characteristic "melodrama" of the time (simultaneous music and speech). Consequently, one was hearing not the opera, nothing continuous, but as it were a series of bright, vigorous, well-contrasted tableaux, some with a dab of conventional orientalism, in which genius occasionally flashed forth.

Elizabeth Hall

Ivo Pogorelich

When the jury of last year's Chopin Piano Competition in Warsaw eliminated the 21-year-old Yugoslav Ivo Pogorelich from the competition's third round, they may have guessed what kind of local furor the issue might provoke (Pogorelich was already firm favourite with the Warsaw audiences)—but they can hardly have imagined the very curious result their decision would have.

Opinions among the jury were so fiercely divided that one of the most distinguished of their number, Martha Argerich, actually resigned. A nationwide petition was organised; and a delegation of 25 Polish music critics joined the protest by voting Pogorelich a special prize of their own. On the face of it, the young pianist had suffered the first major setback of his early career: but with setbacks like this, who needs success? News of the controversy, it goes without saying, had travelled before him; and at his British debut on Sunday afternoon, Pogorelich was greeted by an enthusiastic and well-filled Elizabeth Hall.

And wherever he goes from now, I don't doubt that controversy will also follow: for Pogorelich's is a massive

planistic talent, flawed and not yet fully developed, projected with powerful confidence and charm. Some will find him irresistible; others may find him palatable only in smaller doses. The detail of what he plays is sometimes less significant than how—and with what consummate style and panache—he delivers it. When the inclination takes him, he can nod shamelessly to the gallery: a gift for showmanship which, if it ever got the upper hand, would quickly make him dull. The time for closer focus, and more ruthless musical discipline, will surely come. For the present, glitter and energy exuberantly carry the day; and most important of all, every page of the playing is sprung with adventure, alive with the excitement of discovery.

He has the sensitivity not to labour his quirks; there was much unusual emphasis in his account of Schubert's *Symphonie* Studies that would quickly have seemed mannered if it had ever been less lightly pointed. The variety of his keyboard invention was always a delight: an orchestral canvas, lit with fine, flashing colour. About a third of the way

through Chopin's C sharp minor Scherzo, he seemed to lose dramatic thread; but there plenty of excitement none less as the gale blew past. His finale of Ravel's *Gaspard de la nuit* found also exciting for its vigour and delicacy, over-stuffed with artifice for masterpieces already in pianist's terms, so intricately bejewelled—closer attention to dynamics and a steadier pulse, would have made the performance still more gripping. I was entirely decided when Pogorelich's first encore of Scarlatti sonata could be example of high art or kitsch; both perhaps—in odd and slightly crazy fashion at once absurdly wrong and tremely beautiful.

In the second paragraph of my review last Saturday, Antal Dorati's 75th-birthday concert with the RFO, I included the word "very" notionally three times; but, the ternity of some 250 made the word appear on occasion in Italics—thus laying my remarks a gratuitous sarcastic and condescending tone that was quite unintended.

DOMINIC G

Wigmore Hall

80th Anniversary Gala

Eighty years ago on Sunday, the Wigmore Hall opened its doors for the first time as the Bechstein Hall, bearing the name of the piano maker whose showroom was then next door. For that opening concert the performers were Ferruccio Busoni and Ysaye; the following night there was a recital by Vladimir de Pachmann. For all its partial eclipse in recent years by the artist South Bank, the Wigmore Hall (it was rechristened thus in 1917) has always maintained an ability to attract the biggest names, and on the 80th birthday night itself the anniversary was celebrated by an imposing constellation of talent.

The merry-making lasted well over three hours. If there was naturally an emphasis on the frivolous and light-hearted, there were serious items also, before a finale involving all the performers in a selection of

party-pieces. Of the utmost seriousness was Benjamin Luxon's and David Willson's account of Mussorgsky's *Songs and Dances of Death*, registered far more deeply and with greater thrust than in the recording made by the same partnership some years ago, the "Lullaby" now a vivid dramatic scene, "Trepak" a hobbled dance of constantly accumulating menace. Stephen Bishop-Kovacevich played the set of Beethoven's Bagatelles Op. 126, and in the finale Schubert's *G flat Impromptu* from D.989, the pianist was also thoughtful and relaxed; Bishop-Kovacevich's playing unnumbered by technical problems is invariably penetrating and revealing.

Gary Karr with Harmon Lewis and John Williams provided familiar recital fare: Karr a transcription for double bass of a violin sonata by one Henry

Eccles, banishing technical problems so completely as to disguise the virtuosity, William Luxon's account of the *Songs and Dances of Death* was a quite delicate offering, and together with Brahms's "Die Schweizerknecht" was a quite delicate offering, and together with Parsons, Graham Johnson belatedly on tour with another part of the infinitely divisible Almanac. Parsons was also accompanied by Lucia Popp, appearance in Dvorak's *Folk songs* "In folk tone," a display of vocal control that came close to stealing the evening. "A neni tu" perfectly poised, sustained at times on the thin thread of tone.

ANDREW CLEME

COMPANY NOTICES

NOTICE OF ANNUAL GENERAL MEETING

DISCOUNT BANK INVESTMENT CORPORATION LTD.

15, Tel Aviv, Israel.

NOTICE IS HEREBY GIVEN that the 22nd Annual General Meeting of the Company will be held at the 15, Tel Aviv, Israel, on 15th June, 1981 at 9.00 a.m.

To consider and approve the Balance Sheet, Profit and Loss Account, Directors' Report and the Auditors' Report for the year ended 31st December 1980, and to decide on the interim dividend of 18 per cent as at 31st December 1980.

To elect Mr. Daniel Recanat as a Director.

To elect Mr. Moses Bernhard Gitter as a Director.

To elect Mr. Dan Tolokovsky as a Director.

To elect Mr. Leon Yehuda Recanat as a Director.

To elect Mr. Hermann Merkin as a Director.

To elect Mr. Joseph Mervinoff as a Director.

To elect Mr. Roshel Recanat as a Director.

To elect Mr. Yosef Cernus as a Director.

To elect Mr. Aron Gluckman as a Director.

To elect Mr. Jacob Eshel as a Director.

To elect Mr. Gideon Eshel as a Director.

To elect Dr. Michael Anshel as a Director.

To appoint auditors and fix their remuneration.

To authorize the Directors that so far as the Company is concerned, they may do all such things as may be necessary to give effect to the resolutions of the meeting.

Provided that (without prejudice to the powers conferred on the Directors by the Articles of Association) the specific authority hereby conferred shall be deemed to cover during the period down to the date of the General Meeting in 1982 and during each successive period of one year thereafter, the exercise of the powers conferred on the Directors by the resolution of the extraordinary General Meeting held on 22nd February 1981 to issue up to 10,000,000 ordinary shares of 10.00 each to the public without necessarily offering such shares to members of the Company.

To increase the registered share capital of the Company from 10,000,000 to 15,000,000 by the creation of 5,000,000 new ordinary shares of 10.00 each.

Consolidation of any other business which may be dealt with at such meeting.

Secretary of the Company
15, Tel Aviv, Israel.

1. A member entitled to attend and vote at the above meeting is entitled to appoint a proxy to attend and vote in his stead, and a proxy need not be a member of the Company or be a shareholder.

2. The bearer of a share warrant may appoint a proxy to attend and vote in his stead, and a proxy need not be a member of the Company or be a shareholder.

3. The Directors' Report and Financial Statements for the year ended 31st December 1980, shall be available for inspection at the above address.

4. All courses designed for beginners; spoken English only. Fee for each course £200.

Enquiries to: Graham Thomas, Assistant Organiser (FT), Extramural Division, School of Oriental and African Studies, University of London, W.C.2E 7HP. Tel: 01-837 2588.

CHINESE (Cantonese)
July 6-July 10

CHINESE (Mandarin)
September 21-September 25

CHINESE (Putonghua/Mandarin)
October 28-November 1

CHINESE (Cantonese)
July 6-July 10

CHINESE (Mandarin)
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CHINESE (Putonghua/Mandarin)
October 28-November 1

CHINESE (Cantonese)
July 6-July 10

JUSCO CO LIMITED

Advice has been received from Tokyo that at the Annual Shareholders Meeting held on 28th May 1981, a Dividend of Yen 17.50 per share was declared to shareholders as at 19th May 1981.

Holders of EUROPEAN DEPOSITARY RECEIPTS (EDRs) wishing to claim this dividend in respect of the shares represented by their EDRs should submit their EDRs to the Depositary, Euroclear Bank, Ltd., at the office of the Depositary, Euroclear Bank, Ltd., at 15, Broad Street, London W1P 3BU, by 15th June 1981.

Where listing forms are available, or where the dividend is payable in cash, the dividend will be paid in US Dollars at the rate of exchange ruling on the day of payment.

Japanese Withholding Tax at the rate of 20 per cent will be deducted from the dividend, except in the case of holders resident in the following countries:

Australia, Belgium, Canada, Denmark, France, Germany, Greece, Hong Kong, India, Italy, Japan, Korea, Luxembourg, Netherlands, New Zealand, Norway, Singapore, Sweden, Switzerland, Taiwan, Thailand, United Kingdom, United States of America, West Germany.

For details of the procedure for deduction of Japanese Withholding Tax at the reduced rate of 15 per cent, or for non-resident shareholders, please apply to the Depositary, Euroclear Bank, Ltd., at the office of the Depositary, Euroclear Bank, Ltd., at 15, Broad Street, London W1P 3BU.

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FINANCIAL TIMES

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Tuesday June 2 1981

Time to rethink on Lebanon

THE CRISIS in Lebanon is not about missiles. It is about whether Lebanon can exist as a sovereign state in its present form and, if so, under what conditions. It is also a crisis springing from the absence of momentum in the search for a solution to the Arab-Israeli conflict and how best to reconcile the legitimate aspirations of the Palestinians with the understandable fears of the Israelis.

The premise that the U.S. is, or, indeed, ought to be merely negotiating the withdrawal of the Syrian missiles in the Bekaa valley in return for some comparable quid pro quo from Israel is dangerously short-sighted. A reduction in tension in the Bekaa is, of course, a priority and would be welcome. But it should only be a very small first step in this latest crisis, perhaps the most serious since the civil war in 1976, is not to be repeated soon enough. The present instability is too dangerous to be allowed to provoke one crisis after another.

Complex

Two important changes have taken place in the political landscape of Lebanon which call for a reassessment. The first is that Lebanon, as many people would like to believe it still exists, is a fiction. The unitary, centrally-governed state has been replaced, not by a partitioned Lebanon (that definition is too simple), but by a balkanised and desolate strip of territory governed by feuding warlords and their foreign paymasters. A return to the old Lebanon, it should be recognised, is impossible. The situation is too complex, too many irreconcilable interests are at stake and too much blood has flowed.

This is not to suggest that the disintegration of Lebanon should be formalised. That would be unthinkable for the international community and disastrous for the Arab world which is already beset by widespread sectarianism and separatism. But a new formula, possibly along federal or confederal lines, must eventually be found.

The second fundamental change is that Lebanon is no longer a neutral buffer state in the Middle East. It is now part

of the front-line. Like it or not, both Syria and Israel can claim that their vital national interests are closely linked to its fate. Syria will not withdraw its missiles unless the Israelis show restraint in Lebanon and unless their alliance with the Christian militias is seen not to threaten Syrian security. No Israeli leader, of whatever political persuasion, would agree to keep his troops out of Lebanon unless the Palestinian guerrillas can be controlled. And for that to happen the Arab world will have to be persuaded that tangible progress is being made towards finding them a home.

Political gains

An additional problem is that both countries have derived substantial political gains from the increase in tension in Lebanon. President Assad of Syria has partly restored his battered image at home and abroad. To his side, Mr Menahem Begin, the Israeli Premier, is enjoying a remarkable increase in popularity in the run-up to the elections at the end of June. At this stage neither really has an interest in seeing the problem comprehensively solved.

The present U.S. administration appears to have downgraded the Arab-Israeli conflict in its list of priorities, believing that the problem can be contained. This is to underestimate the potential area posed by a running sore which touches every nation in the area. Perhaps Mr Philip Habib, the U.S. envoy, can do something to change the attitude in Washington. Perhaps he can also persuade Mr Reagan that the Lebanese problem is inextricably linked to the issue of Palestinian self-determination and that the first problem cannot be solved without tackling the second.

Root cause

A war between Syria and Israel is against the best interests of both of them and is inevitable. But a refusal by the U.S. to recognise the root cause of the problem will make it more likely and could, ultimately, find the Americans trying to contain a much wider conflict.

The march of Mr Benn

"EVEN THE MOST partisan advocate of the new electoral college system of election for the deputy leadership of the Labour Party must now admit that it is bordering on farce. So haphazard is the timing of entry of the candidates and so arbitrary are the rules under which the canvassing takes place that it is developing into a confusing and divisive contest, in no way conducive to gaining advocates for a wider franchise in the party."

Those are not our comments, although we agree with them. They come from an editorial in the current edition of *Tribune*, which calls itself "Labour's Independent Weekly", which has always prided itself on being on the left wing of the party and which actively campaigned for a method of election which would take power away from Labour Members of Parliament and give it instead to party workers in the constituencies and the trade unions.

Exploitation

The *Tribune* editorial does not attack Mr. Tony Benn directly, nor is there any reason why it should. Mr. Benn is merely exploiting a system, and it is the system that is absurd. It is as well to be aware, however, of where the exploitation might lead.

At least until recently there was a natural tendency to regard Mr Benn as an engaging, if somewhat eccentric figure who had changed his mind on many subjects — pro-Common Market, then anti, pro the mixed economy, then the reverse — but whose English sense of humour prevented him from looking dangerous; a Keresky rather than a hard revolutionary.

That judgment must now be revised. Take, for instance, the long interview which Mr. Benn gave to London Weekend Television last Sunday. Mr. Benn made it perfectly clear that he is out for the control of the Labour Party. There is no reason why he should not run for the deputy leadership and it is natural that an ambitious politician should aspire to be number one. But Mr. Benn seeks control in a different way from the others. It is not the leadership that he is after, so much

as the power to enforce decisions all the way down the line. He wants a party of activists rather than a party of democrats. The activists would take the decisions and the party would carry them out. The process is known in Marxist literature as "democratic centralism."

Trade unions

Mr. Benn also appears to be gaining ground. Only a fool would not bet heavily against his chances of winning the deputy leadership in the autumn. If he loses then, he will run again next year. If he wins, he will go for the leadership and who is to say that Mr. Michael Foot will be able to stop him? Mr. Benn is insensitive to charges that his activities are wrecking party unity. He wants a party in his own image rather than the image of his activist supporters.

All this is being done within the rules or — more accurately — the lack of them. It is extraordinary that trades union conferences should be meeting now to decide whom to vote for in a contest several months ahead and without even knowing the full list of candidates. It is also striking that the union voting procedures seem less than democratic.

That is the inheritance of the years of neglect of the party organisation. One consequence has already been drawn. It is the departure of some of the party's most able people to form the Social Democrats: there is an embryonic Labour Party in the wings. Another is that the organisation as it exists at present is weighed in favour of Mr. Benn and anyone who wishes ruthlessly to exploit it. That is the measure of the task now facing Mr. Denis Healey and others who are now belatedly seeking to fight from within.

Election

The national consequences may be less than the participants expect. It is quite possible that the next general election will be fought mainly between the Social Democrats and the Conservatives. Nevertheless, we wish Mr. Healey well. It is something that *Tribune* and some of the *Tribune* MPs have seen through Mr. Benn.

UK NUCLEAR PROGRAMME

Sizing up the cost of Britain's new PWR project

By David Fishlock, Science Editor

A scale model the like of which has never been seen in Britain before is swelling to fill a large room at Whetstone, near Leicester. When complete it will have cost about £4.5m. Late next year, learned counsel may find themselves arguing the nuances of engineering design and radiation protection across its glistening white walls.

But the model could turn out to be a white elephant, not even appropriate for a British museum, because the plant it represents may never be built in Britain. Unless its sponsors can conjure a dramatic turnaround this summer in the fortunes of their project, there may never be sufficient political resolve to see it through.

The model is of Sizewell B, the first commercial power station based on the pressurised water reactor planned for Britain, for the Sizewell nuclear site of the Central Electricity Generating Board, on the Suffolk coast. Sizewell B is planned as the first of a series of 1,150 MW nuclear reactors for the British electricity system. The Government believes that Britain may need to order as many as 10 over the decade 1982-92, to meet growing demand for electricity and to replace ageing coal-fired stations. They will use, unchanged, a Westinghouse Electric design of reactor, with modifications to some of the provision for safety wrapped round the PWR itself.

The final model, 1/20th scale, will show every significant design detail of the complete station, down to the last piece of plumbing, and how it is anchored in place. The project manager will also use the model to identify "packages" of equipment which might be factory-assembled and tested, and wheeled complete on site. (The Royal Navy plans to do this for a complete PWR weighing 1,600 tonnes that it is building in Scotland, as the prototype of its new submarine reactor.)

Executives of the National Nuclear Corporation say that had they used such a model to plan layout and work schedules for nuclear stations currently under construction at Heysham and Hartlepool, they could have avoided many costly hiccups. They were introduced to it by Bechtel Corporation, the U.S. architect-engineer group which was called in — for the first time — to assist NNC on the Sizewell project. The NNC draws together GEC, the UK Atomic Energy Authority and British Nuclear Associates (Taylor Woodrow, Clarke Chapman, Babcock and Wilcox, McAlpine, Head Wrighton

Whessoe and Strachan and Henshaw).

Sizewell B is being designed to a very tight schedule, set by the CEB's original desire to see a start to construction early in 1983. The "reference" design and safety case was delivered to the Nuclear Installations Inspectorate in April — a few weeks behind schedule. NNC has promised to deliver the final design and full safety case before the end of this year. The nuclear inspectorate then believes it will need about four months to complete an assessment. It has already been studying the PWR from the standpoint of British PWR station requirements since the mid-1970s. The target date set

The two real problems — radiation exposure and lack of time

for public release of the design and safety case for Sizewell B by the nuclear inspectors is May 1982.

A few more months must then be allowed for critics of Britain's nuclear expansion plans to examine the design and safety case. This suggests that the promised public inquiry into the project cannot take place before October or November 1982 at the earliest.

The reference design and safety case have been the combined effort of four teams: those of the NNC, led by Mr Reg Flint, joined with Bechtel, Westinghouse Electric and the CEBG. It identifies all major design features, including the choice of nuclear steam supply system (NSSS). The NSSS chosen is the one installed in Union Electric's Callaway power station, approaching completion near Fulton, Missouri.

All told, there are 15 Westinghouse plants of this size in operation, and another 43

are under construction—all scheduled to be in operation before Sizewell B. This, it is argued by NNC, is important in demonstrating that Sizewell B will be no prototype but a very well-tryed design.

To meet the current UK philosophy on commercial nuclear safety, however, Sizewell B is expected to have four instead of two independent emergency core cooling systems to protect the reactor core against serious accident.

The designers are proposing a circular, double-wall containment, the outer or secondary containment of which also wraps round the extra emergency cooling equipment. The primary containment is a cylinder of pre-stressed concrete, and the secondary containment is of reinforced concrete. The result is a containment 48 metres in diameter, compared with 43 metres at Callaway.

At Whetstone they are scornful of the PWR critique published last March by *Friends of the Earth*. "If we can't deal with this without standing on our heads, we deserve to lose," says Mr J. C. C. Stewart, an NNC director. Nevertheless, there are two very real and inter-related problems, which between them could cause the whole project to founder.

One problem is radiation exposure of operators and maintenance staff. Compared with Britain's present gas-cooled nuclear systems, the PWR is a relatively "dirty" system. Typically, from U.S. experience, operator exposure will be 10 times as high as that from the small Sizewell A Magnox station standing alongside the Sizewell B site. A big British advanced gas-cooled reactor (AGR) station would give only two or three times as much radiation as Sizewell A.

The designers are striving to bring the PWR exposure down



Stainless steel "internals" for a large Westinghouse PWR take shape in the hands of an American craftsman.

to four or five times that of Sizewell A. Even at this level, however, they are vulnerable to criticism by unions unwilling to accept any lowering of present standards. To minimise the dose to its maintenance staff, the designers have built in much more concrete shielding, leading to a design which in one critic's view is "too big, too complicated and too costly." It is said that Sizewell B uses twice as much concrete as the Callaway plant which the designers were supposed to be copying.

The other very real problem is the clock. The designers admit they have left themselves little time to trim costs by fine-tuning their plans before the final design and safety case must be delivered this autumn. They fear it will turn out to be an expensive station compared with the PWR's being built in the U.S. and France, uncomfortably close to the cost of the new advanced gas-cooled reactors. In evidence to the Select Com-

mittee on Energy last year, the CEBG suggested that the UK plant could cost 34 per cent more than the identical plant in the U.S. In fact, it could prove to be higher, 50 per cent or more, especially if certain parts of the reactor are fabricated in Britain instead of being imported.

In parallel with its efforts to complete the design, the NNC is drafting a procurement policy for Sizewell B. This will be presented for discussion by the nuclear industry this summer. Present indications are that, in order to keep the capital cost of Sizewell B to a minimum, many large items of the reactor itself already in quantity production abroad—in France, for example—may have to be imported.

Imports may add up to half the value of the primary circuit of the reactor, and include most of the high-technology parts. But the prices will reflect the advantages not only of a decade of French engineering experi-

ence with the commercial PWR but of long manufacturing runs for 34 PWRs so far.

NNC member companies which stand to lose out from present plans to place major orders for Sizewell B's reactor components abroad—very probably in France—include Babcock and Wilcox and Northern Engineering Industries.

The real risk to PWR plans, which could gather weight and strength and engulf the project is that for too many people with no "ideological" objections to the PWR the advantages may nevertheless seem too slight to be worth the bother. The NNC still sticks by its assertion that the PWR will work out 10-15 per cent cheaper in capital cost than the AGR. Some would claim such a differential as considerable. Others say that it is too slight, given all the other uncertainties in UK power plant construction — as underscored by the recent Monopolies Commission's report on the CEBG.

All these possibilities are now to be explored in the joint review of the reference design undertaken by the CEBG, the UK Atomic Energy Authority and the NNC this summer. The weakness of the argument for major changes in the reference design — for example, in radiation protection shielding or in safety systems to try to trim costs — is not that it could provide a field day for PWR opponents.

The real weakness is that it is bound to cause further delay in the project already having great difficulties in meeting its target dates. A delay of just a few months could push the public inquiry well into 1983 — and make nuclear energy an election issue for Britain.

PROS AND CONS OF THE TWO REACTOR TYPES

AGR: The nuclear reactor Britain is building at present is the AGR (advanced gas-cooled reactor), invented and developed in Britain. It is the successor to the Magnox reactors, starting with Calder Hall, and is also cooled by carbon dioxide gas. Of a total of 14 660 MW AGRs ordered in Britain, four are operating, one is loading fuel, and nine more are still under construction.

PWR: In 1977 the National Nuclear Corporation concluded that the U.S.-invented PWR (pressurised water reactor) of about 1,150 MW capacity should be the most profitable and cheapest to build in the UK than equivalent

Costs threaten nuclear plant

Yesterday's Financial Times

lent AGR capacity. The PWR, originally developed for submarines by the U.S. Navy, is an inherently simpler and more compact reactor.

More commercial reactors of this type are operating worldwide than of any other type. France alone has 34 in operation or under construction and is commissioning them at the rate of six to seven a year.

MEN AND MATTERS

In the post

The Rand Daily Mail, South Africa's most famous English-language newspaper, and an unrelenting critic of the National Party Government, is going through traumatic times. It is expected to make a record loss in the current year, the sixth loss in succession, circulation is only just beginning to recover from a drastic drop after a sharp increase in its cover price a year ago, and at the weekend, the Board of Directors sacked its crusading editor, Allister Sparks.

No reason was given for the move—although rumours of it have been rife in Johannesburg for weeks. But many of the staff see it as a political act, aimed at toning down the newspaper's anti-Government line.

Sparks himself described it, in his farewell speech to the staff yesterday, as a "pretty appropriate Republic Day celebration"—a wry reference to the contentious 20th anniversary of the Declaration of a South African Republic. Another commentator, a committed white liberal, described the move as "the most

devastating blow yet dealt to the opposition Press."

Sparks was named joint international editor of the year by the *Atlas World Press Review* for his newspaper's role in exposing the "Muldergate" scandal—the revelations of an internal slush fund to buy support for South Africa which resulted in the resignations of both Information Minister, Connie Mulder, and Prime Minister, John Vorster. He has maintained a passionate belief that journalism in South Africa must be committed to a cause—in his case, non-racialist, moderate liberalism.

Fears for the future of the Rand Daily Mail may be too harsh on the man appointed as Sparks' successor, Tertius Myburgh, current editor of the Johannesburg *Evening Times*, the most profitable newspaper of the South African Associated Newspapers Group. But Myburgh, though a long-time Government critic, is now expected to run both newspapers as joint editor—and a conservative appointment is expected as managing editor of the Mail, the man who will be in effective control.

Allister Sparks' successor has an unenviable task. He has to try to make the newspaper, which caters for both blacks and whites, at opposite ends of the economic spectrum, into a profitable enterprise. The Mail has both the best business coverage and the best coverage of black politics in South Africa.

But he also has to juggle a sea from which five editors in a row have now been evicted unwillingly by their conservative Board. Uneasy lies the head....

Maitre d'hotel

A robust Sir Hugh Wontner looked anything but retiring in his defence of the Savoy Hotel's independence at yesterday's annual meeting.

Retiring, however, turned out to be very much on his mind,

as he revealed late in the meeting. "You will not," he told shareholders, "be seeing me here very much longer." The precise date, he added later, has not been agreed—"I will stay on for a little while longer."

Wontner, now 72, has been in the Savoy chair since 1948, having become managing director seven years earlier. He was elected as the group's third chairman in succession to Rupert D'Oyly Carte, son of the founding chairman and father of Dame Bridget D'Oyly Carte, who was re-elected to the Savoy board yesterday. Wontner was Lord Mayor of London in 1973-74, and has been Clerk of the Royal Kitchens since 1953.

Shareholders also learned yesterday that the Savoy may now be prepared to offer them the perk of discounted rates for off-peak season rooms. "It has been discussed before," says Wontner, "and I really don't see why not."

Bent on Renton

Tim Renton, the Conservative MP for mid-Sussex, returned to Westminster yesterday to find himself at the centre of speculation about a new political Party, less than two weeks after he was forced to resign as Parliamentary Private Secretary and general bag carrier to Trade Secretary John Biffen over his refusal to back the Government's plans for a bank tax.

Renton's name appeared—albeit under cover of a heavy black line—on an invitation to a reception at the House of Commons yesterday for the Democratic Association. The reception didn't actually take place—not least because Renton refused to host it—but a score of would-be Democrats did apparently meet over the road at Central Hall.

The Democratic Association is the latest attempt by Sussex businessman Alan Hawton to get a new Democratic movement going in this country quite independently of anything Shirley Williams, and the other better

known Social Democrats, might be trying to achieve.

Last month, he held a reception at his home in Sussex to re-launch the Democratic Party which he first floated in 1974—"on the centenary of the birth of Sir Winston Churchill"—with the aim of promoting "true democracy" in Britain and Europe. Its aims include "leadership and country first before partisan politics," and "restoration of moral dignity," together with a "national pay and prices structure encouraging peacekeeping (sic) and full support for trade unions." Its slogan is "Sell British, buy everywhere."

Despite an extensive mailing shot, last month's reception did not get much publicity, so Hawton evidently decided to have another go. As a constituent of Renton, he turned to him for help, and last week appeared at the MP's house asking him to sponsor a reception at the Commons. He brought with him a copy of an invitation with Renton's name already printed on it in the space reserved for the "sponsorship."

Renton, who has had quite enough trouble already with the Whips over the last few weeks, declined. He was therefore astonished to find out yesterday that the invitation had gone out to MPs. His name had been scored out, and there was a blank space for the host, but it did not take much detective work to find the Renton name underneath.

Despite the lack of a Commons reception, the new Association is apparently open for membership, and plans opening London and Federal regional offices shortly.

Of course

Overheard in a Soho restaurant: "I promise there isn't anybody else, darling. That's why I'm dining here with you."

Observer

DIAMK Berlin

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مكتبة المصنف

Bahrain

Bahrain joined its neighbours in the foundation of the Gulf Development Council last week and is finally preparing for work to begin on a causeway to Saudi Arabia. Regional integration will be critical to a major expansion of the island's industrial base and its role as the prime service economy of the Gulf.

Centre of Gulf's joint ventures

BY DUNCAN CAMPBELL-SMITH

BAHRAIN is a tiny island-state in the Gulf, half of it uninhabited desert—save for a few precious gazelles—and half of it the home for centuries of a flourishing mercantile community. Its entire settled area could still today be easily accommodated within the newly-built airport at Jeddah. Although Bahrain has only the proportions of a municipal borough, it is a singularly accomplished and industrious community with a rare civic pride. Indeed, the image preferred by Government ministers is that of the Greek city-state—and this is not so fanciful.

Stability

Certainly, ministers speak with an Aristotelian enthusiasm about the essential character of the island. "It is a middle-class country," says Mr Ibrahim Abdul Karim, the Finance Minister. "This is what has ensured our stability and we would like to keep it that way."

There are few signs of change. Bahraini society remains dominated by its merchant families, many of whom (both Shia and Sunni Muslims) crossed originally to the island from Iran.

An influential European expatriate community has grown significantly. (Foreigners comprise 32.4 per cent of today's 360,000 population against 18 per cent 10 years ago). But it, too, fits neatly into Mr Abdul Karim's characterisation and has been warmly welcomed as a vital ally in the full modernisation of the country.

Pursuing this task, ministers need spend little time defending their departmental interests against the benign and generally enlightened autocracy of the ruler. Sheikh Isa bin Sulman Al-Khalifa, or his family. Nor are they restrained by any formal political assembly outside the cabinet.

Instead, as one expatriate manager observed: "They behave like successful corporate executives, with a career stake in the job at hand." They administer a Government which few expatriates doubt can offer an unrivalled base for their Middle Eastern operations. A trading community has grown, accordingly, into a centre for banking, other financial services and joint industrial ventures, with which Bahrain's present and future role in the Gulf is now clearly identified.

Achieving this role never presented quite the daunting challenge faced by the architects of some neighbouring states. Bahrain this year celebrates the fiftieth anniversary of the Gulf's first oil strike—on Christmas Day, 1931—and the fortieth anniversary of its first national census, designed to pre-

pare for wartime rationing.

Both anniversaries are reminders of the long and gradual transition to relative opulence which, as remarked by the English adviser to the present Ruler's father and grandfather, has been "the saving grace for Bahrain."

Broad expansion

Above all, and with appropriate moderation, the island's natural wealth has provided enough oil but not too much. The coat has been cut according to a barely sufficient cloth for some decades—and an economy tailored to be independent from surplus oil wealth is well advanced.

Industrial development in Bahrain passed through its first major stage in the 1970s and stands now on the threshold of a broad expansion. But the achievement of a post-oil prosperity is also, and more subtly, to be identified with the island's growing reliance upon an integrated regional economy.

Increased co-operation with other Gulf states is a theme of every economic activity from petrochemicals to shrimp fishing, from the off-shore banks which have pioneered the region's financial development to the industrial ventures which have co-opted shareholders from every neighbour. Its logical physical expression is the proposed construction of a causeway to the Eastern Province of Saudi Arabia, just 18 miles away.

This massive project has been under discussion for almost 20 years. Contract specifications were originally put out early in 1979. A contract has still to be signed. But it was reported last



The Ruler of Bahrain, Sheikh Isa bin Sulman Al-Khalifa

week that a Dutch-led consortium had finally been offered a mandate as main contractor, which could lead to closing negotiations and a signing later this month.

The logic of a causeway, however, is sometimes less eagerly embraced than the causeway's protagonists will admit. Many educated Bahrainis cherish their identity as islanders. Much of the undoubted apprehension about being joined to the mainland amounts to a profound feeling that what God hath put asunder, no man should join together. And there are less elevated reservations about the impact on Bahrain's traditionally liberal society of any marked increase in the number of Saudi visitors. The economic arguments for

a causeway are persuasive, if not entirely convincing. It costs more today to ship freight from Bahrain to the Saudi port of Dammam than to Osaka in Japan, such are the economics of ocean transport. A road link would surmount this problem and might attract more containerised traffic to Bahrain, allowing the island to warehouse goods destined for a number of Gulf countries.

It could also create a natural hinterland for the light manufacturing sector on the island, which is presently very limited.

Mr Youssef Shirawi, the Minister of Planning and Industry, does not dispute that visible trade with Saudi Arabia would flow mostly into Bahrain. But he believes that access to a larger market would nevertheless prompt a significantly increased export of goods as well as services from Bahrain.

"This does not mean that we hope to be the Hong Kong of the Gulf," he said recently. "But there are certain high technology industries which might flourish by assembling imported components and exporting them to complement the heavy industrial ventures in the region."

The speed of change in the high technology sector is a problem which is presently taxing a number of developed countries, not least in Western Europe. But Mr Shirawi is a man with a cause—if not yet a causeway, since the project has been so interminably delayed over the past decade.

In addition to the economic considerations are those of security and the needs of Bahrain's foreign policy. Sheikh Mohammed bin Mubarak, the Foreign Minister, has no doubt that the causeway will be a

vital step towards closer relations in the Gulf.

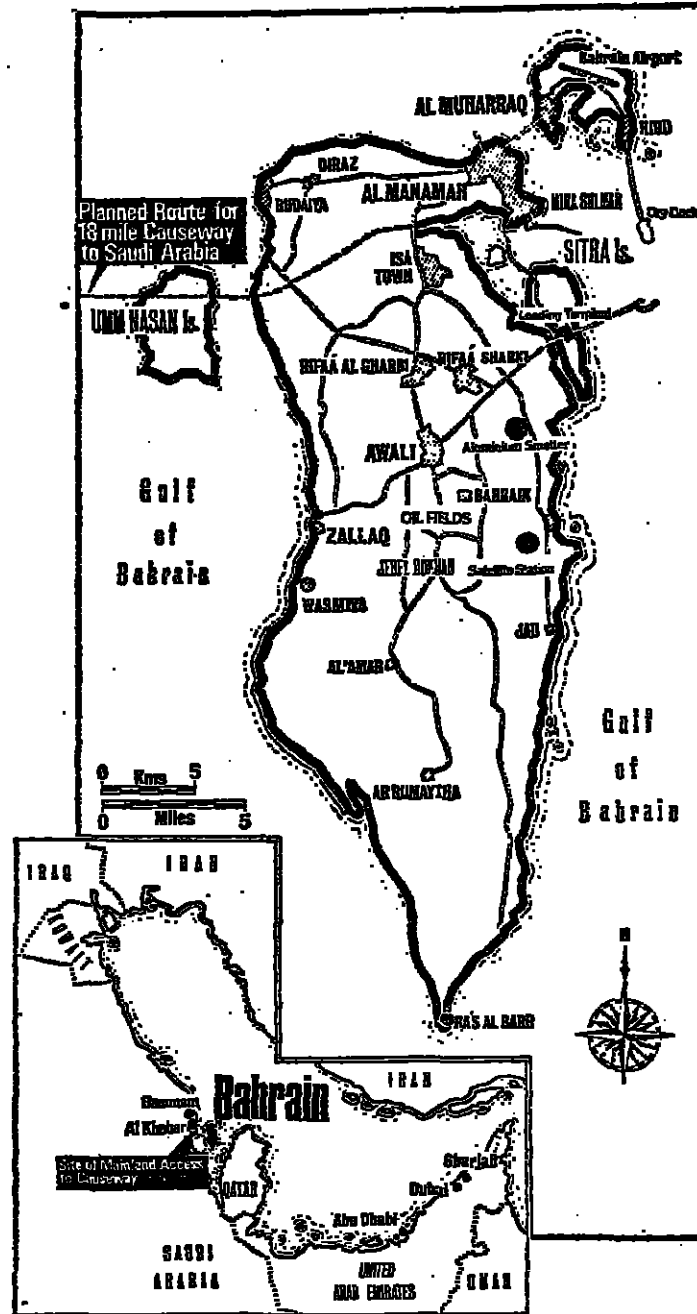
Another and perhaps historic step in this direction was taken last week, when Bahrain's ruler met with the Heads of State of five neighbouring countries in Abu Dhabi to sign the founding charter of the Gulf Development Council. As well as providing a basis for closer economic co-operation, the Council marks an important shift towards the idea of keeping the Gulf independent from either superpower's military strategy in the region. This non-alignment goal was not unanimously endorsed in Abu Dhabi, however, and some disagreement emerged over defence policy which was shelved to allow progress to be made in less sensitive areas like commerce, wealth and education.

Huge project

Bahrain, with the others, is now pondering the security question ahead of future meetings of the Council. But it is hardly in doubt that Bahrain will be aligned with Saudi Arabia and Kuwait in any further debate prompted by Oman's overtly pro-American stance towards the defence needs of the Gulf.

The need for Bahrain to face the world in unison with its immediate neighbours—and particularly Saudi Arabia—is a simple fact of geopolitical reality. And Mr Abdul Karim happily concedes that it is in this context, as "an expression of political goodwill," that the causeway itself is of most real importance.

The question is whether it might not one day prove rather a mixed blessing should Bahrain's goodwill ever be less than fully reciprocated by her

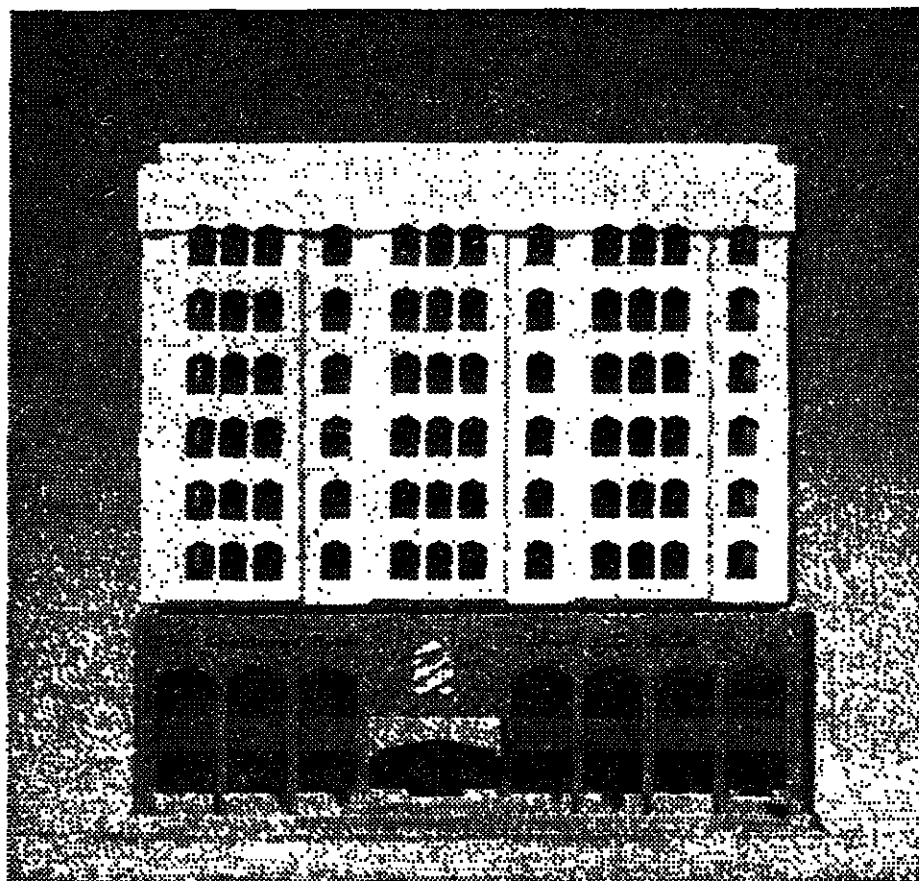


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BAHRAIN II

Government prepares for an ambitious course

ECONOMY

DUNCAN CAMPBELL-SMITH

"A FEW BRUISES—but no scars and no internal bleeding." This is one official verdict on the health of Bahrain's economy, after a hectic inflationary sprint through the mid-70s. Certainly, it was a bruising time. Convalescence in 1978 and 1979 involved deflationary Government policies which pulled the economy's growth sharply to a halt.

Now the economy is up and running again. The Government has an ambitious course staked out for it and the risk of a repeat performance with more overheating is evident enough. But almost as striking as the Government's ambitions are its plans to help the economy pace itself rather better this time round.

Elaborate budgeting has a long history in Bahrain. Shortly after commercial oil production began in the early '30s, the present ruler's far-sighted grandfather, Sheikh Hamad, accepted that one third of his revenues should be set aside for administration and development and one-third for a Reserve Fund and 'productive schemes'. (The rest comprised his Privy Purse.)

Today, when oil revenues look set to give Bahrain a budget surplus for only a few more years, the plans are rather more complex, but display a similar prudence.

"Administration and development" equate to the recurrent and capital expenditure sides of the budget. They are kept carefully distinct, with their own spending targets.

In 1980, actual capital expenditure at BD 125m did not meet its BD 150m target. The shortfall was not made available for recurrent spending even though the latter's unchanged BD 192m budget required some cutbacks to pay for an unexpected 6 per cent increase in Government sector wages early in the year. (With 20,000 employees, this sector still sets the basis for wages throughout the economy.)

Expenditure

The result was an aggregate Government expenditure which, at BD 317m, was actually less than the originally budgeted 1980 revenue of BD 320m as well as less than the BD 347m spending target. (Some deficit financing from State Reserves had been planned.)

The same caution was evident last year in the Government's handling of unanticipated oil revenues. Higher oil prices, plus some larger than expected cash grants from Gulf neighbours—meant total actual revenues of BD 439m.

The BD 122m surplus was withheld from the money supply and transferred to State Reserves—and has been used to help fund a rather special "productive scheme," namely the purchase of 80 per cent of the Sibra oil refinery from Caltex Ltd.

Last year closed with a supplementary Budget which acknowledged these various revisions and prepared targets for 1981—a higher recurrent expenditure of BD 240m in addition to an unchanged capital spending target of BD 150m.

This kind of rigorous yet flexible administration of the economy offers grounds for optimism that, indeed, "lessons have been learned" as Government officials are wont to remark with some regularity.

Their confidence may partly reflect the buoyancy of an economy presently placed at the optimum point on the road from recovery to boom. But after three successfully planned years, one of Bahrain's economic priorities—effective central management—does appear well in hand.

Priorities

Housing, health and education figure prominently among the other priorities. Mr. Ibrahim Abdul Karim, the widely respected Minister of Finance, explains that welfare expenditure in one form or another must be a major consideration in every budget since it is one key to political stability and the development of Bahrain's manpower—ultimately the two resources of most lasting value to the country.

However, Government expenditure generally is the key to the economy also in a more immediate sense for the simple reason that it generates about two-thirds of the island's Gross Domestic Product.

The 1980 public expenditure figures produced between January and October last year an 18.5 per cent increase in the money supply—dinar cash, demand and time deposits—compared with 2.4 per cent in 1979 and 10 per cent in 1978 (and 64.9 per cent in 1976).

There are two complications over money supply. One, inflation, could arise if monetary growth is too fast. The other, capital outflows, could seriously curtail monetary growth or at least make it too unpredictable.

The 1981 inflation estimate is 10 to 11 per cent, against the official 8 per cent figure for last year. But the Government is comfortable with such a small increase—and it still subsidises many basic necessities, chiefly foodstuffs, which itself makes any inflation figure slightly academic.

It also combats inflation by trying to restrain bank lending charges, via the regulation of deposit rates. But this leads directly to the second complication. With dollar deposit rates at their current levels, dinar rates of 8½-10½ per cent provoke arbitrage which periodically causes a severe haemorrhage of the domestic currency as borrowed dinars are (indirectly) sold back to the central bank for dollars.

The outflow was particularly heavy in December and preliminary figures also show a net decline of 0.6 per cent in the M2 money supply for the first quarter of 1981. New measures were introduced in April (and are described elsewhere in this survey) to help deal with this problem, which could pose a serious obstacle to boosting the money stock in line with a renewed GDP growth.

In constant 1977 prices, Bahrain's GDP grew from BD449m in 1973 to BD743m in 1977 and then remained just around BD790m in 1978 and 1979.

The Government's estimate for 1980 is BD831m, representing a 5.4 per cent real growth rate which Mr. Isa Borschaid, the Under Secretary for Planning, says was readily apparent in the increased economic activity, especially in construction, of the last quarter of the year. And he looks now for a sustained period of growth at real rates as high as 7-8 per cent per annum.

The basis for much of this growth will be the 1982-5 Development Plan. It envisages capital expenditure of more than BD 1bn. It also represents a prodigious effort by all the government's spending departments, which submitted their proposals in December and January.

Joint ministerial committees are now preparing a final report which Mr. Abdul Karim intends should be ready by August. Three months will then be spent integrating it into the development figures of two long-term budgets for 1982-3 and 1984-5 to produce a final package by the end of this year.

The aim of the Plan, says Mr. Abdul Karim, is to enable Bahrain to complete by 1990 what it started around 1970: the installation of a modern infrastructural economy.

In addition to the welfare priorities, this infrastructure must, however, meet another need which distinguishes Bahrain from its Gulf neighbours—the need for jobs. And to provide jobs, the Plan must expand Bahrain's industrial sector.

What exactly might be the appropriate size for this sector, no-one yet seems quite clear. The principal items in the impending second wave of industrialisation are reviewed later in this survey along with the results of the first wave. A feature which many of them share is an equity participation by one or more of Bahrain's neighbours, particularly Kuwait and Saudi Arabia.

Implications

And what these shareholders regard as an appropriate level of industrialisation is clearly going to be of some consequence. Their encouragement for Bahrain to develop its role as an industrial centre of the Gulf has profound implications for the management of the economy and its growth potential.

Non-Bahraini shareholdings in the new industrial ventures will surely make it more difficult for the government to slow down or accelerate their progress to suit the health of the macroeconomy. Each will represent a plethora of vested interests, not all of them necessarily over-concerned in practice with the niceties of Bahrain's Development Plan.

Some of these ventures seem likely, too, to generate substantial incidental spending which might create more inflationary pressure. This is particularly the case with the proposed Causeway, where the massive sums involved are no part of the Bahrain Government's own

BASIC STATISTICS

Area	670 sq km
Population: latest census shows population has increased by two-thirds in the past 10 years, from 218,078 to 353,357.	
Percentage of foreigners has risen from 18 per cent (1971) to 32.4 per cent today.	
Currency	the dinar: U.S.\$1 = BD 0.377 \$1 = BD 0.752
Inflation, 1980	8 per cent
Foreign exchange reserves, March 1981	\$1.19bn
Exports	BD 349.5m (\$2.459bn), 1979 BD 1.26bn (\$3.67bn), 1980
Imports	BD 945.3m (\$2.478bn), 1979
Exports to UK 1980	\$25.1m
Imports from UK, 1980	\$115.6m
Petroleum exports	BD 772.5m, 1979 BD 1.20bn, 1980
Crude petrol imports	BD 476m, 1979 BD 758m, 1980
Oil production	around 50,000 barrels a day

expenditure projections but will inevitably boost the domestic economy.

The Causeway is seen by its protagonists as a vital catalyst for that closer integration of Bahrain into the regional economy which is a second major implication of the joint ventures. Mr. Shirawi, the Minister of Planning and Industry, believes Bahrain could even aspire to its historical entrepot role, looking to the Eastern Province of Saudi Arabia, and beyond, as a hinterland.

But Bahrain already does this in the services sector—especially banking and insurance—which is such a fundamental part of the economy. To go further than this would surely mean developing a significant light industry sector, capable of adding value to imported components and re-exporting them. Mr. Shirawi hopes the private sector will rise to this challenge and believes Bahrain can offer a better environment for small businesses than the lack of Government subsidies might suggest.

Today, the absence of such a sector is a conspicuous feature of Bahrain's economy. This contributes to a curious insularity which attends much of the industrial diversification to date. Filling the gap between the service sector and heavy industry would be a major step towards a fuller integration of the future economy.

In this latter process, however, the attitudes of the labour force will be crucial—and less receptive, perhaps, to the Government planning which is making the construction era such an impressive achievement.

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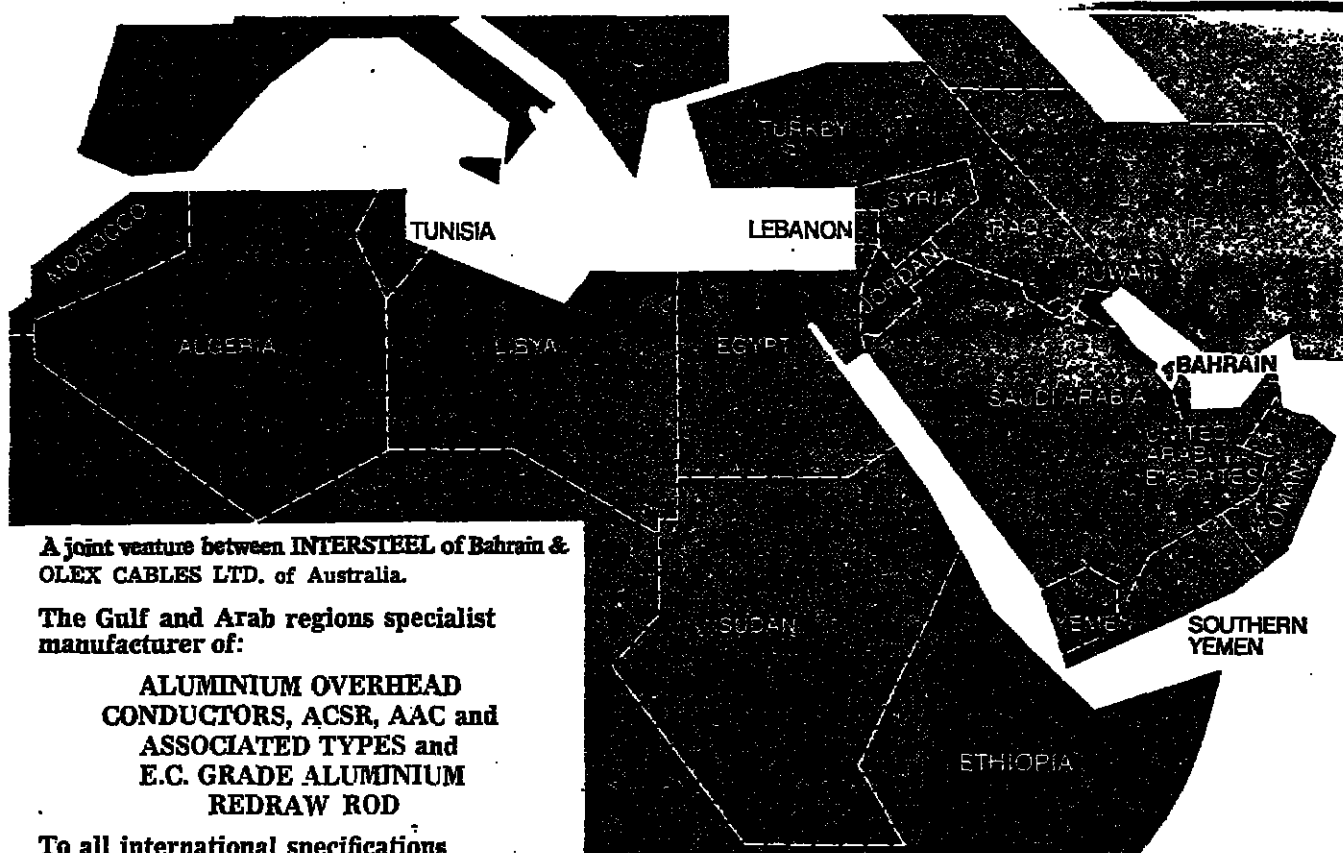
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Joint ventures

CONTINUED FROM PREVIOUS PAGE

only real threat posed by the juxtaposition on the island of a Shia mosque, majority population—perhaps 55 per cent—and a Sunni-dominated establishment.

Bahrain has lived for a long time with the latent—and occasionally violent—political antagonism between the Shia and Sunni sects of Islam. And despite some moments of acute tension since the Shia revolution in Iran, it is fair to say that the major upheavals witnessed in earlier decades, notably in Nassef's heyday, today appear quite remote.

Occasional unrest seems inevitable. "Bahrain is like a sensitive fiddle," said one minister. "Any vibration in the Gulf can produce some strange noises." But Ayatollah Khomeini's impact has been remarkably slight. A brief romantic appeal prompted little Shia activity of any real consequence.

This does partly reflect a highly effective police force which seems to combine a sound judgment on what steps are needed and when, with a short, sharp variety of the law in taking them. (One way trips to the Iranian coast have been arranged for an undisclosed number of Bahrainis since the revolution.)

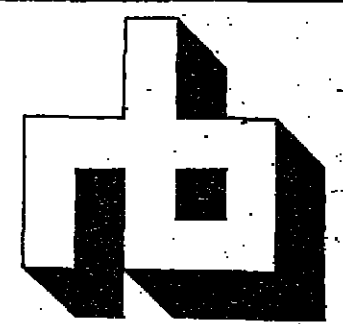
However, the half-hearted response to Khomeini is also attributable to a fine appreciation of the calamity which has befallen Iran. Bahrain's Shia Muslims have too much to lose.

Even the poorest Shia areas of the island now bristle with television aerials and air-conditioners. The Shia along with everyone else, are demonstrably busy pursuing all the familiar material inducements of Western consumerism.

This in itself points, though, to other problems which may yet grow more acute. Some Government officials worry privately that beyond a certain level of comfort, Bahrain's own indigenous workforce may see little point in the disciplines required by the industrial society being built for them.

The new, industrial society's distortion of traditional social patterns will dictate, too, a need for more leisure activities. These will surely have to offer ordinary Bahrainis a deeper satisfaction than is evident, for example, among the spectators today at Bahrain's new racecourse, fine as it is with its fresh green turf and red carpeted owners' enclosure.

Television is assuming an important responsibility. But at present, it relies heavily upon cheap American programmes and its influence is discerned by some in Bahrain's petty crime figures, which have risen dramatically in the last couple of years. As the Government station proudly prepares to extend its broadcasting hours, it is hard not to reflect that there are some modern blessings which the ancient city state was blessed to be without.



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Period of radical changes

OIL AND GAS

DUNCAN CAMPBELL SMITH

MR. YOUSSEF SHIRAWI, Minister of Planning and Industry and a member of Bahrain's new Supreme Petroleum Council, refers to the island's oil field as "an old man who's taken a lot of beating." After almost 50 years of production, about 47,000 barrels a day are coaxed and caajoled to the surface with some of the most sophisticated recovery techniques used anywhere in the world.

It would be unfair to make quite the same observation of the oil industry itself. It has hardly taken a beating. Nevertheless, its ownership and organisation have had to endure radical and sometimes tensely negotiated changes in recent years. Securing the daily co-operation and mutual trust of all parties to the industry, in the face of these changes, has required over the last 12 months some subtle recovery techniques of another kind.

The changes since the late '70s have been aimed at not just a transfer of ownership—but this had itself become a political imperative by 1979—but rather a real sharing of operational responsibilities in keeping with the Bahrainisation of all the other sectors of the domestic economy. To avoid any dislocation of the industry or any diminution of the goodwill which has generally characterised its past development, two "techniques" in particular have been used to good effect.

Responsibilities

First, nominal shifts of responsibility have been happily combined with more gradual and informal arrangements providing time for a necessary exchange of technical expertise. Second, the Government decided during 1980 to split the executive functions of the emerging nationalised industry among a number of different companies.

"This should encourage a faster growth of our management skills," says Mr. Shirawi. But he also admits that it has allowed the control of overall policy to rest with the Supreme Council where—in the face of a complex modern industry with an aggregate annual turnover approaching \$60m—the near-term limitations of nationalisation are well appreciated and pragmatism is the guiding principle. The Council (formed last September) contains eight Government ministers and sits under the chairmanship of the Prime Minister.

To date, anyway, these tech-

niques appear to have worked well. Bahrain's industry has emerged from a difficult phase with what one senior executive in the Gulf has described as the happiest relationship between government and Western oil interests to be found anywhere in the region.

This should ensure the continuing participation—which is still technically vital—of Caltex Petroleum. A joint endeavour of Chevron and Texaco, Caltex through the 1930s built up in Bahrain the very first of the Gulf oil industries. (The company slogan in those early days: *Peace, Progress and Prosperity*).

Caltex originally owned the whole industry, that is both the oil field assets and the Sitra refinery plant (built in 1937), through its subsidiary company, Bapco Ltd. Steadily climbing royalties and then actual equity concessions gradually transferred ownership of the oil field to the Government, a process which was completed in December 1979.

Ownership of the refinery was the next issue. But the Government last summer accepted the principle of leaving Bapco Ltd. with a 40 per cent stake in the plant—just enough, as the Government surely calculated, to deter Bapco's parent organisation from wanting to pull out altogether.

Under a final agreement, which was only signed on May 3 this year, it owns 40 per cent of a new company—confusingly called Bapco B.S.C.—which has now emerged with its own legal status finally settled, and has taken ownership of the refinery with effect from last July 1.

Probably the Government's 60 per cent equity share is to be held by the Ministry of Finance, though this has not yet been made clear. Bapco B.S.C. is chaired by the Minister of Planning and Industry and has a board of ten directors, six from the Government and four from Caltex.

Caltex will be compensated for its lost equity, it will have the inducement of future refining profits—and it will have avoided the potential embarrassment of upsetting the Saudis by leaving Bahrain in the lurch. (Both Chevron and Texaco are members of Aramco.)

As a part of this deal, Caltex will continue to provide the Bahrainis with operational expertise where they require it. This certainly means enabling Bapco B.S.C. to run a highly versatile but now ageing refinery. It also places the international marketing apparatus of Caltex's parents at the disposal of Bahrain to help it market any part of the Government's 60 per cent share of the refinery's total output.

Thirdly, it means indispensable assistance from Caltex petroleum experts—most of them, in fact, from



Banoco engineers drilling for natural gas

NATURAL GAS PRODUCTION

Period	Total	Khuff Field	Other fields
1976	107,464	87,102	20,362
1977	121,228	102,298	18,930
1978	131,152	124,486	6,666
1979	142,147	139,296	2,851
1980	122,422	130,794	2,628

Source: Government statistics.

Chevron—in the maintenance of the on-shore oil field and the new, critically important Khuff gas field.

When the oil and gas assets were nationalised in 1979, it was indicated that the Bahrain National Oil Company (Banoco) would have formal responsibility for, among other things, all on-shore production. As intended, it has assumed effective responsibility only gradually and as its management resources have grown under the energetic chairmanship of Mr. Hassan Fakhro.

Banoco has relied heavily on a few hundred employees of the old Bapco Ltd. company. Their contracts are due to expire in December. New recruits—many of them simply transferring directly from Bapco—should boost the staff to over 500 this year, 60 per cent of them Bahrainis. The company has a high morale and an ambitious training programme with 50 employees currently studying abroad for technical degrees.

Banoco has two additional roles. First, it takes 3 per cent of the refinery's output and markets it locally within Bahrain. It has handled the physical delivery of this product since last November. Second, it will control the offshore exploration—and, it is earnestly hoped, production—activities which have just begun with the launching of a 12-month \$6m seismic exploration programme contracted to Western Geophysical of Houston.

The company's own experts rate the chances better than 50/50 for an offshore strike which (in the new era of oil prices) will be commercial. The company will look for operational assistance next year.

It is understood that Chevron no longer wishes to be considered for this contract—indeed its highly prized staff have yet to sign firm contracts with Banoco onshore—and finding another partner will be a major task for the Bahraini company in 1982.

In line with the diversification policy of the Supreme Council, Banoco's role extends no further. Different ideas were held when the company was set up in 1975. The Government's reappraisal was heralded in April, 1980, when the management of Bahrain's stake in an international petrochemicals joint venture was assigned not to Banoco, but to a new company, Gulf Petrochemicals Industries Corporation, under the chairmanship of Mr. Tawfiq Al Moayyed. The reappraisal was finally confirmed this March by a change in Banoco's corporate charter.

One result is that Banoco will be selling its retrieved oil and gas assets to separate Bahraini companies where formerly the old Bapco Ltd. knew of no such divisions of authority.

Tailgas

The gas assets consist of "tailgas" associated with crude oil production—a new gas gathering system came into operation last year—and the higher quality output of the deep Khuff gas field. Both are sold to Banagas, which is 75 per cent owned by Banoco and is also chaired by Mr. Hassan Fakhro.

Banagas feeds most of the tailgas into the domestic distribution system which is to be an increasingly important resource for local industry. (Already ALBA receives 85 per cent of its energy needs from this source.) But some of the tailgas is liquefied and sold to Caltex: the first shipment was made in March, 1980.

The volume of natural gas production from the Khuff field varies between 250m cubic feet per day in the winter to 450m cubic feet in the summer. It is at present distributed to Bapco B.S.C. (which takes 85m cubic feet per day, all the year round), Balco and the power stations (whose consumption

explains the seasonal variations).

The future exploitation of the Khuff field—with reserves estimated at 9,000bn cubic feet—is of enormous importance for Bahrain's development. There are those who would like to see an LNG plant built and a major export industry developed in the next few years. Others—and they include Mr. Shirawi—would prefer to see such a potentially valuable asset husbanded more jealously to contribute more to Bahrain's long term future.

The gas reserves have an estimated life for 60 years, while the present crude oil rate of production is declining by 5 per cent each year.

Contribution

Banoco's crude oil is sold to the State. The Supreme Council oversees this and the additional purchase of 100,000 barrels a day from Saudi Arabia's Petromin. This provides in toto for the state's 60 per cent contribution to the refinery's intake. Caltex provides the remaining 40 per cent, importing it from Aramco. The refinery's normal capacity is 255,000 b/d.

The treatment is rather less straightforward of the refinery's output, which was last year exported to more than 30 countries and can include up to 75 different products. Caltex handles its own share, but in addition it agreed last summer to market the Government's share as well. This has left Caltex accountants in New York and the old Bapco offices in Bahrain with a sizeable task, dividing the end-profits on the appropriate pro-rata basis.

The Government has undertaken, however, to assume its own marketing over time and a schedule has been agreed upon for the transition.

The Kuwait petroleum authorities have strongly encouraged the Bahrain Supreme Council to develop its own marketing capacity as quickly as possible. In the past two months, a Petroleum Marketing Unit has been set up, with a number of ex-Bapco employees reporting directly to Mr. Shirawi. It is now recruiting more staff and is receiving training facilities and marketing intelligence from the Kuwaitis.

Indeed, Kuwait has played an even more direct role. Last October, the Bahrain Government decided that it would like to handle some part of its 60 per cent share of refined output itself, rather than pass the whole amount to Caltex. It was able to do this by relying instead on the Kuwaitis' marketing services.

The refinery's loading and shipping arrangements were made more complicated—some quality changes were required to the Bahrain product—but the adjustment was smoothly made and in December, when output was raised to 292,000 b/d, the Kuwaitis marketed 45,000 b/d on Bahrain's behalf. They have indicated their readiness to expand their role as Bahrain requires.

Kuwait will also be joining Saudi Arabia as an investor in the fuel conversion plant which Bahrain is planning to build, perhaps to start converting black oil fuels—where a major world surplus threatens—into light and medium distillates as early as 1985. Here again, a new company will be formed with new staff and independent management.

This proliferation of companies—and Government departments—within Bahrain's oil and gas industry obviously risks leading to counter-productive rivalries in the future.

However, the diversification of executive functions may be creating, as intended, exactly the time and space required for a healthy policy making and co-ordinating central body to establish itself. The recent progress of the Supreme Council does suggest that this is to be the real theme of the coming months.

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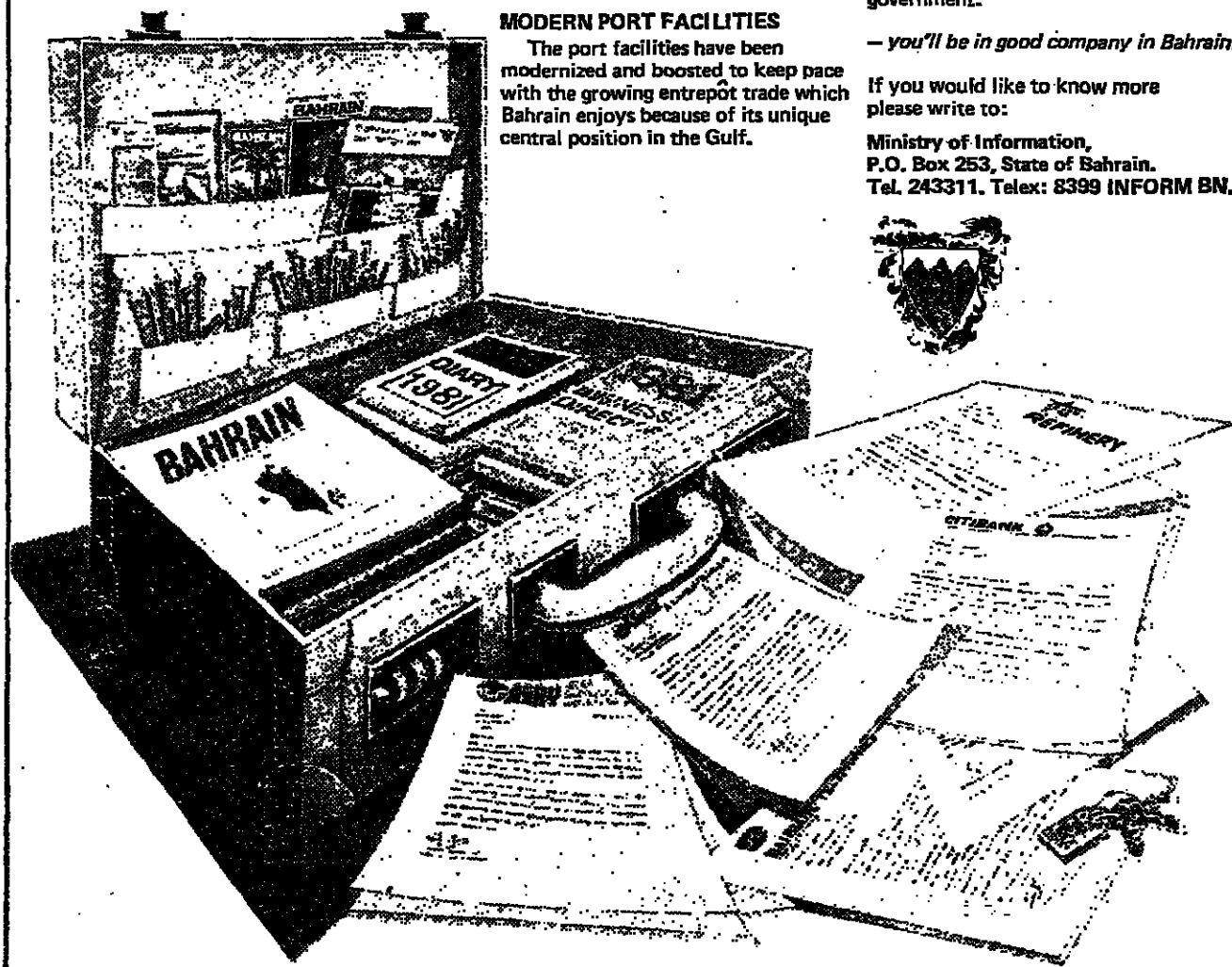
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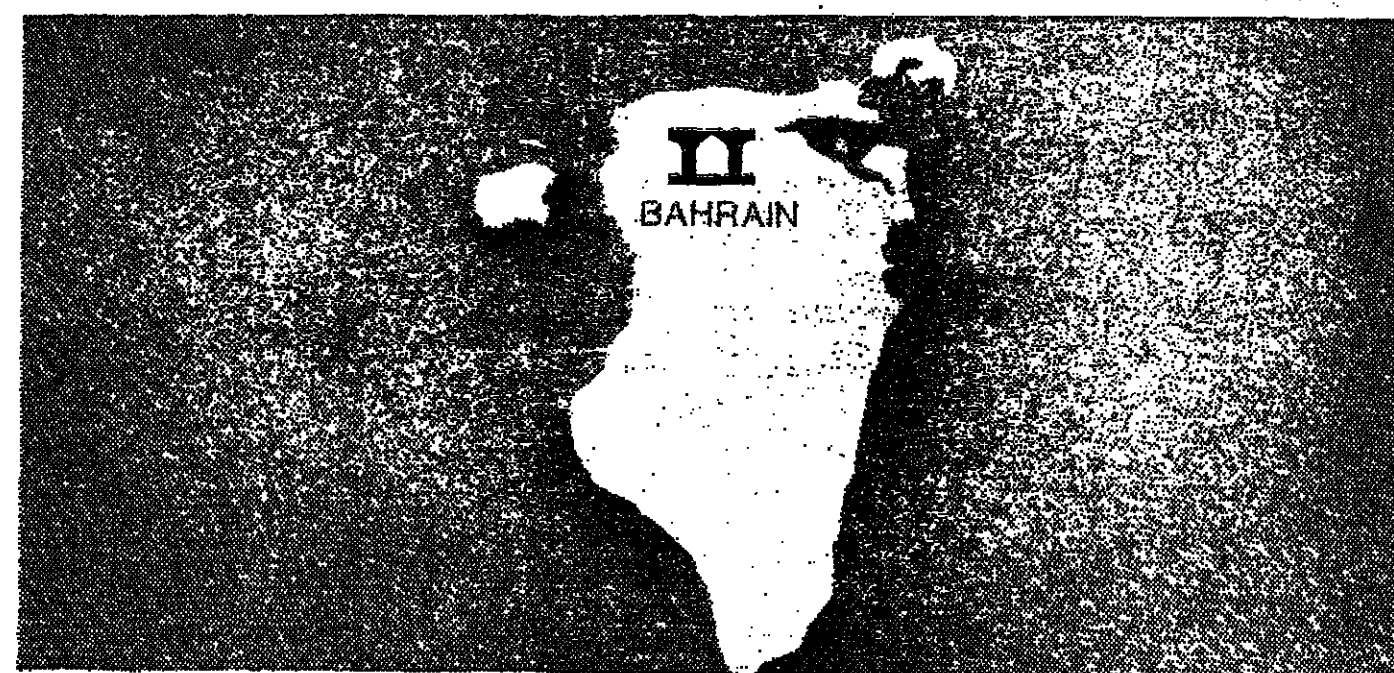
Summarised Balance Sheet as of November 8 1980

Capital and Reserves	1,578 Billion
Deposits	26,967 Billion
Loans and Advances	12,246 Billion
Total Assets	31,030 Billion
Total Liabilities	49,507 Billion
Net Profit for the year	478 Million

Figures in Saudi Riyals

US\$ 1 = SR 3.35 approximately

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New wave of development planned

INDUSTRY

MARY FRINGS

TWO HUGE new tracts of land are being added this year to Bahrain's already extended coastline.

Arab Iron and Steel Company (AISCO) has commissioned the dredging and pumping ashore of nearly 7m cubic metres of off-shore mud, at a cost of \$15m, to create the site for its iron pelletising plant. Including access roads, the area reclaimed from the sea will total 1.2m sq metres—more than twice the size of the neighbouring Arab Shipbuilding and Repair Yard (ASRY) facilities, which in the mid-seventies put all existing maps of Bahrain out of date.

Further down the east coast, near Bapco's loading jetty, work starts next month on filling another 600,000 sq metres for Gulf Petrochemical Industries Company (GPIC).

A third major project in the new wave of industrial development, an aluminium rolling mill, will be built on land reclaimed from the sea in 1979, at North Sitra.

Bahrain's problem in being so small an island may not be insuperable. But what could become a very serious problem indeed is the time-scale of this sudden surge of growth, coinciding as it does with the construction phase of the Saudi-Bahrain causeway. The pelletising plant, the petrochemicals complex and the rolling mill are all scheduled to go into production in 1983-84, though plans for the rolling mill are still advanced with a decision still to be made on the technology.

It has been suggested that inflationary effects on the economy, and bottlenecks in the supply of labour and materials, could be minimised by slowing down one project or the other. This might be a simpler matter if the Government of Bahrain had a controlling interest.

But in the petrochemicals project, Bahrain is an equal partner with Kuwait and Saudi Arabia. In AISCO the only Bahrain Government interest is the 8.8m worth of shares held by the General Organisation for Social Insurance, out of a total issued capital of \$130m.

Negotiations on an inevitably costly slowdown would have to

be conducted with a board which counts only one Bahraini member, with five from Kuwait, one from Iraq, and one from the Jordan-based Arab Mining Company.

In the Gulf Aluminium Rolling Mill Company (GARMCO), Bahrain will be host to a six or possibly seven-member partnership, which will be regarded as a test case for the so far fragile concept of Gulf-wide industrial co-operation.

Undeniably the country is better equipped to cope with the physical problems than it was in the short-lived construction boom of the mid-70s. Modern port facilities and a well-organised container terminal now facilitate the smooth flow of goods; a ring-road system carries traffic around the main population centres on fast six-lane highways; power generation even at the summer peak has caught up with demand, and there is no longer a waiting list for a telephone line.

New projects

A drain on the skilled local manpower expensively trained by established industries is almost inevitable once the new projects reach the operational stage, but this will be kept within bounds by the very fact that each company keeps a close eye on competitors' wage scales. Moreover, the new plants are capital, rather than labour-intensive. GPIC expects to employ only 350 people, compared with 2,000 at Alba and twice that number at Bapco. Many more people will be only temporarily employed in construction.

Gulf Petrochemical Industries Company last September awarded the consultancy contract for its \$350m methanol and ammonia complex to King Willem.

Process technology will be supplied by Uhde of West Germany, but the methanol process is sub-licensed from ICI. In April this year, the dredging and site reclamation contract went to Van Oord of the Netherlands.

Tenders for engineering design and procurement services at GPIC are being invited on a lump sum basis, but all materials and equipment purchased by the contractor will be reimbursable, up to a guaranteed maximum cost. The turnkey construction and com-

missioning contract, which gives GPIC the right to approve the selection of sub-contractors, is also expected to be awarded on a lump-sum bid.

The bulk of GPIC's production of 700,000 tpy will be marketed outside the region. Saudi experts believe that developing countries in Asia and Africa, many receiving large Arab investments and aid programmes, will be as important in the long term as traditional markets in America, Europe and Japan.

The siting of AISCO's \$300m pelletising plant in Bahrain, which has no direct reduction steel plant to use its product, is explained by the ready availability of the required 20m cu ft a day of gas, and the island's central position between the major consumers in the area.

Although its feasibility study predicted regional steel production of up to 6m tonnes a year in 10 years' time, including demand of 10m tonnes of pellets, AISCO will be looking beyond the Gulf to absorb its annual production of 4m tonnes of iron pellets, at least until 1985. It makes good economic sense to provide two-way traffic for bulk carriers bringing in ore, so discussions with potential ore suppliers in Australia, India, Brazil, Peru and Sweden have been held with an eye to possible return loads.

Current regional demand for aluminium sheet and other rolled products is put at 20,000 tonnes, excluding Iraq which has its own 15,000 tpy rolling mill. There is hope that the local market will build up, especially in Saudi Arabia, by the time GARMCO goes on stream in 1984 and reaches full production of 40,000 tpy three years later.

The principle of avoiding wasteful duplication of industrial projects is subscribed to all round the Gulf—but not always observed in practice. A powerful merchant group in another state could probably still launch another rolling mill and hope to obtain government backing for a tariff barrier against competing imports from GARMCO.

But given a competent management and an efficient marketing organisation, multi-government ownership is not in

itself the hazard that some critics of the GARMCO project have suggested. Evidence of this is the increasing success of ASRY which also has seven national shareholders.

ASRY's results for the first quarter of this year have been encouraging enough for a cautious official forecast of "break-even point soon"—although feasibility studies did not envisage a profit before 1984. Over the past two years, the subsidy provided by ASRY's shareholders has been reduced by 45 per cent.

The dry dock occupancy rate was 95 per cent in January, 92.8 per cent in February and 98 per cent in March, when the dock was fully booked until mid-June. ASRY's progress has contrasted strikingly with the failure to commence operations at the dry dock in Dubai, inaugurated by the Queen in February, 1979. Recent moves have been made to transfer the responsibility for the Dubai facilities to OAPC and it is believed an ASRY management contract is one of the options presently under consideration by OAPC.

In the aluminium industry, the immediate outlook is clouded by world recession. Producers are not expecting any improvement before next year—and are alarmed that the more pessimistic analysts are writing off 1982 as well.

Expansion

Nevertheless, the expansion plans have gone ahead. Aluminium Bahrain (ALBA) marked 10 years of continuous production at the smelter with the start-up of the first of two new potrooms, which will boost production by 45,000 tonnes to 170,000 tpy. Commissioning of the 76 pots will be completed by the end of this month, and the second potroom will be brought on stream in mid-September.

ALBA general manager, Mr. Gudvin Tofte, puts metal production for 1981 at 143,000 tonnes, 5,000 tonnes more than was originally forecast. The fact that by the end of May some 40,000 tons of metal was stockpiled is not his problem, since ALBA is purely a conversion company to provide metal to the shareholders at minimum cost. The minority shareholders, Kaiser Aluminium Bahrain (17 per cent) and Breton Investments (5.1 per cent) export

their share of production in the form of standard ingots, or put hot metal through the aluminium powder plant, Bahrain Atomiser International, in which Breton has an interest through Eckhardt, Werke, of West Germany. The remaining metal is handled by Bahrain Aluminium (BALCO) on behalf of the Bahrain and Saudi Governments, who are entitled to 57.9 per cent and 20 per cent respectively.

The two Governments have woken the agreement of their western partners for the expenditure of \$4m on increasing billet casting capacity from 30,000 to 60,000 tpy. Orders will be placed for the equipment in July, and installation will take 18 months. Both Saudi Arabia and Bahrain have extrusion plants, and billet also commands a higher price in the world market.

Despite the current poor price levels, compared with the beginning of 1980, Mr. Tofte says production costs are still lower. But apart from maintaining supplies on long-term contract to regional consumers, BALCO is repeating the policy which paid off handsomely over the previous two years, of sitting on its stocks until the price is more than marginally attractive.

The aluminium extrusion company, BALEXCO, wholly owned by the Bahrain Government, has completed the installation of additional anodising facilities to increase total capacity by one-third. But the orders are not yet coming in to utilise it. In the face of competition from suppliers outside the region, whose traditional markets are slack, BALEXCO is doing well to maintain its throughput at last year's level of 3,600 tpy and to continue showing a profit.

The 20 per cent tariff barrier imposed by Saudi Arabia is confidently said to be "on its way out" after 24 years.

MIDAL Cables, a private sector joint venture between Olex Cables of Australia and Intersteel in Bahrain, is also having to struggle to hold its market share against interlopers from the U.S. and Europe. MIDAL manager, Mr. Stuart Mansfield, is one of those who advocate regional protectionism. "It makes no sense," he says, "if local industries fail because of low prices coming in from outside."

Main contractor finally selected

THE CAUSEWAY

KATHY EVANS

IT EMERGED last week that a main contractor has finally been selected to design and build a causeway from Bahrain to the mainland of Saudi Arabia.

A conclusion thus seemed imminent to years of anxious negotiation and deliberation—but even at this climactic moment, and entirely in keeping with the conduct of the whole affair, there was no official word from Saudi Arabia to confirm the first reliable reports of the long-awaited decision.

The Bahrain-Saudi causeway is the most emotive contract the Gulf has ever experienced. About 150 companies have had their international reputations, their Middle East experience and their patience sorely tried over the three years since they were first prequalified. During that time, several have been asked to leave the bidding list, while others have voluntarily fallen by the wayside because the price of going on was too high.

It was in the early seventies that the late King Feisal of Saudi Arabia promised that it would be built. Shortly after, the Saudi Government promised to give the project "its special and immediate attention." But since then the causeway has come to look on many occasions like the Gulf's own version of the Channel Tunnel—attractive in principle but always somehow best delayed.

At last the plunge does seem to have been taken and a consortium led by Ballast Nedam of the Netherlands appeared last week to be preparing for a final settlement of the contract. The causeway now looks set to provide a powerful boost to the island's economy.

On the Bahrain side, some 60 kms of access road will eventually have to be built whatever the order of building, and a labour camp for up to 5,000 workers will have to be constructed. The access roads, like the border posts on Umm Nasan island, are outside the main contract.

The earliest plans for the land link between Bahrain and Saudi Arabia envisaged causeways jutting out from each shore linked by ferry, as a preliminary to a bridge. The price tag on that was unofficially estimated at \$80m—today's designs could be 10 times that.

Before construction methods could be decided on, the routing and design of the link had to be worked out, and the consultants' job was to undertake a study to ascertain which form of link

would provide the minimum disturbance to marine life and coastal currents. Foundation Engineering, a subsidiary of the Richard Costain group, was commissioned by the consultants to study two possible routes—but it was not until 1976 that a basic bridge design running from a point 6 km south of Al Khobar in Saudi Arabia to a point 1 km north of Jasra on the Bahraini coast was decided upon.

The total length of the causeway is to be 25 km, consisting of about 10 km of embankments where the water is less than six metres deep and 12 km of bridges over the stretches of deeper water. There will be five bridges and three navigational openings and 3 km of ring roads at the border posts on Umm Nasan island. Designed to cater for traffic up to the year 2000, the causeway will be capable of handling more than 29,000 cars and trucks daily.

The project rapidly became the most prestigious in the Gulf as the quantities of materials needed to build the causeway heated the appetites of suppliers and contractors around the world. Adnan Khashoggi, together with British Steel, Redpath Dorman Long and others attempted to pre-empt the bidding on the contract by offering to do the whole job for \$1bn—a move which did not go down well with the Saudis.

The long prequalification process began and it was not until December 1978 that the conditions were finally ratified by the Saudi Government. Contractors were given until March 1979 to complete and return the documents. A total of 213 companies from 26 countries did just that.

The task of sorting out the eligible companies eventually became so complicated that outside help was sought. A team of American university professors was brought in as well as the technical department of the World Bank. A joint committee was formed consisting of representatives of the two governments, the consultants, Saudi Danish Consultants, and nine experts from the World Bank.

On the Saudi side were Mr. Saleh Umair, Deputy Finance Minister with Sheikh Mohammed Aba Al-Khail, the Finance Minister, as its chief. On the Bahraini side, Mr. Yousuf Shirawi, the Minister of Planning and Industry.

The formation of the committee came at a time when Saudi Arabia had complained of padding of bids and over-sized commissions being paid by international contractors working in the country. This contract, it was made clear, was going to be different.

The committee met eventually in July 1979 in Washington to assess the prequalification bids, and after two weeks of deliberation emerged with the names of 18 consortia names. The rest had been eliminated on financial, technical or all round ability grounds. Previous experience in the Arab world and particularly Saudi Arabia was also taken into account.

Contractors remaining on the qualified list confidently expected tender documents to be circulated shortly after, but Saudi Danish Consultants delayed their issue to allow contractors with experience only of reinforced concrete to enter the list. Previously only contractors with bridge work experience in both steel and reinforced concrete had been considered.

This was a major policy change. Saudi Danish is still believed to favour a steel design, but on the Bahrain side of the joint technical committee there was a change of heart. Bahrain has had some bad experiences with concrete structures in a number of housing and hotel projects due to the erosion caused by salts in the sands used during construction. But since the early boom days, a lot has been learnt by contractors about building techniques in the Middle East. Bahrain began to sway to the reinforced concrete designs, pointing out that it would be cheaper, just as safe and would require less maintenance than any steel construction.

The net result was that the prequalified list grew to 22, some submitting as many as four bids conforming to the consultants' designs or preferring an alternative set of designs. The cost of bidding soared, and for many became too great.

Excluding the bid bond—which amounted to 2 per cent of the value of the work and could range upwards from \$5m—the cost of preparing a bid was now going over the \$1m mark.

Five companies dropped out. Among them were the British bidders which included a line up of John Howard, Sir Robert McAlpine with Hitachi of Japan and Bristol Steel of the U.S. Taylor Woodrow, Richard Costain and Redpath Dorman Long also fell by the wayside, as did the Balfour Beatty group.

British officials in Bahrain, explaining why only one UK company remained on the final bidding list, pointed out that at this time many were preoccupied with work in the lower Gulf. Costain and Taylor Woodrow were doing well in Dubai, for example. Few British con-

CONTINUED ON NEXT PAGE

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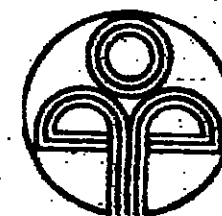
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هكنا من الخمر

Strong moves to develop Bahraini workforce

MANPOWER
MARY FRINGS

SPOILT YOUNG people, who turn down jobs that look too much like hard work, receive very little sympathy from Bahrain's pragmatic new Minister of Labour, Sheikh Khalifa S. M. Al Khalifa.

He has made it clear that if Bahrainisation is to be more than a political slogan, it requires not only an investment in training from both Government and employers, but a real commitment from Bahrainis at every level of employment, who aspire to more responsible jobs and higher incomes.

Government sinecures are being phased out, although not fast enough in the view of some manpower planners. The Government remains the biggest employer, with some 20,000 on the pay-roll, and, although salaries are generally lower than in the private sector, a six-hour day allows time to attend to a family business in the afternoon.

The 80 commercial and off-shore banks offer the most sought-after jobs, but only to those with a good command of English.

If unemployment is not to become a serious problem in the future, the population is projected to double in 20 years—an increasingly large percentage of Bahrainis will have to be absorbed by industrial and service companies.

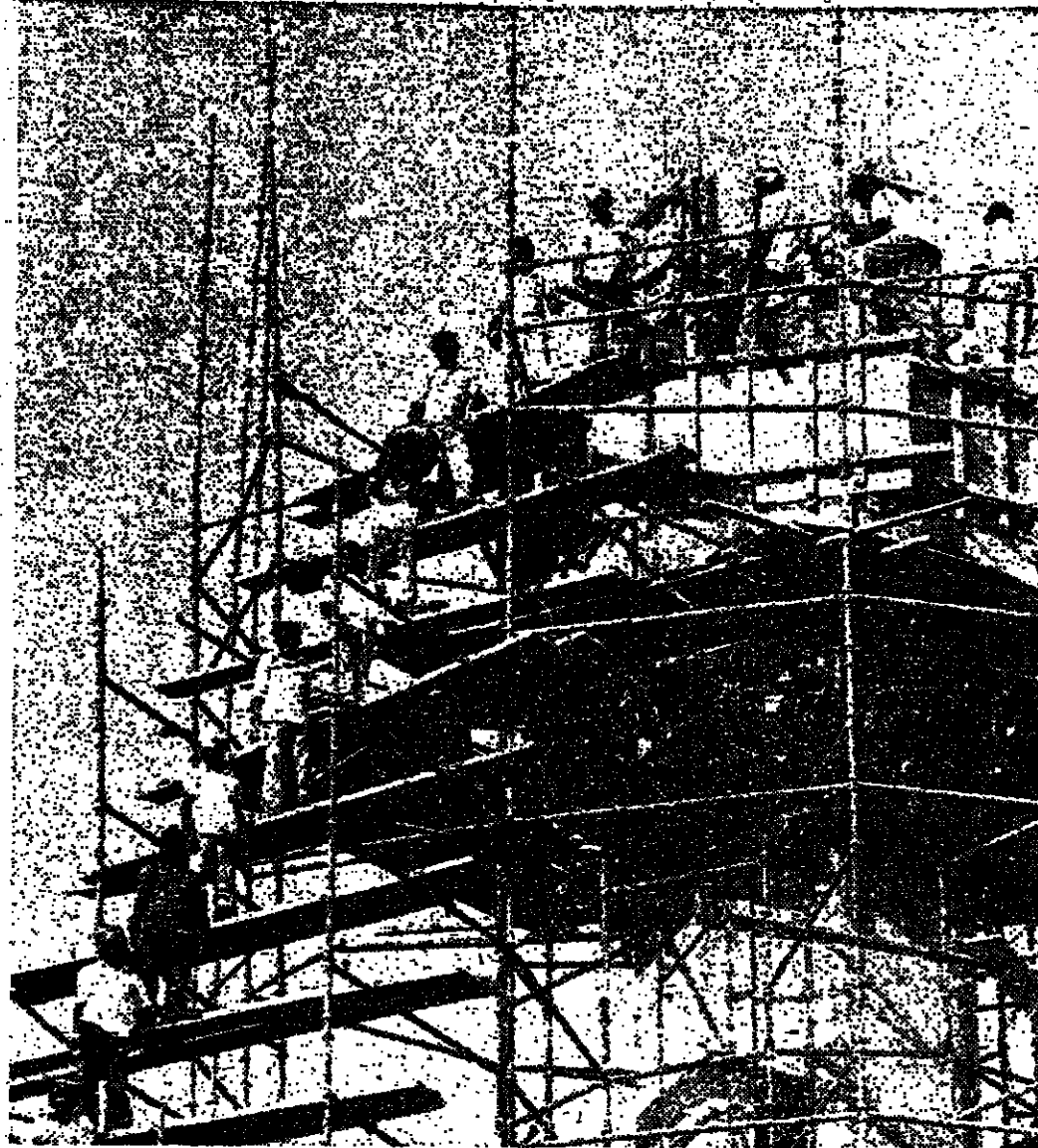
Current planning is based on a 1979 survey of private sector establishments, which came up with a figure of 69,000 employees in those companies which returned questionnaires, plus an estimated 11,000 to 12,000 for the "no-shows."

Agricultural workers, fishermen, independent traders, taxi drivers and domestic servants were not covered by the survey.

A breakdown of the 80,000 documented workers showed that only 12,000—some 17 per cent—were Bahrainis. Of these, 31 per cent were illiterate.

The female employment rate was only 7.8 per cent, but in the Government sector, more than half of all workers in some ministries are women, and not many of the 1,600 girls taking secondary school leaving examinations this summer will be prepared to stay at home.

Unemployment is a hot political issue, given the large number of foreigners holding jobs,



A chain of workers lifting bowls of cement to the top of a minaret during the construction of the Al Adliyah Mosque

but the objective of the manpower planners is less to see the last of the expatriates, as an end in itself, than to make the best use of local resources.

The Minister puts the number of Bahrainis currently out of work at no more than 300; he refuses to count those who turn down several jobs as genuinely unemployed, and insists that jobs are available for all those who are prepared to accept what the market offers.

If it does not, in fact, offer many opportunities for the graduates in literature, history and philosophy who return each year with still only limited English from Arab universities, where they study at their own expense. Neither the Govern-

ment nor industry sponsors students on any courses.

Equally unfitted for a job in commerce or industry are the school-leavers with an arts or general science background, who failed to qualify for further education or to win a place on a company training scheme. Vocational courses have not been highly regarded and until now have attracted only a small minority of students.

This year, however, a media information campaign seems to have encouraged a change of attitude, and some 2,500 boys and girls in their final intermediate year have said they want to move on to secondary commercial and technical schools, outnumbering the 1,700 who opted for general education.

The increased numbers will be accommodated by running two shifts at the three existing technical schools, while a fourth, for 1,200 boys, is being built in Manama by the Kuwaiti Government at a cost of BD 10m—more than a third of the Bahrain Education Ministry's annual budget. Extra commercial classrooms are being added to general secondary schools, and a new commercial school for 600 to 700 girls is due to open at the end of the year.

This change in emphasis will take time to show results, and vocational training schemes in welding, carpentry and other craft and mechanical skills, set up by the Ministry of Labour with the help of ILO advisers, have done little more than scratch the surface.

The most solid progress in developing Bahraini manpower has been achieved by long-term company training programmes, in which Bapco was the pioneer.

The rapid pace of industrial development at present means there is a transfer of skills to any new project. But apart from the construction phase, which will inevitably require a short-term contract workforce, the eventual Bahrainisation of all local industries is not an unrealistic goal.

What may cause problems is the slowing down of promotion prospects for able Bahrainis, once the key positions have been taken over, often by men in their early 30s. The present small-scale brain drain to other Gulf states may then be intensified.

In Bapco, Bahrainis make up 80 per cent of the 4,500-strong workforce and hold 31 per cent of management and senior supervisory positions, while dozens who joined as Bapco apprentices at the age of 13 and 14 now hold senior posts elsewhere in banking, commerce, government and other industrial companies.

It is remarkable, though, that 1,500 Bapco employees have more than 25 years' service. In Alba, 10 years after start-up, three-quarters of the 2,000 employees are Bahrainis, and they hold a similar proportion of supervisory positions at all levels. The Army shipyard, not yet four years old, plans to employ Arab workers in 94 per cent of jobs by 1987, and was ahead of schedule in 1980 with 58 per cent.

Training at Gulf Air, Banoco and Banagas is also paying dividends, while the petrochemicals company has started operational training even before the start of construction.

However, other major employers—not only foreign companies but local merchants and contractors—have found it

easier and more profitable to rely on cheap and available Asian labour, with a few European and American managers. When persuasion has failed, the Government last year imposed a training levy equal to 2 per cent of the Bahraini payroll and 4 per cent of the wages of expatriate workers, on those firms who were unable or unwilling to train local manpower.

The Ministry has studied the needs of the 30 or so levy-paying companies, is advising them on in-house training, providing instructors, and running its own management and supervisory courses for their benefit—not always with the hoped-for response. Empty places on these courses have been filled by Government nominees.

A separate scheme follows a study of "critical positions" for economic development, where a large number of expatriates are employed. The Government has pledged BD 500,000 a year over the next 10 years, to create training opportunities for 1,000 Bahrainis a year in data processing, accounts, business administration, clerical and production supervision and engineering technology.

Courses in this "10,000 jobs" scheme are part-time, and employers are asked to release trainees for one day a week, while the trainee must give up two evenings. Some 500 applicants were accepted on the initial intake this year, but many more did not meet the required standard.

Legislation

A great deal of recent labour legislation governs working conditions in Bahrain, and a national minimum wage is under consideration. Statistics suggest this should be around the BD 90 level: 49 per cent of contract workers, but fewer than 4 per cent of Bahrainis, are currently earning less.

There has also been a gradual move, over the last three or four years, towards some form of labour representation, and the principle of trade unions, if not the actual working law, strikes are illegal, but arbitration is provided for. Joint consultative committees were set up in a number of big companies, with official encouragement.

In April, the process was taken a step further, with an amendment to the Labour Law which now obliges major employers to set up such committees, which will operate with the full protection of the law. Further, members of the joint committees may elect a workers' council, known as the General Labour Committee, as a legal entity speaking to Government and international bodies on behalf of Bahraini labour.

The Labour Minister says the new Workers' Committee will be stronger than the professional societies, which already provide a forum for bankers, engineers, doctors and lawyers. But it cannot reinforce its arguments with the power to strike, nor, in the Minister's words, can it "indulge in politics."

It will be interesting to see how the concept develops in practice, and whether the workers' committee will avoid the mistake of the now defunct National Assembly in inviting a confrontation instead of negotiating a compromise.

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Bahrain's new Minister of Labour, Sheikh Khalifa S. M. Al Khalifa

Causeway contract

CONTINUED FROM
PREVIOUS PAGE

actors had substantial experience in the Saudi market, but the exceptions were heavily engaged on work in the country.

Saudi Arabia was regarded at the time as a risky market. The causeway was costing too much to bid for, and besides a lot of money was being made elsewhere," said one official.

The Kingdom wasn't that much of a British scene.

Another victim at this stage was Hyundai, the South Korean building giant which had been to singularly successful in other Saudi and Bahrain projects. However, by this time, South Korean contractors were reaping the rewards of their procurement policies which virtually excluded any purchase of supplies from the local markets. Resentment amongst local merchants, coupled with suspicion about the military nature of its workforce, had been increasing for some years. It was brought to a head when the firm was accused of unethical practices in securing contracts.

Another consortia containing the South Korean firm, Daelim Industries in conjunction with Japan's IHI and the Royal Netherlands Harbourworks was also dropped, but later readmitted to the bidding list.

Thus the final list emerged with 16 consortia groups consisting of international companies from 17 countries. Many had never worked together before.

Their names read like a Who's Who of the construction world—but when the bids were finally handed over, they varied bewilderingly from \$484m to three times that amount.

Of the steel bids, Hochtief of West Germany came out the

cheapest with \$707m on a conforming offer, and \$878m on an alternative offer. On the concrete side, Ballast Nedam in a line-up with Mitsubishi and the Bandar Group for Trade and Projects of Saudi Arabia produced bids of \$559m on designs conforming to all specifications and the lowest of all bids, \$464m for an alternative design.

Sorting out the different designs and bids was again a complicated task and in January six short-listed bidders were called to meetings in Paris. This produced in mid-May a short-list of four: Hochtief of West Germany with a steel offer, the Ballast Nedam group, Spie Batignolles of France and a Bilfinger and Berger consortium containing both Saudi and Bahrain interests represented by the massive Bin Ladin group and the Al Zayani company respectively.

The apparent selection of the Dutch-led consortium of Ballast Nedam last week left many questions still unanswered. It was not clear whether a bid had been accepted for a steel or concrete design, nor was there any indication of what cost specifications are likely to emerge at the end of the day. The original tender conditions allow for changes in the contract price for materials and consumables, but no adjustments for labour, transport or other costs. The bids were originally opened nearly a year ago, and prices were calculated before that.

The fierce competition that this contract has generated over the years has brought prices down by 25 per cent say contractors, and the winning consortium may face a difficult task protecting a reasonable profit margin throughout the four and a half years of the construction period.

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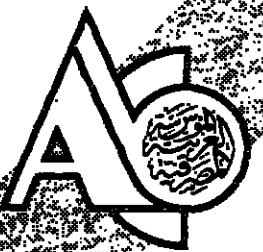
Financial Highlights

	March 31, 1981	Dec. 31, 1980	April 30, 1980
	U.S. \$	U.S. \$	U.S. \$
Total footings	3,167m	2,313m	355m
Total Assets	2,611m	1,952m	355m
Loans and Bonds	518m	296m	5m
Deposits	1,999m	1,498m	Nil
Share Capital	375m*	375m	333m

*As of April, 1981 paid-in share capital increased to U.S. \$750 million.

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Bahrain has now emerged as the major banking and financial centre of the Gulf. Here, and on the facing page, Financial Times writers examine some of the changing aspects of this role.

Fast-growing centre for international finance

OFFSHORE

BANKING UNITS

DUNCAN CAMPBELL-SMITH

JAPANESE COCKTAIL parties looked like becoming a regular weekly event for Bahrain's off-shore bankers earlier this year. One by one, the newly arrived representative offices of 10 Tokyo city banks presented themselves to the community. They have yet to seek the higher status of a full Off-Shore Banking Unit (OBU), but for many it is a likely transition—with every prospect of further catering requirements.

The new arrivals have joined two other Japanese representative offices which opened late in 1979 and Bank of Tokyo, the flagship of the group which first appeared in 1977 and started OBU operations in January, 1980. Two Japanese security brokers also have Bahrain offices.

Arguably, the Japanese invasion says rather more about the painstaking methods of the Tokyo financial establishment than about Bahrain itself. According to Bank of Tokyo's manager, Mr. Masatoshi Watanabe, the move followed three years of deliberation by all the banks over whether or not to return one day to Beirut. When that city's situation was finally judged to be hopeless in mid-1980, the decision was taken to abandon the temporary offices opened elsewhere during the Lebanese civil war to relocate on a permanent basis in Bahrain.

Achievement

In acknowledging Bahrain's arrival as a vital centre of international finance, moreover, the Japanese were only affirming an achievement which has been evidenced by the progress of the OBU sector for some time. It was underlined by renewed growth in 1980.

With 58 reporting banks, the sector's assets grew 36 per cent to \$37.5bn and aggregate net profits jumped to \$191m from \$100m in 1979 (and \$129m in 1978). These impressive results do require some qualification. Total assets were obviously boosted by the addition over the year of seven new banks.

One of these was Arab Banking Corporation with assets of nearly \$2bn. More significantly, the latter earned \$45m last year which does rather colour the aggregate profit picture.

Nevertheless, the results con-

firmed the impression of many OBU managers that the sector in 1980 had earned about half as much again as in the previous year.

Many took full advantage of the sharp mid-year drop in interest rates to fund their dollar books and the net overall interest margin on average assets rose to 0.72 per cent versus 0.52 per cent in 1979. Most of last summer's cheap interbank funds have now matured; but still the OBUs appear well satisfied with their progress so far this year.

They are still waiting, moreover, for the impact of the Japanese, who have moved very cautiously. In Mr. Watanabe's words, they are engaged in "making studies"—not usually a phrase to be taken lightly in his country's context.

Estimates of Japan's exports to the region exceed \$10bn for 1981 with perhaps 40 per cent of the bills requiring settlement in yen. And the region contains some of the world's largest dealers for Japanese products whose trade financing arrangements could provide a natural business for Japanese OBUs.

Meanwhile, they are an important part of the foreign exchange and trade financing activities which comprise still the major sources of income for the sector as a whole. But there are hopes for courses—different courses run through the OBU's natural marketplace.

For some banks, particularly the Americans, a reserve-free and tax-free status in Bahrain makes it an important booking and funding centre for loans in many parts of the world. Many of the OBUs concentrate exclusively on the Gulf region while others look to the Arab countries as a whole. A few, notably the new Arab banks like Gulf International Bank and Arab Banking Corporation (ABC), have a special legal status on the island, but effectively compete as OBUs with worldwide operations.

The one distinction so far of ABC is that it enjoys a huge capital base. Three-quarters of an authorised \$1bn has been issued equally to the Kuwaiti Ministry of Finance, the Libyan Treasury Secretary and the Abu Dhabi Investment Authority. But the bank's real task now is to assemble an executive staff capable of turning these resources into the basis of a fully acknowledged competitor in the top rank of the banking multinationals.

The Chief Executive, Mr. Abdullah Saudi, is confident that a strong start has been made—though not, he insists, by virtue of a ruthless poaching

operation which is still the subject of some colourful rumours in the market.

"We are offering long-term financial security and the challenge of building a new bank," he says.

Part of that challenge—which is treated with respect by those who know Mr. Saudi—is that ABC can hope to use its own wealth to participate directly in the overseas investment of the region's surplus capital. A portion of the bank's own profits is to be used each year to help it attract venture capital from the oil States for joint equity investments.

Identification

Also embraced by the OBU sector at the other extreme are tiny branches, such as that of the Hong Kong-based Overseas Trust Bank (OTB). Its manager, Mr. James MacDonald, is a Scotsman who runs his bank with a dour regard for the pennies while the pounds, courtesy of a busy letters of credit department, evidently look after themselves very adequately. With only ten staff and expenses of \$47,000 a month, it is a small operation—but like most successful OBUs, it has identified its own niche in the market and has avoided overstretching its business.

The identification of that market with Saudi Arabia has undoubtedly intensified during 1980. This is partly attributable to the marked decline in business with the UAE and, more especially, Kuwait where the authorities have moved to curtail any off-shore interbank market in the Kuwaiti dinar. The Kuwaiti banks now have as little as KD 20m outstanding to the OBU sector, against KD130m 12 months ago.

By contrast, the Saudi authorities tacitly acknowledge the valuable contribution made to their economy by the size and liquidity of the Saudi riyal market in Bahrain, which stands at an estimated SR 6.8bn and comprises about 85 per cent of the riyals deposited outside the kingdom.

However, it is less this money market than the sheer volume of new business offered by the Saudi economy's growth which accounts for the increased involvement of the OBUs.

If it is also due in part to the past inadequacy of the domestic Saudi banking system, this is less likely to be so in the future as the impact of the new Saudi-led banks is felt.

One consequence of the latter development is already apparent. More aggressive

lending by the Saudi banks has taken better advantage than hitherto of their cheap deposit base—few Saudi bank deposits carry anything like a true market rate. The business of the OBUs, who must depend very largely on interbank riyals, is therefore shifting away from direct lending towards investment banking and trade financing services which do not require substantial funding.

This is not an unduly harsh restraint. Letters of guarantee are big business in Saudi Arabia. One contract might typically require a performance bond of 5 per cent, an advance payment guarantee of 20 per cent and a letter of credit facility of 15 per cent of its total value.

If associated working capital needs require cash advances of say, 10 per cent then an OBU—or more usually a syndicate of OBUs—must look for commissions on a total facility worth half the value of the contract.

Figures produced by the Bahrain Monetary Agency (BMA) reflect this development in that they show relatively limited lending by the OBUs to non-banks. This item grew from \$6.6bn to \$8.4bn in the year to last December—it fell back to \$8.2bn in the latest figures, for February—and contrasts with loans to banks of \$26.8bn at year-end (and \$20bn a year earlier).

Liabilities

Notable at the same time is the fact that of the \$9.7bn increase in the OBUs' liabilities last year, \$8.1bn came from the Arab countries—which growth might fairly be associated with a dramatic increase in the aggregate volume of the OBUs' contingency liabilities arising from letters of guarantee.

This is one area where changes in the Saudi banking system should not seriously affect the OBUs' market role. The Saudi Arabian Monetary Agency (SAMA) permits any authorised bank to issue guarantee letters for a single Saudi client to an aggregate value of not more than 20 per cent of the bank's capital and reserves.

The OBUs, allowed to consolidate the capital bases of their parents, are in most cases well-placed to compete with the Saudi-led banks.

However, in other areas also, the prospect is still remote of the OBUs having to rely less upon the Saudi Arabian market. The environment will undoubtedly grow keener, but most will be happy to enjoy a slightly smaller share of a hugely expanding market.

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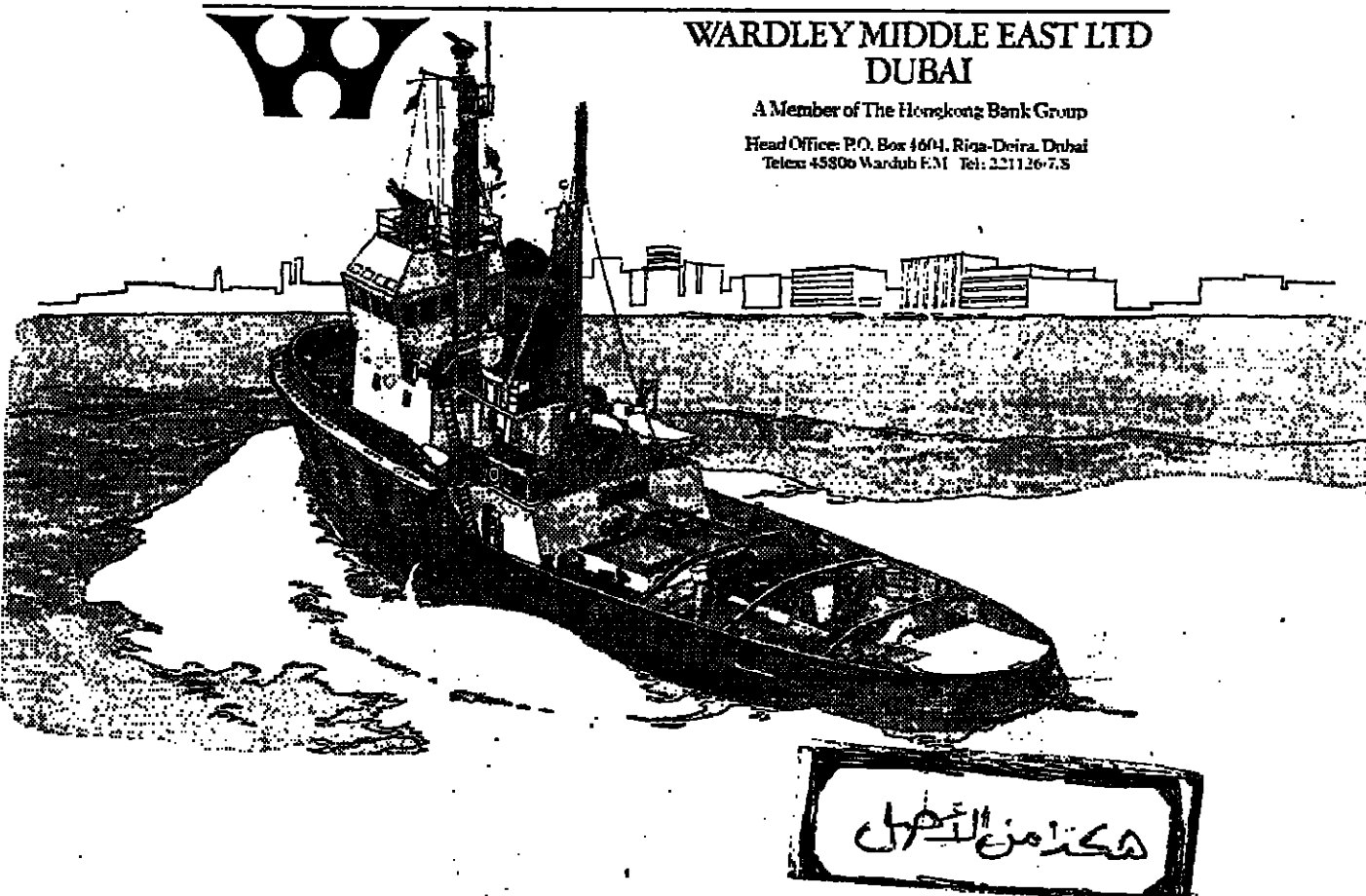
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Welcome change in the rules

'EXEMPT'

COMPANIES

MARY FRINGS

A POPULAR change was introduced this year to amend the three-year old regulations governing Bahrain's Exempt Companies. Most are privately owned. But some are public joint stock companies and the prohibition has now been lifted which formerly forbade local investors from subscribing to their primary share issues.

Only eight such companies have been registered so far, but Bahrainis were given every reason to roll in from Kuwait of fortunes made overnight on the trading of shares in Pearl Investment Company, Gulf Union Insurance Company and their successors.

Hitherto, Bahrainis were permitted to participate only as promoters or founders, and this restricted the opportunity to a few.

More importantly, founding shares could only legally be disposed of after three years. It was impossible to stop private transactions—witness a report in February, 1980, that 2½ million founding shares in Gulf Investment Company had been sold forward, in a gamble on their reaching four times their face value in 12 months—but there was a long wait before they could be freely traded on the stock exchange.

As one local banker remarked, it did seem rather illogical that in a free enterprise economy, a Bahraini could invest his money anywhere in the world, except in an offshore company registered in Bahrain.

Two new public companies have now been approved in principle. When they complete their documentation and come to the market, their share issues will be the first in which subscriptions will be open to all Gulf nationals without exception.

One is the Agriculture and Livestock Company, which plans to ship live sheep and cattle and other farm produce into the Gulf. Some 20 per cent of its paid-up capital of \$100m is expected to be offered to the

public. The other is International Real Estate Company, also with a capital of \$100m.

Nearly 70 companies are now registered in Bahrain as "exempt"—which means they are not subject to the usual requirement to take a majority local partner, or to pay dues to a sponsor or agent, provided they satisfy the Ministry of Commerce of their financial standing and do not compete in the local market. They pay an annual licence fee and provide the Bahrain Monetary Agency with a guarantee for the benefit of local creditors in the event of liquidation.

Growing number

The number of banks and investment houses registered as ECs is steadily growing; among them are Gulf Riyadh, FRAB Bank (ME), Kleinwort Benson, European Arab, Al Bahrain Arab African Bank (ALBAAB), Trans-Arabian Investment Bank (TAIB), Citicorp (International) ME and United Gulf Bank.

Other recent ventures include the Bank of Kuwait and Asia, founded with a capital of \$30m by a number of Kuwaiti financial institutions and two Bahrain banks, to operate under an OBU licence; and the Bahrain and Middle East Bank, which is still under formation. It has a capital of \$50m and will be managed by First Chicago Bank under an investment banking licence (IBL).

One of the private ECs in the news has been Arab Leasing, which raised international credit facilities to supply Gulf Air with an additional TriStar. But generally it is only the activities of the public companies which attract attention.

Three of these were permitted to issue shares in 1980, following the lifting of a year-long moratorium imposed after Gulf Investment Company's \$25m share offer was 1,263 times oversubscribed, mainly from Kuwait.

The authorities feared Bahrain's reputation as a sound financial centre if speculation was allowed to get out of hand, so new measures were introduced to require a 5 per cent cash deposit on subscriptions, and closer scrutiny of applications to avoid duplication. For two of the 1980 issues, subscribers were pre-registered on production of original passports or nationality certificates.

Arab Iron and Steel Company put \$48m worth of shares on the market and the issue was covered 42 times—an encouraging start for an industrial venture.

Consolidated Gulf Services and Industries, a joint venture between South-East Asian and Arab interests, had stronger investor appeal because of its wide range of services in port management, health care, agricultural and electrical projects, and general maintenance.

Its \$25m float was 280 times oversubscribed—still reasonable in comparison with GIC. However, the much smaller issue by Arab International Insurance Company (\$2.5m) was less strictly controlled, and oversubscription by a factor of 680 caused such official displeasure that for a time there was talk of cancelling the issue.

Although another 20 applications are with the Ministry of Commerce for the flotation of new public joint stock companies, the Director of Commercial and Companies Affairs, Ahmed Hubail, says no more than three or four are likely to be approved for 1981.

There is no ceiling, however, on the number of private companies, and new ECs in this category include Mitsubishi Corporation, which has a capital of BD 220,000 and uses its Bahrain office to co-ordinate its 13 representative offices throughout the Middle East.

Other Japanese interests are represented by C. Itoh (general trade and engineering) and Jeece Consult (ME); Kuwaitis are prominent in Al Omran International, a contracting company, and MISC Arabian Container Line, a joint venture with a Malaysian shipping firm.

Among other newcomers are Elders (Australia) ME, which is interested in the Australian meat trade, and Raychem ME International, in electrical cables.

Last year was the first for which a number of Bahrain off-shore public companies published audited accounts: they must have a track record of three years of profit before obtaining listing on the Kuwait Stock Exchange, as well as fulfilling certain ownership conditions.

The \$100m Pearl Investment Company reported a profit for its first 18 months of almost \$24m, and distributed a 6 per

cent dividend plus one bonus share for every 10 held.

The EC has a 40 per cent stake in Pearl-Holding Luxembourg SA, which recently set up the Kuwaiti-French Bank in Paris, in partnership with Credit Industriel et Commercial. It has property interest in Hong Kong and the U.S., by the bulk of its profit came from trading in shares.

At Jazeera Contracting Company whose \$52m capital was only 20 per cent paid up, declared a modest 12-month profit of \$2.8m and distributed a 1 per cent cash dividend, together with payment of an additional 5 per cent to the capital. Apart from its contracting interests which include a \$200m irrigation project in Iraq, Al Jazeera invests in shares and currencies and has bought a 10 per cent stake in the British construction company, French Keir.

Gulf Investment Company declared a 14-month profit of \$44m. In order to conserve liquid assets, shareholders received one bonus share in 10 instead of a cash dividend. But assets increased from the original \$125m capital to \$185m, assisted by a successful speculation in silver which showed a profit of \$75m.

Criticism

Although the Ministry of Commerce is pleased to see the ECs thriving, Mr. Hubail is critical of the fact that a few are slow to fulfil their objectives. Their boards have been told that it is time they paid more attention to their terms of reference. Instead of using an Exempt Company as a vehicle for speculating in shares and other financial investments.

Another bone of contention between the Government and the public companies is their lack of an active headquarters in Bahrain. The Gulf Union Insurance Company's offices, for example, are reportedly used solely for board meetings, while the real business is done in Al Khobar and Kuwait. Others have a skeleton staff, but the "administration manager" has little to manage and refers all matters of importance to the chairman or a director, by telephone.

If these companies do not comply with the EC regulations, warns Mr. Hubail: "we are prepared to enforce the law."

BAHRAIN VII

Market leaders crowd out the smaller banks

DOMESTIC
BANKING
MARY FRINGS

IN FIVE YEARS, says one local banker, the 20 domestic banks in Bahrain will have shrunk to half a dozen.

This is an extreme view, but one that has a good deal of logic. The market leaders, National Bank of Bahrain (NBB) and Bank of Bahrain and Kuwait (BBK), share between them half the total assets of BD 900m (£1.15m) (excluding contra accounts) and 45 per cent of the BD 18m (£23m) profits. Add in the two smaller local banks, Al Ahli and Bahrain Islamic Bank, together with leading foreign banks Chartered and BMB, and 75 per cent of both assets and profits are accounted for.

This leaves a small share for the other 14 banks, and the trend of the past few years suggests it will be a diminishing one. There is no doubt that for the volume of local business available, Bahrain is over-banked. The opportunities are greater offshore, and if the OBU concept had been introduced earlier, fewer foreign banks would have found themselves in the domestic market.

Some foreign bank managers hedge when asked if a domestic presence is worthwhile. M Jean Bourcelot of Paribas says that in conjunction with an OBU it is acceptable. But he admits that Bahrain is a difficult market, partly because foreign banks are excluded from public

sector business, which plays a major part in the economy.

Foreign banks without a broad local deposit base are the first to feel the pinch when there is an outflow of dinars into higher interest-bearing foreign currencies, resulting in a shortage of domestic liquidity. The rush into dollars was particularly marked in December last year. The banks' foreign currency liabilities to residents jumped by the equivalent of BD 34m (£43m) and this contributed to a 198 per cent growth (BD 75.8m equivalent) in residents' foreign currency deposits over the year—a growth almost matched by the rise (BD 74.7m) in residents' dinar borrowings.

Overall, the residents' section of the aggregate dinar balance sheet was "short" by BD 51m, with borrowings of BD 507m against deposits of BD 456m. A smaller deficit in the non-residents' section contributed to a net deficit in the system of BD 73m.

Swap facility

Banks were able to relieve this liquidity by recourse to the Bahrain Monetary Agency's swap facility, under which relatively cheap dinars (at an effective cost of around 12 per cent) are made available against dollars. In December the swap was running at an average daily volume of BD 36m. There was also some further official help to the system in the form of government deposits which increased from BD 49m to BD 85m.

The BMA responded to the liquidity shortage by raising the dinar deposit rate ceiling on December 13 by 1 per cent, giving a new interest range of 8½ per cent for one month to

10½ per cent for 15 months.

The situation eased slightly in the new year, but the BMA considered excessive use was still being made of the swap, to finance interest arbitrage against the dollar rather than genuine dinar commercial borrowing. From April 1, a two-tier system has operated. The first tier is limited to covering shortages in funding dinar-denominated commercial assets, on the same preferential terms as before. Requirements which cannot be justified on this basis are covered at ordinary inter-bank market rates.

It is too early to say how this is working out, but the authorities are watching its effects closely—and believe many banks will now husband their surplus deposits rather more carefully to avoid having to resort to the swap facility quite so often in the future.

Preliminary figures for the first quarter of 1981 showed a BD 3m (0.6 per cent) fall in the dinar money supply (M2). The banks' aggregate balance sheet grew by 1 per cent with lending up by BD 8m, though deposits fell by BD 4m. Liquidity was a continuing problem and with no net increase in the aggregate pool of funds in the market, interbank lending was down by BD 9.5m (35 per cent). Foreign assets and liabilities showed a significant rise, by BD 23m (7 per cent) and BD 20m (8.5 per cent) respectively.

Looking further ahead at business prospects, NBB's general manager Mr Nooruddin A. Nooruddin commented: "We started the year with the optimistic feeling that with the start of three new industrial projects, the economy would pick up in 1981—and that optimism has not diminished."

He detects no upturn in trade

yet, but believes the property market is ready for a revival. "The demand for houses and flats will exceed supply later this year, and we are looking at this sector carefully to see if our customers need to invest. But we will only encourage sound development projects in which the owner has at least a 30 per cent stake."

NBB plans to open a branch in Abu Dhabi later this year, its first outside Bahrain. The branch network by the end of 1981, which marks the bank's Silver Jubilee, will have grown from 15 to 20 and the bank has this year been granted an OBU licence.

While NBB has concentrated on the local market, BBK has a thriving three-year-old branch in Kuwait as well as 10 local branches, and was the first local bank to open an offshore unit. It has overtaken its older rival in size after only nine years of operation.

Consolidation

Bahrain Islamic Bank made an encouraging entry into the market, and Al-Ahli consolidated its position in its second year of operation. Return on average assets has been calculated by the rule-of-thumb method setting net income against the average of 1979 and 1980 year-end assets, leading to some discrepancies with the ratios published in local banks' annual reports: thus Al-Ahli compares its own ROA at 2.32 per cent.

Besides the 20 commercial banks, at least one of which sells gold over the counter, a growing number of commodity brokers are established in the Bahrain market, and the BMA this year decided that some regulation and supervision was required, both of precious metals and commodity trading. Accordingly, two new types of licence are to be issued from July 1, for dealers and brokers, with particularly stringent conditions attached to futures trading.

The Bahrain Bankers Training Centre, to which all the 150 banks and representative offices contribute 1 per cent of their payroll, went into operation in February. By the end of June, more than 200 bank employees will have attended modular courses, under the direction of Citibanker Mr Gerald Kangas.

Instructors from public accountants Arthur Andersen, and from the Citibank training institute in Athens, have been brought in for specialised courses at the Centre on accountancy and foreign exchange. Two more permanent staff will be recruited for the academic year in September, to share the teaching load with Mr Kangas and his assistant, Mr Derek Livesey, formerly of Midland Bank.

The Centre may in future become a professional training college for the whole region. But at present and despite the existence of in-house and overseas training programmes in almost every major local bank, the places are almost fully booked from Bahrain.

BAHRAIN'S COMMERCIAL BANKS

Performance in 1980

Assets ex contra a/c at 31/12/80, in BDM	Bank	Profit BDM	% return on average assets
297,332	National Bank of Bahrain	4,795	1.9
241,408	Bank of Bahrain & Kuwait (Bah. FCB)	3,477	—
427,944	BBK—consolidated	5,252	1.4
110,159	Chartered Bank	2,075	2.0
51,004	British Bank of the Middle East	1,399	2.4
55,383	Al-Ahli Commercial Bank	1,141	2.3
37,888	Bank Mellat Iran	1,400	3.6
26,703	United Bank	0,601	2.4
24,780	Grindlays Bank	0,771	2.5
23,916	Habib Bank	0,469	2.3
20,845	Banque de Paris et des Pays Bas	0,157	1.0
17,926	Arab Bank	0,265	1.6
13,835	National Bank of Abu Dhabi	0,053	0.4
12,515	Bank Saderat Iran	0,216	1.8
12,377	Algemene Bank Nederland	0,151	1.4
12,365	Citibank	0,229	0.7
11,268	Bahrain Islamic Bank†	0,546	—
6,499	Chase Manhattan Bank	0,323	4.6
5,275	Rafidain Bank	(0,019)	(0.4)
4,308	Banque du Caire	0,172	4.6
2,399	Continental Bank	(0,179)	(3.9)

Parenteses indicate negative figure. † Figures for BIB are as at November 21, 1980, the end of Hijra year 1400; exchange rate, BD 0.376=U.S.\$1.

War risk surcharges remain

INSURANCE
MARY FRINGS

WAR RISK insurance premiums are no longer a highly contentious issue in the Gulf, although a surcharge is likely to remain in force for shipping venturing beyond Latitude 24 degrees North, as long as hostilities continue between Iraq and Iran. This line runs just south of the Straits of Hormuz. At the time of writing—and the situation remains highly changeable—rates for a maximum of seven days in Gulf waters, excluding Iraqi and Iranian ports, are quotable at seven days' notice, with additional days on application. This applies to hull and machinery but not to cargo, which is covered by the normal world war risk rate.

An outcry

A similar situation 18 months ago caused an outcry—but the surcharge then was based on fears of Israeli sabotage, of a pre-emptive U.S. strike to possess the Gulf oilfields or of super-tankers being sunk across the Straits of Hormuz to obstruct the channel. The presence of a real but localised war has effectively silenced those who argued that London underwriters were simply trying to solve their cash-flow difficulties by milking the oil-rich Arabs.

It is, of course, very expensive indeed to enter Iraqi or Iranian waters. But the port of Bandar Abbas is nevertheless suffering serious congestion as a safer Iranian alternative to Bandar Khomeini.

As far as Gulf shipowners are

concerned, the Arab War Risk Syndicate (AWRIS) is going like clockwork, and national insurance companies are confident that by buying re-insurance in bulk the syndicate is obtaining the best available rates in the international market. AWRIS was set up in 1980 by over 30 national insurance companies in the seven Gulf Arab states, and went into operation on January 1 this year.

The syndicate is insuring all Gulf-owned general cargo and tanker business, plus offshore oil installations and a high percentage of cargo shipped into the Gulf in foreign vessels.

AWRIS's gross premium income in its first year is anticipated to be between \$10 and \$12m, of which the syndicate's participating companies will take on to their own books \$2.5m. The remainder (not to be confused with subsequent reinsurance) will be placed with the London market and, to a much smaller extent, in the U.S. and France.

While AWRIS has made an encouraging start, the presence of the Bahrain-based Arab Insurance Group (ARIG) has yet to be felt. The \$800 joint venture between Libya, Kuwait and the UAE plans to start writing what facultative business it can from July 1, but will also hope to work through regular treaties from the beginning of 1982. Marketing manager, Mr. Loay Al Naqib, formerly of Kuwait National Petroleum Company, says ARIG will do no direct insurance initially, and in facultative acceptances it will be "extremely cautious and selective."

Despite the current over-capacity in the re-insurance market, he said, ARIG would approach international underwriters and "ask them to spare

a share for us." He said a number of re-insurance companies had shown themselves willing to co-operate, and in its first 18 months of operation ARIG would not be volume-hungry; a tentative premium income target for that period is put at \$25-\$30m, of which 50 to 60 per cent is expected to be marine.

Despite its emphasis on the international scene, ARIG undoubtedly has an eye on the \$300 worth of reinsurance premiums which annually leave the Arab countries, and one of its stated objectives is to retain at least part of them in the Arab world.

Oddly enough, ARIG has as yet made no formal contact with the War Risk pool.

The attraction of Bahrain as the financial centre of a region where multi-million dollar projects are under way has not been lost on the insurance world, and American, Swiss, French and Norwegian underwriting agencies have joined the well-entrenched British, Iranian and Indian interests. Five companies are registered offshore, mainly to exploit the rich potential of the Saudi market. Saudi International was formed in 1979 by a Saudi consortium and British companies Hogg Robinson and Prudential, and operates from an office in Riyadh. Gulf Union, also formed in 1979 with largely Kuwaiti backing and a 40 per cent public shareholding, started underwriting this year from Al Khobar.

Despite the competition in the Bahrain market, at least 60 per cent of the business is done by the four national insurance companies, whose collective premium income in 1980 amounted to BD 8.5m (£10.9m) against an estimated market total of BD 12.14m.

First in the field in 1955 was the Co-operative Compensation

Society, colloquially known as the Sundug (fund). It was formed originally as a co-operative for taxi-drivers, when the traffic authorities brought in a requirement for third party insurance, and it still restricts itself to motor business.

Bahrain Insurance Company was formed in 1970 with a one-third shareholding from the State Insurance Organisation of Iraq. Despite a crisis of confidence a few months ago, following the discovery of a \$100,000 (£760,000) embezzlement over a period of six years, BIC has confirmed its financial strength with the announcement of an operating profit for 1980 of BD 307,000 (boosted to an overall profit of BD 420,000 by extraordinary income relating to previous years), and distribution of a 25 per cent dividend.

Al Ahlia and Bahrain Kuwait Insurance Company also showed healthy profits, while premium income at Al Ahlia topped BD 3m for the first time, making it the biggest national company.

By forming consortia to insure major local and pan-Arab undertakings, the latter three national companies have almost always been able to offer general insurance rates more competitive than anything available from foreign competitors. Thus, in the industrial sector, BIC leads the Asry consortium, on behalf of the national companies of the seven shareholding OAPC states. Al Ahlia leads the Gulf Air pool, as well as the local consortia for Balero, Banoco and Banagas, while BKIC leads on Alga. The Bahraini companies also combine to insure a number of banks and hotels, and all look forward to more business from the forthcoming construction projects.

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Statement of Condition as at 31st December 1980 (Audited)

	In BD.000's	31st Dec. 1980	31st Dec. 1979
ASSETS			
Cash and Due from Banks		141,278	(Audited) 69,567
Loans, Advances and Overdrafts		130,099	119,060
Other Current Assets		5,462	3,164
Investments		15,971	14,467
Fixed Assets		4,522	4,705
Total Assets		297,332	210,963
LIABILITIES			
Deposits		266,242	189,554
Other Current Liabilities		11,085	5,197
Total Liabilities		277,327	194,751
SHAREHOLDERS' EQUITY			
Share Capital		8,000	4,000
Reserves		12,005	12,212
Unappropriated Earnings		—	—
Total Shareholders' Equity		20,005	16,212
Total Liabilities and Shareholders' Equity		297,332	210,963

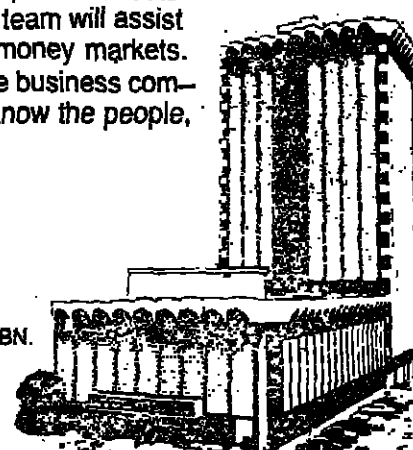
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BAHRAIN VIII

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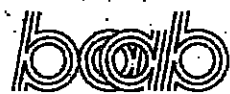
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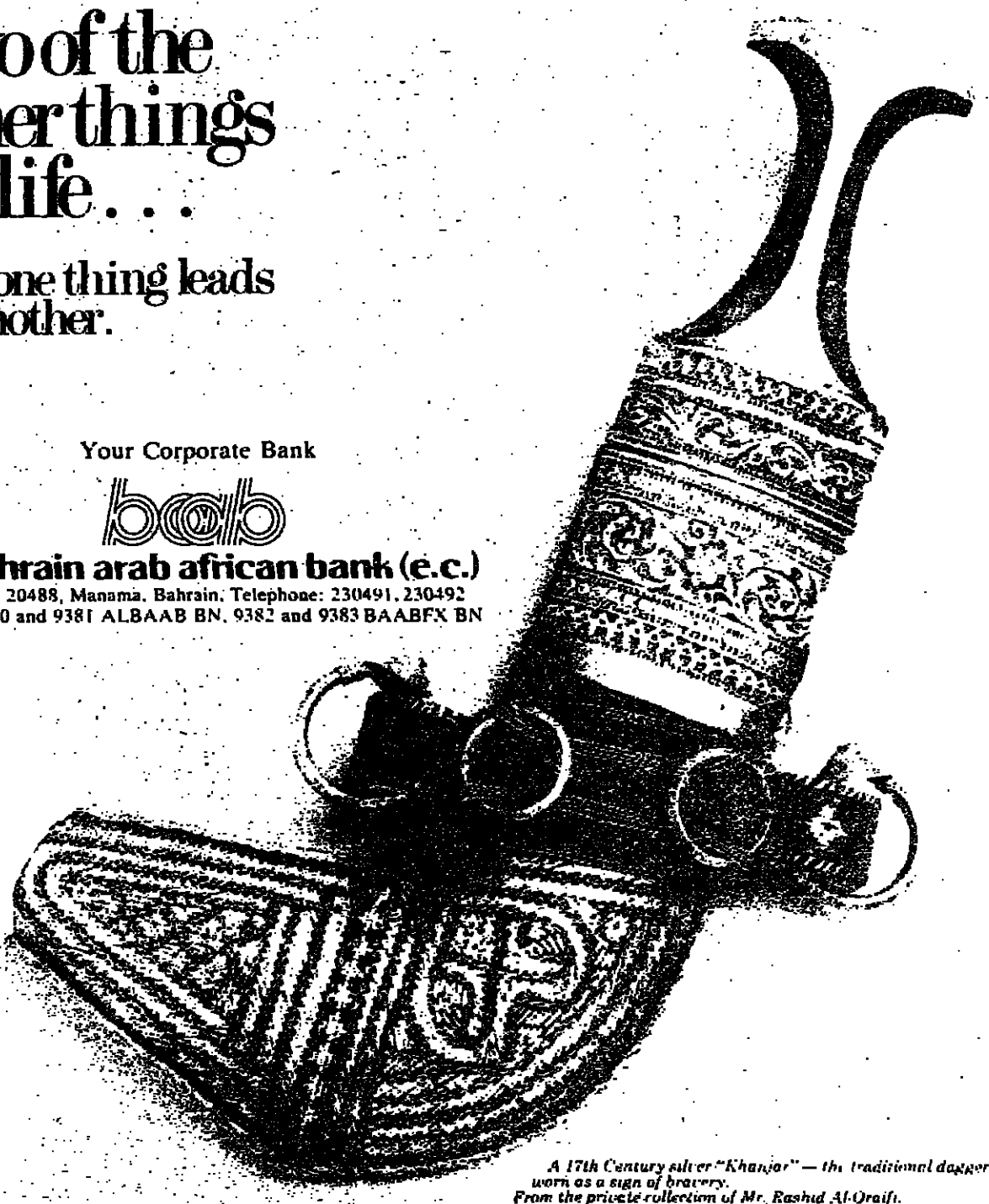
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April 1981

A masterplan for Manama, Bahrain's capital and for the even more crowded city of Muharraq, has provided a framework for urban redevelopment. Here, and on the following four pages, Financial Times writers highlight some of the main needs and development of the island's infrastructure.

A crash programme to ease pressing need for housing

PUBLIC WORKS

MARY FRINGS

SERIOUS RANKS of system-built apartment blocks do little to enhance the flat, arid landscape around Isa Town and Muharraq. But as an alternative to waiting four or five years to move out of a slum, or to get married and set up a first home, the alien concept of renting a flat is rapidly becoming accepted in Bahrain.

The target of the five-year-old Housing Ministry's crash building programme is to provide homes for all Bahraini families who cannot provide for themselves. But there are 9,000 families on the housing list, 40,000 to 50,000 people, and more join the queue every year.

Under Shaikh Khalid bin Abdullah Al Khalifa, the Ministry is tackling the problem in four ways: by constructing its own houses, by distributing plots of land as a gift from the state to those who have money to build, by lending via the Housing Bank to those who have land but no money, and by making smaller loans for the rehabilitation or extension of old houses.

Nothing can be done at present for non-Bahrainis, says Shaikh Khalid, however had the conditions in which they live. The citizens of the State must come first.

The average cost to the Ministry of a standard two-bedroom, two-bathroom house, including infrastructure and services, is around £21,000. But even in the bigger houses, the rental may not exceed 25 per cent of the family's income. For flats or smaller houses it is usually much lower, and may be further reduced in cases of hardship, after investigation by a social welfare committee.

During its first three-year plan (1976-78) the Ministry built 2,400 houses and 736 flats, and distributed 2,000 loans and 1,500 plots of land. The aim of the current plan, to which BD 75m (£92.5m) has been allocated from the state development budget, is to build more than 5,000 homes and distribute 1,500 loans, plus the same number of plots of land.

Loans are handled through the Government Housing Bank, established in November 1979 with a paid-up capital of BD 15m (£18.5m). A borrower may be granted up to £18,500, on the security of his land, and pay nothing for the first year while

his house is under construction. After that he makes repayments over a maximum of 25 years in the form of rent, giving the bank a return on its investment of no more than 5 per cent (Islam forbids the charging of interest on the essentials of life).

Ministry of Housing contracts are keenly sought after by local construction companies, who are required to pre-qualify at the beginning of each three-year plan. All the flats—as well as schools for the Ministry of Education and flats and houses for other government departments—are being built by United Building Factories (UBF), which manufactures precast concrete building components under licence from Camus of France.

Land shortage

Housing projects are in progress in 17 different areas of Bahrain, but by the end of this year the Ministry will have used up most of the land allocated to it around the older towns and villages, while Isa Town, established as a new community 15 years ago, is nearing its planned development limit of 7,000 houses for about 35,000 people.

The next phase of the Ministry's programme, starting in 1982, calls for the construction of a second completely new town for up to 60,000 people. The north-west corner of the 18 sq km site is close to the forthcoming Saudi Arabian Highway, while the southern edge will border the Gulf University campus.

The natural contours of the land, sloping from the island's central plateau to the sea, offer considerable scope to the planners, and a model in the Ministry's Physical Planning Department shows several carefully placed groups of lentils among the Lilliputian white villas and office blocks. These represent the ancient burial grounds, which are to be preserved as an integral part of the town's design.

At present, more than 70 per cent of Bahrain's 360,000 people are concentrated in Manama and Muharraq. An attempt is to be made not merely to spread the population into another dormitory town, but to create a new commercial and recreation centre.

A master plan for the capital, and for the even more crowded city of Muharraq, has provided a framework for urban redevelopment within an almost completed new system of ring roads. Land reclamation has made it



Sheikh Khalid Bin Abdullah Al-Khalifa, the Minister of Housing

possible in some areas to build the new without first knocking down the old: hence a spacious but rather ugly central market complex close to the seashore, a site for the island's first multi-storey car park, and the prestige "diplomatic area" development which already accommodates the blue-glass Bahrain Monetary Agency, the Kuwaiti Embassy, the fortress-like Ministry of Justice and the more gracious Ministry of Housing, the Gulf Air headquarters and a number of other high-rise office blocks.

So far, the deteriorating old city areas remain virtually untouched, and it is only a short step from the modern shops to the patched, haphazard buildings propping each other up in streets so narrow that the sludgegutters cannot pass to clean the cesspits.

It will take another 20 years or more to lay a minor sewerage network, although the trunk sewers are in after prodigious digging. So familiar have city-dwellers become with the so-called Foul Water Drainage Scheme that the sight of Pakistani labourers, clad in divers' wetsuits against the winter chill, disappearing into trenches half full of water, raises hardly a second glance. The scheme has already cost BD 50m (£62m) and another BD 11m is allocated for a Pollution Control Centre to dispose of the effluent.

The prevalence of diarrhoeal diseases in Bahrain has made this expenditure a top priority. Other more ornamental projects, such as a cultural centre which went to an international design competition, have found

dered or been shelved for lack of finance. A decision is awaited on the attractive City Plaza plan to provide a focal point for the sprawling capital.

The franchise agreement under which Cable and Wireless owns and manages Bahrain's telecommunications services runs out next year, and negotiations have started on the acquisition of majority local ownership — probably 60 per cent. The local partner, whether Government, as in the case of Bapco, or private sector, as in the case of Gray Mackinnon, will be taking on a heavy investment programme of about \$120m between 1981-84, to maintain the island's position in the forefront of telecommunications technology.

Internationally, Bahrain was the first Gulf state with an earth satellite station in 1968, and a second was commissioned in May 1980. Direct overseas dialling is available to Bahrain, the U.S. and most of Europe, and new routes to the East are being introduced. It is even possible to enjoy this service from a private car—at a fairly hefty price. Moneybrokers, foreign exchange dealers and commodity traders—can have dedicated lines to London, Hong Kong and New York, while Reuters monitors keep them informed of the latest gold prices and money market rates.

Expansion

The inland system serves over 40,000 subscribers (with 70,000 telephones in use), completed with 13,000 in 1975. Because of this expansion, the waiting list for telephones has been reduced from 12,000 in 1978 to almost nil. The old Strowger mechanical exchanges have been eliminated, except for Bapco's private system which is of some historic interest, and is finally to be taken over and modernised by Cable and Wireless.

A recent increase in inland telephone charges caused local grumbling, but Bahrain Telephone manager, Mr. Alec Sherman, was quick to point out that it was the first increase for five years, and only the second in a quarter of a century. Mr. Sherman quotes installation costs of £37 and annual rental of £59, compared with charges to a UK business customer of £75 and £67. Cable and Wireless had not adopted a "free" local call system, as has the UAE, because it believes payment according to use is fairer, and discourages unnecessarily lengthy calls. It will be interesting to see whether the new Bahraini company agrees

Some complex problems ahead

THE MERCHANT COMMUNITY

DUNCAN CAMPBELL-SMITH

"I USED to be like a bee, going where the honey was," said Mr. Yusuf Al-Moayyed. "I would spend three days a week in Kuwait and would visit Saudi Arabia regularly as well. But things have changed. For 10 years we have seen a different Gulf."

The difference does not appear to have had any markedly damaging effect on Mr. Al-Moayyed's business, which is still thriving enough to embrace many members of his family—in which he proudly includes 280 relatives—and which puts him among perhaps half a dozen names at the centre of Bahrain's merchant community.

Like earlier generations of the Kanoo, the Jalal, the Al-Mannai and the Al-Zayani families, Mr. Al-Moayyed's forebears devoted much of their energies to Bahrain's pearl trade. He worked in it with his father for four years, but set out on his own in 1938. Bee-like, he flitted industriously from one Gulf port to another, seeking wartime supplies for Bahrain and its RAF base. But the honey came later—including an agency with the Kuwait Oil Company and electrical and mechanical supply contracts in Saudi Arabia.

Co-operation

Where things have changed, as he says, is that the States of the Gulf are no longer so open to this kind of trading. What ever the moves towards closer co-operation at Government level, each State is relying for its import requirements on the services of its own local merchants far more than was the case in earlier decades. Bahrain's traditional entrepot role has been curtailed accordingly since about the mid-1960s. One of the earliest motives for the industrialisation of the island sprang, in fact, from the Government's desire to provide

sufficient domestic business in Bahrain for the merchants to be able to adjust smoothly to the contraction of their Gulf market. In this respect, however, industrialisation has not been an unqualified success.

None can doubt that it has kept the merchants busy and their pockets for the most part well-lined. But it is conspicuous that they have taken little direct stake in the process through joint ventures with foreign companies or smaller, private manufacturing enterprises. Some attribute this to an unwarranted conservatism but there are other more important disincentives.

One has been their lack of capital. Though traditionally oriented towards Eastern trade, Bahrain's merchant community was never much involved in the wholesale smuggling of gold to India which bequeathed such a useful capital base for many families in Kuwait and the Emirates.

A second obstacle has been the limited size of the home market for small manufactured items and the costs of transportation from the island—both of them problems, incidentally, which its advocates believe a causeway to Saudi Arabia will largely dispel.

Instead of taking a direct stake, therefore, the merchants have prospered from industrialisation chiefly by tending the enormous boom in consumer goods which has accompanied it over the last decade. This has its own implications for the economy and society at large.

For the merchants themselves, it has involved a divergence of roles and, for many, potentially serious difficulties ahead. The wealthier and longer established merchants like Mr. Al-Moayyed have moved away from simple distribution and retailing, leaving it increasingly to smaller trading companies whose number has swelled with every year of the boom. (This has not always been to the liking of the established families, as might be suggested by a present debate within the Chamber of Commerce over whether or not to limit the size of its membership, in some way.)

The problem is that the conservative business practices of many of these companies differ little from the traditional methods of an earlier age. Now many are struggling with huge and ill-accounted consumer receivables.

One dealer in electrical appliances recently disclosed that he had outstanding receivables of \$7m—mostly due from customers who had bought on extended, not to say overstretched, credit terms. According to one local banker, this is not an unusual situation.

Activities

However, it does suggest that there is an urgent need for cash management advisory services—as one of the local U.S. banks has acknowledged this year by setting up a Commercial Treasury Unit which will go out into the market to introduce them.

Most of the really prominent merchants, though, need no such introduction. Indeed, the Kanoo interests for example

were themselves built upon the banking services which the founder of the family's fortunes provided to the pre-war pearling business.

Today, the Yusuf bin Ahmed Kanoo group is probably the largest merchant company in the Lower Gulf with huge shipping, travel and insurance interests as well as various industrial service companies which extend throughout the Gulf region and beyond.

Under Ahmed bin Ali Kanoo, the present chairman, its development is certainly not typical of the whole community but does have many features shared by the handful of leading family businesses.

These have concentrated their trading activities around wholesale, franchise and import agency operations. More than this, they have extended in recent years beyond trade into other economic sectors. In the process, a new corporate style has emerged—often establishing a general executive management with expatriate consultants and directors, while

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مكتبة النجاشي

BAHRAIN IX

Significant boost for the agricultural sector

AGRICULTURE
AND FISHING

DUNCAN CAMPBELL SMITH

THE SAME man who first brought the oil industry to Bahrain, Major Frank Holmes, was also responsible for constructing the island's artesian water wells. Today, the sweet water reserves, which he tapped are cherished in some quarters with as much devotion as the oil itself.

Years of over-consumption have seriously lowered the fresh water table beneath the island. Faintly sinister tracts of headless palms mark out the creeping advance of salinity into inland Bahrain. But at last the progress made in desalination and sewage effluence technology has given Bahrainis the means to reverse the process, prompting much talk of "General Greenery" and giving a major boost to agricultural plans.

"There is a problem, but it is no longer unmanageable," says Mr. Zaid Al-Alawi, the country's affable and estimably cautious Director of Agriculture. His confidence is based partly on a comprehensive report by Groundwater Development Consultants International prepared over two-and-a-half years and submitted at the beginning of 1981.

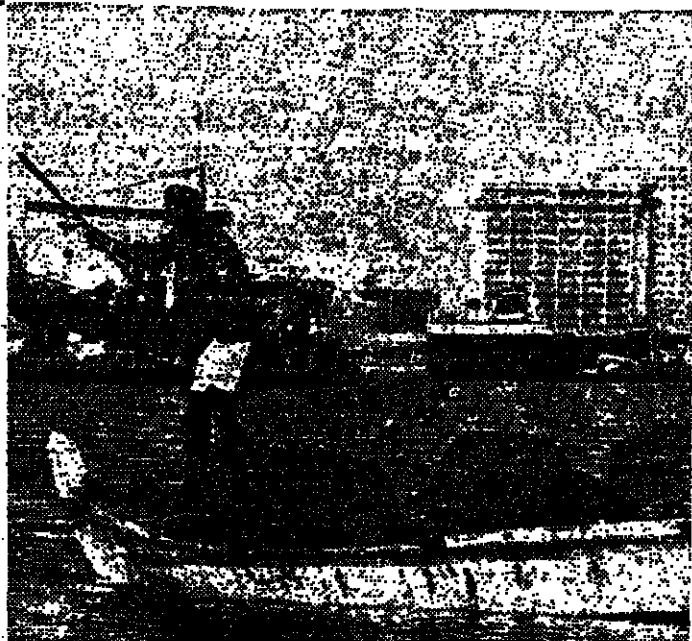
In essence, its recommendations—"they got a very good response," says Mr. Al-Alawi—were that desalination plants should provide for the bulk of the 60m cubic metres of annual domestic and industrial consumption, leaving natural water and, increasingly, sewage effluent to provide for agriculture.

The latter presently uses 90m cubic metres a year, but the report has also proposed a drastic improvement in irrigation techniques, which ought to cut this consumption by one third. The two-fold aim, therefore, is simultaneously to provide for a recovery in the level of the water table and an increase in farming production which will be pioneered and demonstrated at a new agricultural development centre.

Allocation

This is the promising background to the major undertaking for Bahrain's agricultural sector which remains the Six-Year Plan. Submitted in 1980, large sections of the Plan have now been approved by the Government. A budgetary allocation is being discussed and the Plan should be launched before the end of the year.

The advances to be made under the Plan—and those already achieved—appear striking but it should not be forgotten that a start was made only a few years ago from a base of almost no agriculture. With its very limited cultivable land, Bahrain has no hope of achieving anything like self-sufficiency in raw foodstuffs and the economy's



A fisherman off Muharraq Island—with the new Diplomat Hotel in the background

urbanisation has left most village allotments in the hands of old men. Nevertheless, much has been achieved.

Livestock on the island includes 6,000 cattle, 15,000 sheep and 15,000 goats. All are to be increased substantially under the plan. A particular effort has been made with poultry. The local demand for eggs should be fully met domestically in 1981 along with half the demand for broilers. The Diplomat Poultry Company, which is 85 per cent privately owned by local companies and individuals, is now considering the final bids for construction of a feedstock mill and a processing plant to handle 9m birds a year by 1990.

The bourgeoisie-adorned offices of the Agriculture Director sit in the middle of the Budayya Gardens, where more efforts to meet a local demand have succeeded in filling Bahrain's central market with a broad range of fruit and vegetables. A two-year Food and Agricultural Organisation project to extend the growing season for vegetables through intensive horticulture, is half completed and a date processing plant will be built next year. It will cost at least BD 500,000, which it is hoped will help boost the present date production of 13,000 tons p.a.

One half of the Budayya Gardens is destined to become a public botanical park—a good example of the direct link between agriculture and Bahrain's image as a (relatively) green and pleasant land. To which the World Bank attached considerable importance in a confidential report to the Government, last year.

Agriculture's political contribution in this respect, however, cannot be matched in terms of its employment opportunities. The official 1980 agricultural labour force was 2,480—and the Government acknowledges that the introduction of new technology and management methods

is likely to reduce this further. Fishing, on the other hand, is a small sector of the economy which the Government hopes can yet provide a useful source of new jobs. Indeed, Government policy towards the fishing industry regards this as its first priority. Export earnings, according to Mr. Hassan Al-Nosuf, the Under-Secretary at the Ministry of Commerce, would be "a very useful second target."

First, though, the Government has to arrest the continuing decline of fishing. An estimated 10-15 per cent of its full-time (and elderly) force of perhaps 2,000 men is lost each year to the more secure jobs offered in the urbanised economy. Fishing in Bahrain at the present rate could within a few years become hardly more than a part-time occupation, even in villages where it has traditionally been the main activity.

Facilities

To reverse this, the Government's Directorate of Fisheries, under Dr. Khalid Fakhr, has a Five-Year Plan which was finalised and approved by the Cabinet, in February. Its budget has not been settled, but could be around BD 11-12m. And it has two principal aims: to encourage a larger and very much better trained labour force and to make available every facility needed for a small but promising modern fishing industry.

The Directorate's first training course was held in May. The Government wants Bahrain fishermen to move away from their traditional trawling nets, with their small mesh size, and adapt to new net designs which can also be more readily repaired at sea. Engine maintenance courses are another important item—there are about 2,000 small boats in Bahrain equipped only with outboard motors—as well as instruction on how best to modernise the operations of the traditional dhow. The island has about 90 dhows in use.

Dr. Fakhr hopes to stimulate wider interest in fishing with such courses, as well as better methods. Courses will later be given in the villages themselves and the Ministry of Commerce is keen to see fishing introduced into the curriculum of the Government secondary schools.

Even so, no matter how successfully stimulated, any interest shown by young Bahrainis in fishing will not survive the competition from the town economy, unless the sector gains a new commercial attractiveness. Legislation passed in March has aimed at a tighter regulation of fishing practices to help the authorities steer them in more profitable directions.

The most obvious example of effective Government supervision has been its action to restore the local shrimp population. Disastrous shrimp catches in 1978 and 1979 led to the collapse of the Bahrain Fishing Company.

Acting with other Gulf Governments, Bahrain's Fishing Directorate has imposed a succession of moratoria on shrimp fishing—the latest started on March 1 and runs to June 30—and Dr. Fakhr has every confidence that a reviving shrimp population once again constitutes "a major asset of the industry."

The Directorate has its own small industrial fleet of five trawlers and has expanded the domestic market with new products like frozen fillets and skinned shrimps. Another direct contribution it hopes to make by opening an experimental fish farm later this year.

The Government has given the Directorate an artificially created salt water lagoon just to the south of the ALBA site. It is not a very likely setting for a fish farm. But this is what should appear by the end of 1981 and there are said to be private sector entrepreneurs who will be following its results with a view to the commercial possibilities.

Complex problems

CONTINUED FROM PREVIOUS PAGE

overall strategy remains with the family. Even within the family, new attitudes are taking over as a younger generation is accumulating more effective control. Many of the individuals concerned have Western business school backgrounds.

"But it is more important that we now have six or seven years' experience in the business," says Mr. Khalid Al-Zayani. "This has helped us convince our fathers that a family business can become a corporation—and the transition from one to the other will be the major development of the 1990s."

In moving beyond trade, the Al-Zayani have run counter to the general view of manufacturing and have established such successful ventures as Gulf Plastics Industries and Midal Cables, which takes hot metal directly from the ALBA plant. The family is now considering launching more small industrial projects.

But more typically, it is also moving further into banking, insurance and general finance which represent the key new areas for the principal merchants. Khalid Al-Zayani is himself the Deputy Chairman of the Bahrain Islamic Bank and his father, Rashid Al-Zayani, is Chairman and a founding shareholder of Bank of Bahrain and Kuwait, one of the two easily dominant local commercial banks.

Other merchants with unusually broad business interests include the Al-Mannals. Their family is also a little special in that its various branches run separate and legally independent companies, which straddle all of the Gulf. (Ahmed Mannal, for example, is the General Motors agent in Qatar.) But it remains very close-knit. The result is an informal, but effective, association which has much assisted the process of diversification.

Two branches of the family have joined forces in the Mannal Trading and Investment Company Limited (MATRIC). It is headed by Mr. Mohamed Al-Mannal (who has several brothers) and Mr. Darwish Al-Mannal (who has several beautiful sisters) and has launched a range of successful ventures, (several of them happy off-balance sheet consolidations). These include light manufac-

turing ventures, such as MATRIC Aluminium, as well as long-standing agency agreements with such companies as Pye and Gulf Oil. But again, the trend towards the financial sector is evident. MATRIC owns 51 per cent of a Bahrain money-broking firm which it established in 1979, in a joint venture with the London-based brokers Kirkland-Whittaker.

All of the Al-Mannal companies donate 2½ per cent of their annual profits to charity. There are regular private appeals to the generosity of the merchants—most recently, for example, to assist the finances of the Gulf Polytechnic—and they regard charity and a prominent civic role in the community as being more important than any formal political role. The latter is conspicuously absent from the present structure of the state.

To date, the merchants have seen little reason for any formal role to exist. New legislation is always fully discussed with the business community, they say, and under the chairmanship of Mr. Mohamed Jalal, the Chamber of Commerce provides exactly the desired framework for the community to exert a strong but discreet influence on public affairs.

Politics have generally been regarded, in fact, as an unnecessary indulgence which would distract merchants from their time-consuming business affairs. Government office, of course, is regarded rather differently.

Even here, many insist (like Mr. Tariq Al-Moayyed) that it is seen primarily as a social duty. Mr. Al-Moayyed shelved his business career to become Information Minister in 1975 and still describes his appointment as "a great honour," but also "a limited mission."

Some of these attitudes could be changing. The merchants had little time for the National Assembly of 1974-76.

"It didn't have much brains," said one senior figure. But there is no doubt that many of the younger generation would now like to see a revived Assembly and would like to participate in it—if only, as one remarked, "to make sure that in future we can still safeguard the stability we have today."

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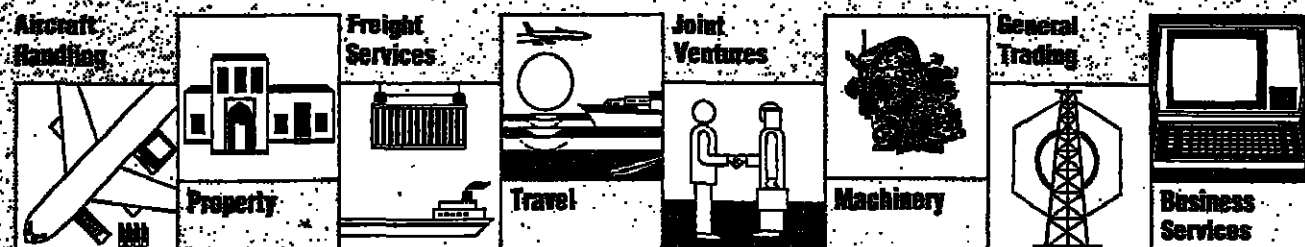
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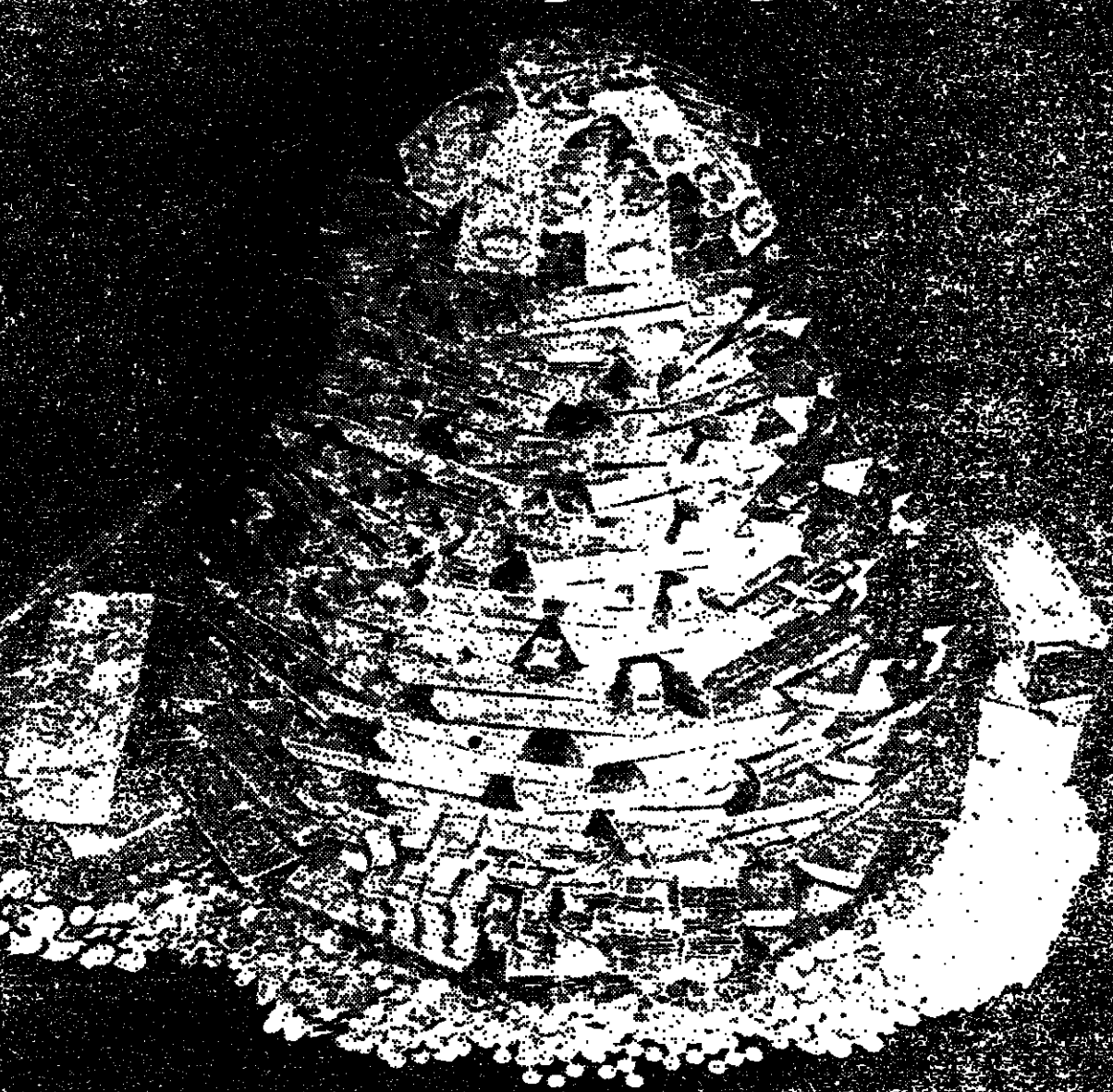
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مركز التعامل

BAHRAIN X

Island-state enjoys relative social harmony

SOCIAL WELFARE
KATHY EVANS

ONE OF the striking characteristics of Bahrain is its relative social harmony.

Bahrain does not have the stresses and strains of dealing with a discontented and envious Arab expatriate community, for the simple reason that it discourages their entry. In 1980, ten times more work permits were given to British people than Syrians, Jordanians, Palestinians and Lebanese put together.

Neither has it had to cope with the social and demographic effects of a massive inflow of oil funds occurring in a short space of time, for Bahrain was the first state in the Gulf to discover oil and has had 50 years to learn to live with its modest oil income. Nor, though wages may be seductively higher outside, has there on the other hand yet been any damaging brain drain from Bahrain to the richer Gulf states.

Any discussion of the social problems of Bahrain has a familiar ring to it. Inflation, high rents, long housing lists, divorce rates, growing delinquency among teenagers, an increasing alcohol and drug problem—all "modern" problems more reminiscent of Western societies than an Arabian Gulf community. But the smallness of the island can at least put the remedies more easily to hand.

Low wages are perhaps the most pressing problem. The average monthly wage for a Bahraini in the private sector is BD 217 (\$585). Even if he is living in a government house, where rents are limited to 25 per cent of income, this does not allow the low earner much leeway for a family. Renting property in the private sector is almost out of the question for most young Bahraini couples and many are obliged to remain under their parents' roof until state accommodation can be made available.

At the bottom end of the scale, just under 4 per cent of the Bahraini workforce earn less than BD 90 a month while office clerks draw around BD 200 and teachers BD 218 monthly.

Oil industry workers fare slightly better with wages for petroleum refinery workers averaging BD 244 monthly and a mechanical engineer earning BD 470. All these levels are significantly lower than those for similar positions in other Gulf states, and yet in Bahrain living costs are virtually the same.

The lower scale of incomes in Bahrain makes a working married woman virtually a necessity if a family is to make ends meet. In this respect, Bahrain is radically different from its neighbours, for the one social problem that the island does not appear to have is what to do with its women.

Over 20 years ago, local women began to abandon the veil after returning from foreign universities in Cairo and Beirut. Their sisters at school in Bahrain quickly followed suit and many of the island's women have since attained the highest positions in their careers, which are often surprisingly technical in nature. Bahrain's first drainage engineer was a woman. There are women architects and draughtsmen and at the local polytechnic, it is not uncommon to see 18-year-old girls training to be welders.

Prospects

Bahraini women, like their male counterparts, have discovered that a technical education can lead to a lucrative career, for unlike their Arab sisters, they take degrees not merely to better their prospects on the marriage market, but to get a good job afterwards. To encourage this trend, the Government is establishing 12 state-run nurseries so that more married women can go out to work.

Women represent only 10 per cent of the workforce, according to the 1971 census, though the latest poll just completed is likely to show a much higher figure, says Miss Faisa Zayyani, a social affairs supervisor. Most are working in the Government sector where they form about 36 per cent of all employees, largely because the office hours are more convenient for working mothers.

But even in the civil service, women still have to struggle to achieve senior positions,

complaints Miss Zayyani. "We might be equal in wages, but not opportunity. A woman has to work 10 years in a department before she becomes its head, whereas a man might achieve it in two." It is a complaint which could have been voiced anywhere in the West, and is perhaps testimony to just how far Bahraini women have come.

The Government is encouraging a family planning programme in order that Bahraini families might cope better on their limited incomes. Contraception devices are handed out free. Bahrain's social insurance scheme, administered by the General Organisation for Social Insurance (GOSI), is to be widened over the next two years to cover all employees in establishments of 10 workers and more.

GOSI's schemes provide for a pension to be paid to retired workers or their widows and families. In the case of those injured by accidents at work, 75 per cent of the monthly salary will be paid. Next on the agenda is a sickness and maternity benefit provision.

All the schemes are paid for by both employer and employee by means of a monthly levy and cover not only Bahraini workers, but expatriates also, except in the case of pensions. The widow of an English engineer who died in an accident at work was recently awarded BD 32,000 in compensation by GOSI.

The Government pays direct assistance to some Bahraini families through the Social Affairs ministry and about 4,200 families are receiving monthly wages. Officials emphasise that such assistance is only designed as an interim solution and the amounts are therefore limited to a maximum of BD 45 a month. Among the categories of families receiving assistance are those which have been broken up by divorce—for the divorce statistics are growing rapidly.

Such are the problems of modernisation, says Miss Zayyani. Others include a growing juvenile delinquency problem and alcohol and drug addiction.

Dr. Mohammed Haddad, the island's chief psychiatrist, believes such problems are due partly to the changing structure of the Bahraini family. His fears sound only too familiar.

"We used to have an extended family system here, where everyone from granddads down to the newest child lived close by or together and the oldest male member was the head of the household."

"That structure has virtually broken down. Today our geriatric hospital has a waiting list of 200 and they are talking about another unit. I am very much against it. Old people should, as much as possible, be kept at home among their families." The old people's home—still an unknown phenomena in the Arab World—must be kept at bay, says Dr. Haddad.

TV addicts

Another phenomenon which could be more under control is popular television. "Bahraini families have not learnt to turn the television off," says Dr. Haddad. For nearly a decade, young Bahraini children have been fed on a diet of American TV cops and detective shows, and local censorship laws, which tend to preclude any love scenes, leave the violence largely untouched.

Familiarity with the less glorious aspects of Western civilisation has led to drug abuse on the island: glue sniffing was once so prolific that its price in local stationery shops went up five times. Young Bahrainis have access to the full range of narcotics used by Western teenagers.

"At the moment it is only a small problem. The danger is that it is growing," he says. The health ministry is soon to create a special addiction unit to cope with alcohol and drug addicts in Bahrain. Already about 18 per cent of all psychiatric patients in hospital are there for some kind of addiction compared with 4.9 per cent 10 years ago.

Dr. Haddad feels the establishment of a narcotics board consisting of health and social workers and police officials is a priority.

He would also like to see the Government increase the price of alcohol, restrict its sale and instruct teenagers on the dangers of abuse.

Such problems may seem startling in a Gulf community. But as Dr. Haddad put it, "All the Gulf states have them. The only difference is that we talk about them—and we try to do something about them."

Gulf's most cost-effective system

EDUCATION
KATHY EVANS

OF ALL THE Gulf states, Bahrain probably has the most cost-effective educational system. The island has less money than its neighbours to lavish on education and it manages nonetheless to ensure that most of the 2,000 or so students who leave school each year can be fitted easily into either higher education schemes or local employment.

The system has to be carefully tailored to the needs of the island's economy. Bahrain just cannot afford to produce too many arts graduates. Arab historians or sociologists when it needs so much expertise in the fields of finance, industry and medicine. Bahrain does not have the massive oil funds to smooth away mistakes.

Local needs

School curricula accordingly are closely tied to the needs of local employers, and vocational training facilities on the island are light years ahead of other Arab states. It has the only fully fledged polytechnic in the region and, unlike other Arab states, its higher educational facilities are co-educational. At University College, where in theory the facilities are supposed to be segregated, limited funds will not allow the necessary duplication of classrooms and equipment for male and female students to be separated.

Another major difference—and surely the most important—is that outsiders working with local students all testify unanimously to the enthusiasm of young Bahrainis towards their studies.

"At times, it borders on fanaticism," commented one company training officer.

Such remarks are rarely heard elsewhere in the Arab Gulf where teachers are normally coping with the Cadillac generation of undisciplined and disinterested groups of wealthy students. But for most Bahraini students, a good education is the only guarantee of a good job.

Teaching as a profession is losing its lustre for many Bahraini males, though, as other well paid professions emerge in the economy. Indeed, in the elementary stages, the government is obliged to allow women teachers to teach at boys' schools. Unfortunately because of the segregation rules, women and men teachers cannot work together—with the curious result that boys schools have to be run either entirely by women or entirely by men.

Opinions of the academic results achieved by school leavers are mixed. Those involved in higher education believe the local "Tawjihi" certificates can vary in standard according to the subject. Almost all complain of the students' poor ability in English. University College, among other institutions, is now busily engaged on the task of upgrading English teachers in the schools.

English is one of the most important subjects in any Bahraini education for all higher achievers and the like its commerce and industry, is conducted in the medium of English, rather than Arabic.

Other recipients of school leavers, such as local industry, complain that their apprentices have only a rudimentary knowledge of the sciences and can barely recite their multiplication tables. Nevertheless, the structure is there for the higher achievers and the academic standards of many of the entrants to Bahrain's fledgling university are praised by its dean, Dr. William Stuart.

After school, the students have a number of varied options. They can go to any of the vocational and commercial schools operated by the Government in the schools in the afternoons. Alternatively, there is the Gulf Polytechnic or University College, and if the chosen subject is acceptable, there is the option of study overseas.

The Gulf Polytechnic is perhaps one of the most useful educational institutions anywhere in the region. Some 37 per cent of all its students are directly funded by local companies for day-release or intensive courses, and its principal, Mr. Issa Hashemi, hopes that this figure will increase

RANGE OF GOVERNMENT SCHOOLS
1979-80

Type of school	Sex	Schools	Classes	Students
Primary	Male	41	518	18,265
	Female	33	397	12,447
Primary/intermediate	Male	14	308	12,028
	Female	10	233	9,502
Intermediate	Male	2	29	963
	Female	3	43	1,614
Intermediate and secondary	Male	3	66	2,374
	Female	4	94	3,188
Secondary, general and commercial	Male	4	80	2,435
	Female	4	98	2,752
Industrial and secondary	Male	3	36	513
	Female	1	5	99
Religious	Male	68	1,045	36,577
	Female	54	584	30,582

Source: Government statistics.

substantially.

The college was originally set up by four Gulf states, but over the years it too, has been Bahrainized in both students and teachers. Today, apart from 80 students from Oman, almost all are nationals from Bahrain. The school offers courses in such fields as engineering, data processing, computers, secretarial and business management, all up to recognised international standards. For the current term of study, some 500 potential students had to be turned away.

Progressive

Perhaps one of the most impressive sights at the Polytechnic—and one that certainly shocked a recent official visitor from Iraq—is the young Bahraini girls learning side by side with male students in the technical courses. The college even has two women lecturers teaching engineering.

University College is only in its second academic year. Its ultimate capacity will be 1,400 and it, too, is only taking a fraction of the applicants, for out of 600 school leavers who applied last year, only 117 were admitted.

It is impossible to ignore the very substantial role that private and semi-Government organisations play in vocational training in Bahrain. BAPCO was not surprisingly the pioneer in the field of in-house training, and over the years has given literally hundreds of village children the benefit of expensive foreign education. Many have been taken in at the age of 13 years and trained up to, and even beyond, degree course level.

Perhaps inevitably, this approach is now being more carefully scrutinised by Bahrain's newer industries. For

in the past, many Bahrainis accepted their education and then came home and became disgruntled at their lack of progress within the company. ALBA, for one, has undergone some radical re-thinking of its training programmes. Before 1975, the company had around 80 students overseas, mainly in Britain, studying anything from polytechnic courses to degrees at university. Today it has only 29 in the UK and only one studying to BSc level.

"In many ways we inherited the BAPCO legacy of higher education," says ALBA's training officer, Mr. Harold Boulton. "But we found that as an aluminium industry we did not need all this higher education. It was not really relevant to us."

Nowadays, the company's policy is to put the potential management trainee to work in the plant for a year so that he has a thorough grounding in plant work. The trainee's progress and thus his promotion prospects and potential for higher training are subject to reports given by his supervisors in the various departments through which he travels.

With its tradition of higher education and vocational training, Bahrain was a natural site for the Proposed Gulf University. Funded by Saudi Arabia, Iraq, Qatar, Kuwait, Oman, the U.A.E. and Bahrain, the university is projected to have 3,000 students in the first phase. Gradually over a 20-year period this will rise to an ultimate capacity of 10,000. The first project will be a medical complex, centred around Bahrain's Salmaniya hospital, with the rest of its facilities and the campus located near one of the island's new towns. Its director, Dr. Abdul

CONTINUED ON NEXT PAGE

BAHRAIN XI

Gulf Air is facing a period of some turbulence

AVIATION

DUNCAN CAMPBELL SMITH

EVERYONE in Bahrain who is connected with Gulf Air, from Civil Aviation officials to Government ministers, wishes its new chief executive, Mr. Ali Al-Malki, the best of luck in his new assignment. It is not hard to see why he is going to need it.

Mr. Al-Malki was formerly the Director of Qatar's Civil Aviation Authority and his arrival in January was only the most important of a number of key staff changes which have come at a time when the airline is already clearly headed for a period of some turbulence.

The changes have included the posts of commercial general manager, financial general manager, marketing and sales manager and consumer services manager. The resulting shuffle, instigated at the behest of the airline's international board but not without some dissension, has stretched the resources of the staff. The airline is now left, for example, without a resident manager in its London station, although flights to London last year accounted for 35 per cent of Gulf Air's revenues.

They did not, unhappily, contribute anything like the same amount to net profits. In fact, according to Mr. Al-Malki, the London route was even an overall loss-maker—and that points to Gulf Air's second major problem. On its long haul routes, it has flown into the crisis over deregulation of fares which is blighting the industry worldwide.

Gulf Air flies fourteen flights a week to London from the Gulf, one less now than the quota arranged in the 1972 Air Service Agreement between the UK authorities and the four Gulf State Governments—Bahrain, Qatar, Oman and the United Arab Emirates—which own the airline.

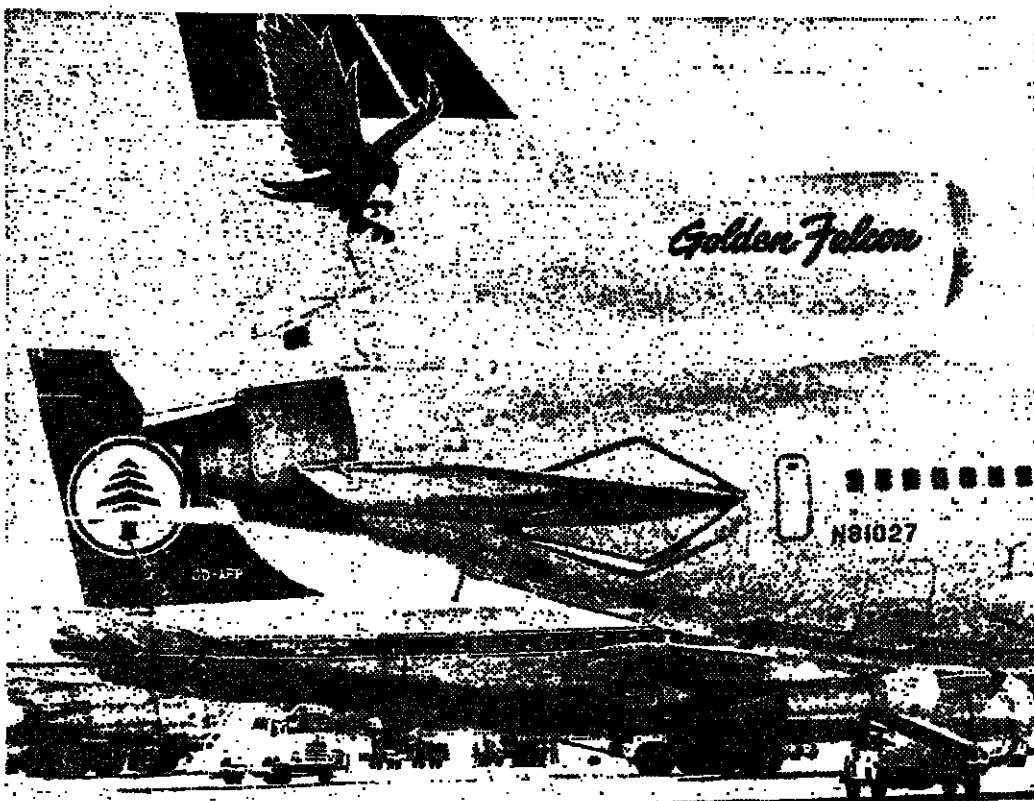
Consternation

However, the British Government, to the consternation of Gulf officials, has now given the industry UK accreditation for flights by Laker, British Caledonian and Cathay Pacific as well as British Airways. This year, they will together fly 57 flights a week from the Gulf to London, with Boeing 747s which carry almost twice the capacity of Gulf Air's Lockheed TriStars—and with knock-down fares which are economic only because Gulf passengers are picked up on the stop-over from the Far East.

Despite the impression sometimes given by local criticism of the British authorities, of course, they do not have jurisdiction to give or withhold Gulf landing rights. Finding a Gulf airport to service additional schedules, however, has not been a problem for new carriers like British Caledonian and Laker.

Huge international airports at Sharjah and Dubai were among the more celebrated white elephants of the Gulf's immediate post-1973 boom. They need all the aircraft traffic which they can find and have not been unduly disturbed, it appears, by the implications of their success with the British carriers.

In the face of this new traffic, Gulf Air simply cannot adjust to a more competitive fare schedule. Its costs are far too high for it to carry no-frills economy classes on inter-



Twenty-six airlines serve Bahrain International Airport; landing fees (BD 3m) are the major source of its revenue

ARRIVALS AND DEPARTURES

Air passengers to Bahrain in 1980 totalled 453,743, with 442,697 departures. By sea there were 53,961 arrivals and 54,963 departures. Figures for traffic by countries include the following:

Country	Departures		Arrivals	
	by sea	by air	by sea	by air
Saudi Arabia	41,458	113,519	44,378	108,105
Kuwait	59	42,116	89	40,372
Qatar	766	49,393	799	50,740
U.A.E.	432	51,568	249	52,363
India	1,861	42,587	868	46,163
UK	98	36,222	94	36,254
Total European	342	53,087	345	54,980

national routes. This inflexibility is its third problem—the result of a rapid growth which transformed it between 1974 and 1980 from a small quasi-domestic airline into an international carrier and the second biggest airline in the region.

Gulf Air has a fleet of nine Boeing 737s and seven Lockheed TriStars, with an eighth to be delivered in November. But it has only limited maintenance facilities. Full checks on the 737s are made in Belgium while all TriStar work must be left to contractors in Hong Kong.

This position should be improved by 1984, when new facilities should be available in Abu Dhabi. These will be owned by the Gulf Aircraft Maintenance Company (GAMCO), in which Gulf Air and the Abu Dhabi Government have 40 per cent and 60 per cent holdings, respectively.

Sheikh Zayid of Abu Dhabi has made a gift of land and buildings to the company worth \$53m. But until 1984, maintenance costs will remain very high and an important constraint on the scope for lower fares.

All of which amounts, as Mr. Al-Malki ruefully admits, to a big problem. During the period of its most rapid growth, from 1975 to 1977, Gulf Air lost BD26m. A rigorous consolidation produced profits in 1978, 1979 and last year. But in the new circumstances, inevitable heavy losses seem inevitable unless radical changes can be effected either in the airline or else in its regulatory environment.

Of the two, there is little doubt which goal the Bahrain authorities have in mind. Gulf Air itself anticipates a 15 per cent balance sheet growth this year and is still talking of an extension to its fleet with Boeing 770s or Airbus, though the decision will not now be taken on this before 1982. There are no indications of any move to rethink the basic structure of the airline's routes.

There is every indication, on the other hand, of a vigorous counter-attack against the deregulation of air fares. A party to this will be Bahrain's own Civil Aviation Authority whose prime concern is the Bahrain Airport.

The Director of Civil Aviation, another new appointment last November, is Sheikh Hamed Al Khalfan. His principal worry over deregulation is that it might ultimately reduce the present number of airlines (28) using the airport. At BD 3m, landing fees are the major source of its revenues which last year totalled BD 6m and allowed the airport to break even on its current operating expenses. (Capital expenditure is paid for directly by the Government.)

Strong threat

The threat is particularly grave in view of the challenge already presented to Bahrain by the new airports of the region at Jeddah, Kuwait and Doha. To compete with these and to pursue its aim of closer links with new traffic in Africa and Asia, Bahrain has now embarked on a three-stage, 15-year expansion of its airport along the lines of

a report submitted, in March, by British Airports International.

A 66-metre addition to the main terminal building should be finished by the end of 1981. The airport's traffic capacity will thereafter rise to 5m passengers a year. In 1980, it handled 3m, though its ageing facilities were originally designed for a 1.5m capacity.

But Sheikh Hamed's concern over deregulation extends beyond its potentially destabilising effect on the Authority's plans. He points out that the health of Gulf Air is essential to the whole Middle East airline network and his Authority is fully prepared to take up the cudgels on its behalf.

The civil aviation authorities of Qatar and Oman have this year issued memoranda to their user airlines reminding them of their commitment to established tariff schedules. Bahrain is considering similar action, but first informal talks are to be held with the airlines to see if a gentlemen's agreement can be reached to halt the fares war.

"If they can reach it, we will fully support the agreement," says Sheikh Hamed. "If they cannot, we will have to interfere. We would take action in concert with our national carrier."

To help it bargain from a stronger position, the Bahrain Government is pursuing an agreement over air traffic at a political level with the other six Gulf States. The airline's chairman and former chief executive is the ubiquitous Mr Youssef Shirawi, the Minister for Planning and Industry, and he is evidently determined that a secure future for Gulf Air can be founded on a united stand by all four of its shareholder governments.

However, in the absence of a Civil Aviation Authority—the Emirates have their own independently budgeted airport authorities—and in the face of powerful trends throughout the international industry, the outcome for Gulf Air of even the governments' efforts is by no means a foregone conclusion. The shareholders may yet have to face an uncomfortable choice between a smaller but profitable airline and a subsidised prestige flag-carrier.

Education

CONTINUED FROM PREVIOUS PAGE

Rifa'i from Kuwait University, emphasises that the university will not in any way compete with existing institutions in the Gulf but will rather complement them, playing a special role in higher research areas needed by the Gulf states, such as in energy and arid zones technology.

The Gulf University hopes to act as the region's think-tank and to offer the best research facilities in the area. Faculty staff salaries, it is intended, will be sufficiently high to attract the best from anywhere in the world.

"We want to attract some of the Arabs back—those who are presently teaching at the American and British universities. And to do that we must offer the kind of research facilities that they are used to there," says Dr. Rifa'i. Attractive pension schemes will also be offered so that professors do not regard the Gulf University merely as a two-year teaching stint.

Lavish buildings do not make a university, Dr. Rifa'i adds. "We do not want to become a diploma mill. We want to become the highest research institution in the Gulf, doing contract research for Gulf organisations and companies, attracting private endowments eventually."

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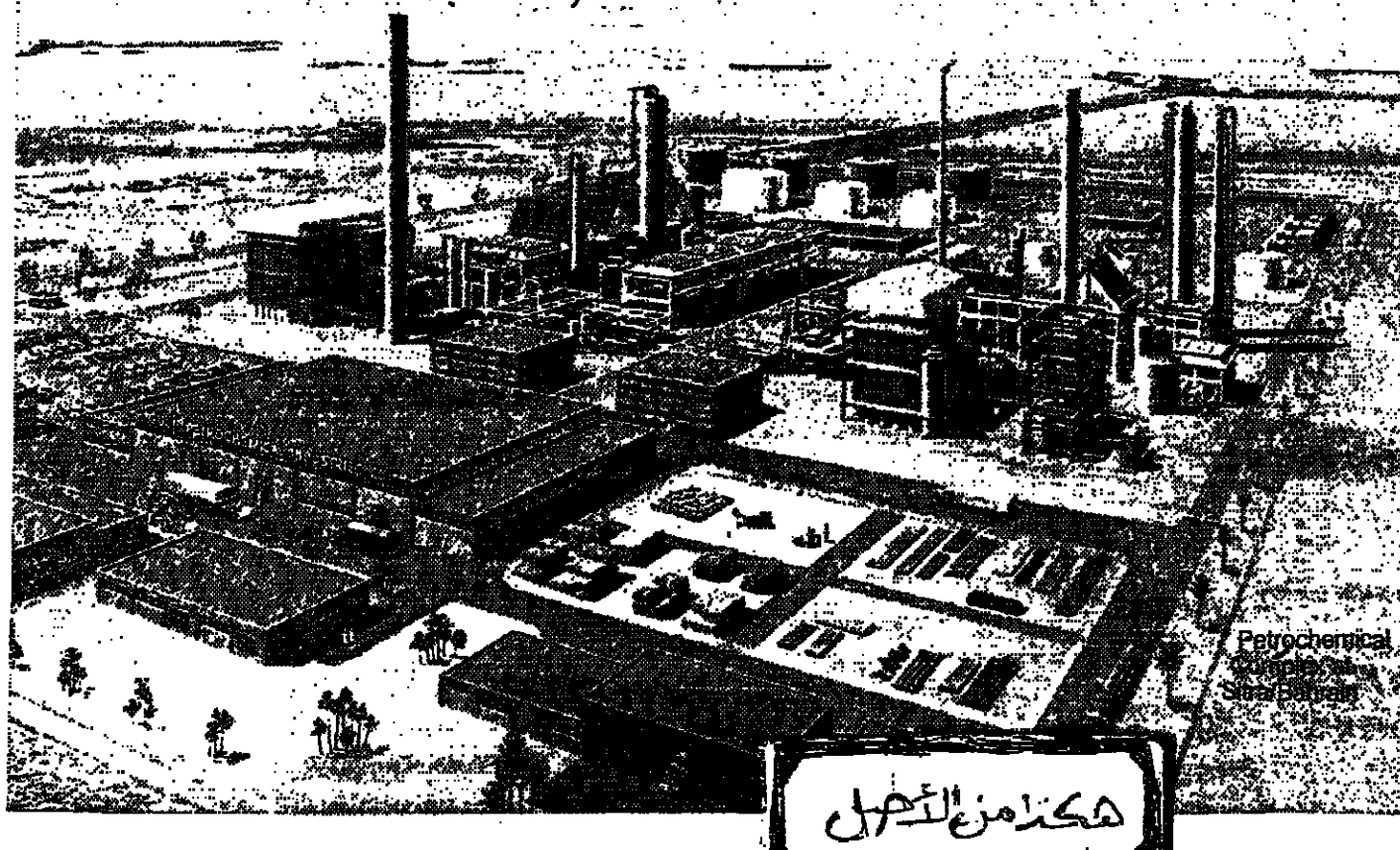
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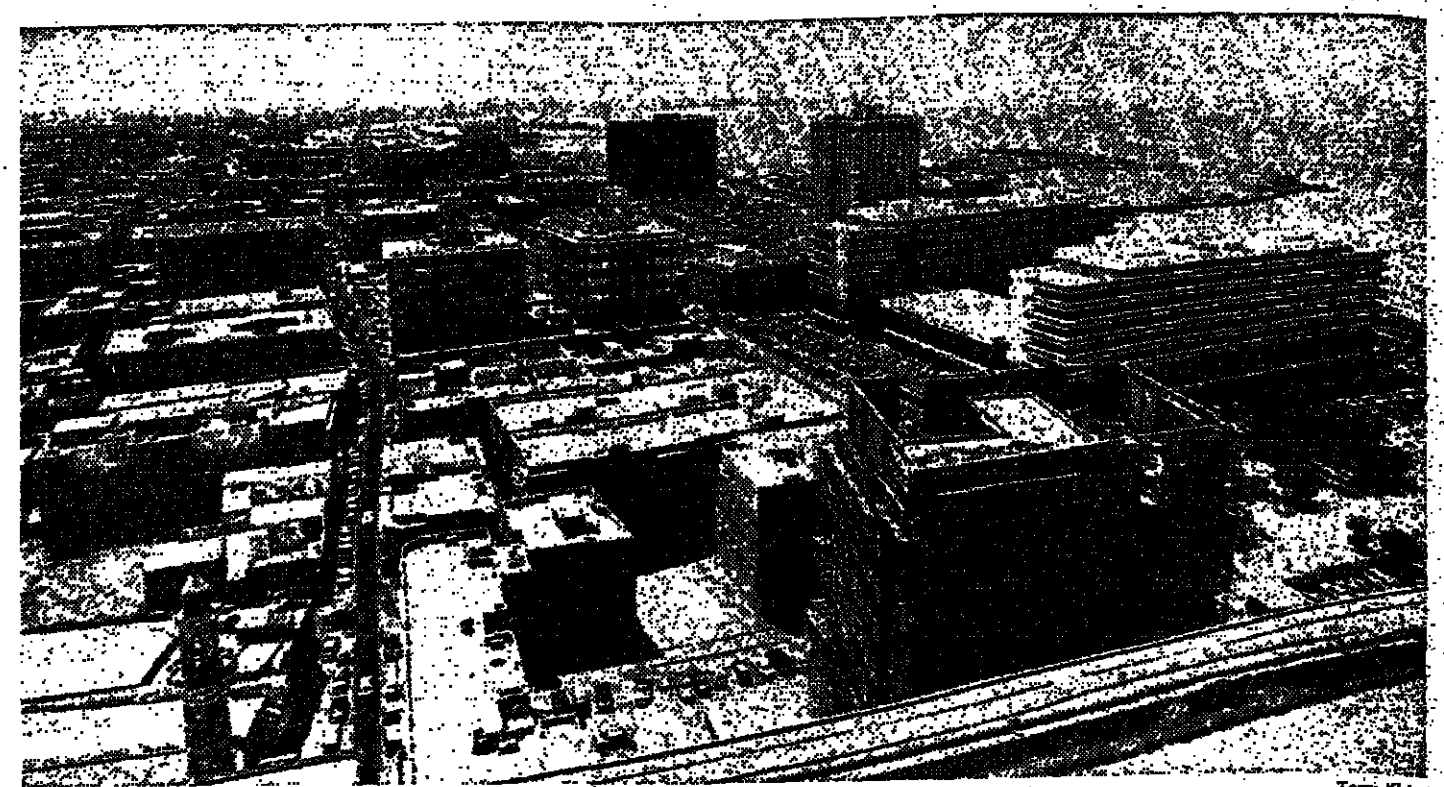
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BAHRAIN XII



A view of Manama, the capital of Bahrain

Hoteliers seek to boost Arab regional tourism

THE TRAVEL INDUSTRY KATHY EVANS

FIVE YEARS AGO, travel agents in Bahrain scoffed at the idea of tourism on the island. Now "the beer and bacon groups," as Gulf visitors are known locally, are taken more seriously. With 1,500 first class hotel beds already available and another 30 per cent increase coming within six months, Bahrain hoteliers are more than anxious that Arab regional tourism should get off the ground in an organised way.

So far, though, little has happened. Virtually the only company offering package tours from Bahrain's largest market, Saudi Arabia, is the British-run organisation Bahrain Explored. Set up in 1976 when a larger travel company on the island decided that incoming tours were so small as not to be worth bothering about, the company handles around 3,300 people a year, mostly from the Eastern Province where weekend packages are marketed through the Saudi Press.

For SR 755 (\$225), a Saudi expatriate or national can fly in to Bahrain, have two nights at the local Hilton with breakfast, all airport transfers and a sight-seeing tour thrown in. The packages are frequently tied in with appearances by international cabaret stars at Bahrain hotels. As an alternative to the return trip to Saudi, they offer a trip in a dhow with lunch and drinks provided on board—though the drinks have to be thrown over the side as soon as the dhow reaches Saudi Arabian territorial waters.

Potential

Such traffic could be prolific if it were not for certain factors outside Bahrain's control. The most important of these is the need for any expatriate wanting to leave Saudi Arabia, even for a quick weekend hop, to apply for an exit visa. This can take anything from two weeks to very much longer, even for the most experienced Saudis. (Aramco employees usually have to wait a month or more before their

visas are processed). Weekend trips have therefore to be planned well in advance.

Travel circles and hoteliers in Bahrain feel two measures could considerably enhance the island's tourism prospects; first, an extension of the visa available at the airport—it lasts 72 hours and only British and Gulf citizens are presently exempted—and, second, a decrease in the air fare between Doha and Bahrain.

The limitation of the visa to 72 hours means that tourists usually leave before that period, and extensions take time and trouble. "It is a psychological barrier," remarked one hotelier. The air fare between the two destinations is BD 34, despite the fact that it is barely a 10-minute flight. Other routes within the Gulf have been reduced in price and the fare structure to Doha is far higher than any other inter-Gulf route.

Passing through

Arab regional tourism represents only a small percentage of the potential stop-over traffic which Bahrain could latch on to. Bahrain airport handles thousands of transit passengers every night. "Thousands of mums, dads and grandies on their way to Australia or the Far East," as one travel agent put it.

If these tourists could be encouraged to stop over a day or two longer and take tours around the island, local tourism could be considerably boosted. At the moment, only first class passengers on routes like UK-Australia are allowed a stop-off in Bahrain. Other travellers on fares such as an Apex ticket are charged a premium.

The prospects of Bahrain being integrated into tours of the whole Gulf area and Sri Lanka or other nearby winter tourist spots are still hampered by the high air fares prevailing between Europe and the Gulf. This could change with the trend towards deregulation of international fares—though the implications for Gulf Air, discussed elsewhere, may prompt successful local opposition.

In the long term, the future for Bahrain's hotel industry looks bright. Within five years, the causeway should be open to Saudi Arabia, making Bahrain a short car drive from the

Eastern Province. Here again, though, the amount of traffic is likely to be strictly regulated by the Kingdom.

Saudi nationals in theory will be able to come over without any visa problems; but clearly the Saudi government will not relish the sight of thousands of its nationals pouring over the border each weekend to take advantage of Bahrain's liberal drink and entertainment laws.

In the immediate future, Bahrain hoteliers view their future gloomily and believe that with the additional first class rooms that are soon to come on to the market, occupancy rates could drop by 20 per cent. At the moment, it is hovering between 60 and 70 per cent.

No effort has been made so far to market the island as a holiday destination through the united front of a hotel association. Despite many attempts to form one, the hotels seem to prefer persisting with such competitive tactics as paying local taxi drivers to deposit guests at their front door.

Hotels are also desperately outbidding each other on entertainment attractions, paying out large sums for international stars which most admit are merely costly and usually loss-making forms of promotion. Because of such trends, many believe legislation on hotel categorisation is needed. With the opening of the Sheraton and the Diplomat in the autumn, the number of rooms available any night in Bahrain will go above the 2,000 mark.

A number of the hotels are already burdened by financial problems. The Holiday Inn is hoping to sell half a million square feet of land from its property by the end of this year which will allow repayment of its expensive \$16m Eurodollar loans. Net operating profits last year excluding depreciation and loan repayments, was around BD1m, up more than a third from the previous year.

Like the Holiday Inn, the owners of the Sheraton have found themselves paying more for the construction of their complex than originally envisaged. The cost of the hotel alone has reached \$75m, which has been partially financed by international banks.

The Sheraton's future general manager, Mr. Carlo Perocchini, admits it is going to be tough

entering an already saturated market, and says he will be happy with 30-35 per cent occupancy during the first year of operation and around 45 per cent in the next. The hotel is drawing up a package tour to be marketed in Doha and Doha to boost its weekend occupancy.

The older established hotels are not burdened by such capital repayment costs, having cashed in on the boom period of 1973-77. The 14-year old Delmon remains the island's most charming hotel, adorned by brick-a-brac picked up in the local souk by its long-term resident manager, Mr. Neil Walker. The local Hilton will need to smooth out some operating problems if it is to remain in the race against its newly opened rival, the Regency, managed by Intercontinental.

The Regency's innovative manager, Mr. Patrick Board, is busy planning a tour by the Ballet Rambert for his hotel—and has introduced evening jazz sessions in the bar.

Restaurants

For an island which is attempting to bill itself as an entertainment enclave in an area of dry states, Bahrain is surprisingly short on things to do for incoming visitors. There are few discos, no national theatre, no funfair for children or bowling alleys. It does however have some good and inexpensive restaurants. A meal for two in the popular Upstairs Downstairs restaurant, can cost as little as BD 12.

Outward-bound tourists from Bahrain continue to prosper. Yusuf bin Ahmed Kano's package holiday division, which was only started four years ago, is now selling 10,000 holidays a year, mainly to Bangkok and other Far East destinations, the Seychelles and East Africa.

About 85 per cent of Kano's business is coming not from Bahrain but from their Doha headquarters and the Saudi Eastern Province area. So attractive have the prices become, in fact, that his holiday division believes British expatriates will spend less and less time in England on home leave.

"Frankly Englishmen are expensive for the British expatriate nowadays," said a spokesman for the company. "It is not even in our brochure."

Market more promising than ever

BUSINESS ENVIRONMENT KATHY EVANS

OF ALL the Gulf markets, in Bahrain alone does Britain emerge on top of the import league table. It is a small cake admittedly, compared with other nearby markets, but in 1979, British exports notched up \$123m worth of business, boosted somewhat by the order of aircraft engines for Gulf Air which went on Bahrain's books.

In 1980, Britain's 15 per cent share of the market slipped slightly with exports amounting last year to \$116m.

Yet for its size—there are only 350,000 people in Bahrain—the market is a hungry one. There are more than 300 Rolls-Royces on the island, one for almost every 1,000 people. This year, the Bahrain market looks more promising than ever with the green light given to a number of industrial ventures such as the petrochemical plant and the iron and steel mill.

The Government's own capital expenditure this year is forecast at BD 156m (\$421m) and though local contractors are expected to scoop up most of the housing contracts which account for the largest slice of the development budget, there are

many opportunities for the international contractor especially in the field of power generation.

Like every other Gulf economy, Bahrain has witnessed slower economic growth since 1977. Zayyanis, agents for Mitsubishi, BMW and Chrysler reports that business is one-third of the level of 1976 and bad debts in the automobiles sector now total BD 1.5m (\$4m). The same picture is reflected in the company's electronics division with sales only half of what they were five years ago.

But profit margins in this small volume market remain substantial: on many consumer goods they might be as much as 100 per cent. In some sectors, margins have been high enough to warrant some regulation by the Government. Some change may be imminent here with the prospect of the causeway on the horizon—in Saudi Arabia the volume is higher and margins are accordingly lower.

Many Bahrainis already feel the island is an adjunct to the Saudi market and much of their marketing is directed towards their neighbour rather than home demand. The causeway is bound to further accentuate the island's role as a service centre and listening post for Saudi Arabia though this development could yet be absorbed within Bahrain's more general role as a regional centre for pan-Arab institutions in manufacturing industry as well

as banking, insurance and investment.

Setting up in Bahrain is expensive. A modest three-bedroomed flat will cost anything from BD 400-BD 600 a month and villas start at BD 800 (\$2,160) a month. After a two-year slump in the property market, local agents are expecting increases of between 20 and 25 per cent over the next 12 months.

Accommodation is also going to be extremely difficult to find. Existing tenants are extending their leases and there are virtually no new units coming on to the market to take up the expected influx of residents accompanying new industries and banks, in addition to the causeway itself. Local property owners are still extracting themselves financially from the 1979 slump and with the slowdown in general trading, few have had the funds with which to build.

Rental

One estate agent said that if he had a whole villa complex on the market today, he would probably have no difficulty letting each house at BD 1,200 a month. "The trouble is that I don't have anything to let at all, and no prospect of anything coming up in future." In an island as small as Bahrain, the arrival of 100 extra expatriates—as occurred with the entry of the Japanese banks to the OBU market—can tighten

the local property scene quite drastically.

On the other hand, Bahrain is certainly a less irritating market to enter than others where mammoth bureaucracies can slow up the most simple decisions. Furthermore the language of commerce is English and it is likely that incoming businessmen will be dealing with an Englishman or an English-educated Bahraini. Many local companies employ European managers as executives rather than Arab expatriates, who dominate the business communities in most other Middle Eastern centres.

Trading laws naturally favour the Bahrainis, and all trading agencies must be held by a Bahraini merchant registered at the Chamber of Commerce. Foreigners wishing to set up small businesses in Bahrain frequently get round this by setting up a company overseas and then registering a branch office in Bahrain.

All ordering and trading must be done through a Bahraini national. This may entail some risk for foreign partners, but the Commerce Ministry, as resident businessmen have been fair in the past in dealing with disputes between foreigners and their local sponsors. Moreover, relationships between Bahraini merchants and their partners are generally marked by a good deal more harmony and mutual respect than is sometimes evident in some other parts of the region.

Margaret van Hattem reports that election-conscious Tories are considering ways to put the young unemployed to work

'National service' comes back into vogue

SOMEWHERE deep inside the Tory Party, a Good Idea is struggling to be born.

It seems to have started when someone, looking at the growing army of unemployed school leavers and the increasingly visible signs of national decline—decaying inner cities, the crumbling roads and canals, the neglected old age pensioners—wondered whether there were not some way of getting the problems to solve each other.

In recent months, the suggestion has caught on, and last month, an Observer/NOP opinion poll showed that 84 per cent of the population support the idea in principle.



RALF DAHRENDORF: compulsion needed

Tories, from the Prime Minister down, are increasingly concerned that the Government should be seen to do something.

As the unemployment figures edge towards 3m, they suspect Mr Michael Foot, the Opposition Leader, may be right in insisting that unemployment will eclipse most other issues at the next election. So pressure is mounting on the party's leaders to come up with an answer.

Senior Ministers have been discussing the options for some time. The Prime Minister appears to favour a national social service scheme, so long as it is not compulsory. Mr James Prior, the Employment Secretary, believes occupying the 16 to 18 year olds can be achieved largely by expanding existing programmes rather than introducing a new comprehensive scheme.

This seems to be the more likely outcome, because back-of-envelope calculations indicate that a nationwide social service scheme could cost as much as £2bn to £3bn and the Treasury Ministers, while not yet directly involved in the talks, have made it clear that nothing like that amount of

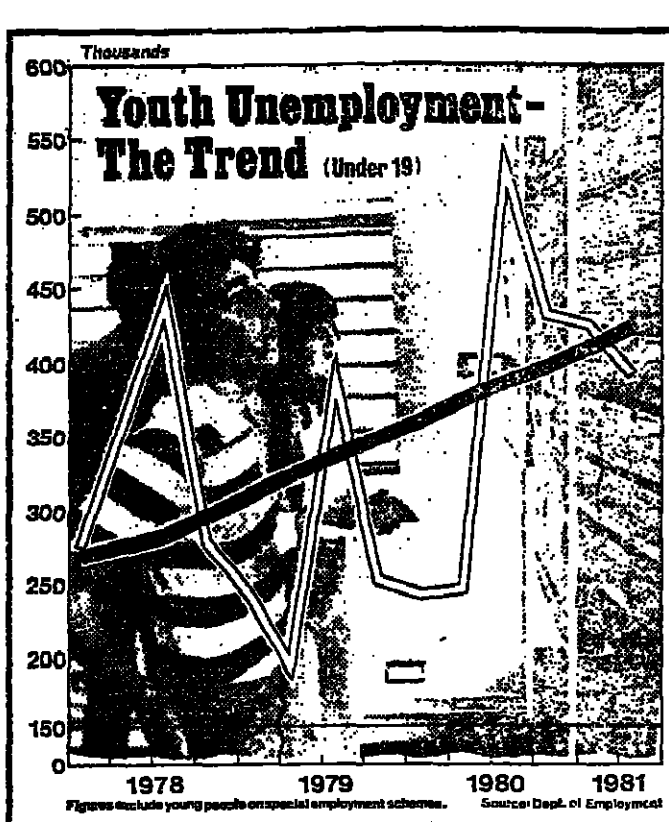
money is available. Nor do they appear impressed by arguments that in eliminating unemployment benefits, such a scheme would largely pay for itself.

However the debate is only just beginning and it is far from certain whether the emotional enthusiasm for a social service scheme modelled on the military national service of the 1950s can be channelled into supporting Mr Prior's more down-to-earth notions. Advocates of the different approaches are busily drawing up blueprints and cost estimates, and lobbying energetically among unions, industrialists and backbenchers. The next step will be to start bending ministerial ears in the hope of influencing Government proposals, expected to start coming out in mid July.

Most of the ideas now being floated start from the same point. It seems to be generally accepted that there will, sooner or later, be around 3m unemployed and that the figure may stay near that level for some years; that at least one in six of the unemployed is aged 18 or less; that many of the 700,000 young people who will be coming on to the labour market each year will have little or no vocational training; and increasingly the demand will be for technological skills in the service sector rather than craft skills in manufacturing.

No one is agreed, however, on how many of these problems can be tackled at once, and which should be priority. The most detailed of all the proposals so far appears to be that drawn up at the London School of Economics by Mr Enrico Colombatto, with an enthusiastic foreword by Professor Ralf Dahrendorf, the director of LSE. They give priority to the need to occupy young people and would defer further education programmes. The paper argues that to try to do both at once would be over-ambitious, and that it is highly doubtful that higher levels of education would make much impact on unemployment. On the contrary, they warn against encouraging ambitions which the labour market cannot yet fulfil.

The proposals envisage that, among other things, young people would garden, shop and cook for the elderly, read to working mothers, read to hospital patients, help school-teachers with difficult pupils or with school excursions, and so forth. This should be compulsory, they say, so that the scheme is not seen as a second-rate alternative to employment and it should be residential, in



Figures include young people on special employment schemes. Source: Dept. of Employment

order to eliminate class distinctions. They propose payment of £550 a year with food (£350 a year) and accommodation (largely in new vacant buildings, therefore of negligible cost) supplied by the beneficiaries, such as hospitals and local authorities. The total cost including administration would be £1,288 per placement per year.

Anticipating political difficulties, they insist that the scheme does not aim to discipline young people nor to provide cheap labour. "It has got to command the interest and respect of the

young," Professor Dahrendorf adds. "It has got to make sense and be fun."

Critics of the LSE paper and similar schemes raise some of the following objections: ● Cost. The annual allowance of £550 is regarded as unrealistic when 16-year-olds are eligible for unemployment benefits of £16.50 a week and the Government's Youth Opportunities Programme pays £23.50 a week. The estimated food cost of £350 a year is also derided.

● Compulsion. Potential employers—in industry, hospitals or local authorities—have no

wish to be saddled with unwilling recruits. Enforcement, for example by withholding unemployment benefits, could be politically difficult. The responsibility of placing 700,000 people appears unacceptably heavy.

● Job substitution. Good intentions cannot ensure that recruits are used only for "work which would not otherwise be done" and not to undercut union wage rates, or to cut across the efforts of the voluntary organisations.

● Administration. A national scheme would be prone to over-bureaucratization and could not easily be adapted to use existing organisational structures, such as those of the voluntary organisations or established Government programmes such as the YOP.

● Training. The type of social work envisaged would be of limited value in equipping people for later employment.

Mr. Prior, who visited West Germany earlier this year and was deeply impressed by the country's youth programmes and liberal apprenticeship system, rejects the idea of compulsory schemes, such as the LSE one, in favour of something more subtle. Outlining his ideas to a Parliamentary Select Committee last month, he suggested that once the Government was able to guarantee a place in education, training, employment or a Government sponsored scheme to all 16 to 18 year olds, it might well withdraw unemployment benefits from this age group.

At the same time, it would seek to hold down the allowances paid to trainees and apprentices: young people were pricing themselves out of jobs, he said. In this he may have been influenced by the much greater wage differentials in



JAMES PRIOR: more subtle

West Germany, where final year apprentices get 40 per cent of the basic wage of the skilled workers, compared with 80 per cent in Britain.

His influence is perceptible behind two recent initiatives which aim to channel public discussion along these lines. First, the consultative document A New Training Initiative published by the Manpower Services Commission last month, focuses attention on Britain's inadequate training facilities, outlines the work currently done by schemes such as the YOP and the Unified Vocational Preparation programme, and invites comment on how things should be improved.

The paper seeks to test opinion on several possibly contentious points, such as a relatively high contribution to

training costs by employers; drastic reforms in the apprenticeship system to ease restrictions on entry and raise the standards; and bigger wage differentials between skilled workers and trainees.

On a second front, a group of five Tory backbenchers close to Mr Prior, including his former junior minister Mr James Lester and Dr Keith Hampson, Parliamentary Private Secretary to the Local Government Minister, Mr Tom King, are working on a proposal in response to the consultative document. They are pressing for a reorganisation of the Manpower Services Commission, greater attention to standards in technical education and to the particular needs of regional labour markets, closer coordination with the Department of Education and Science, and reforms in the apprenticeship system. They are putting their ideas to union leaders, industrialists, local authorities and education authorities, whose backing would be useful when Mr Prior presents more definite proposals to his Cabinet colleagues later this summer.

So far, the Labour Opposition appears to be stranded on the sidelines. Some Labour backbenchers are openly dismissive, regarding the initiatives as a Government attempt to disguise the unemployment figures, undercut wages and undermine the unions. Front bench opposition spokesmen, however, are well aware of the mine field ahead. Having identified unemployment as their trump card in the next election, they cannot afford to adopt too negative an attitude to Tory proposals without producing a convincing alternative of their own. They do not yet appear to have got very far.

Letters to the Editor

Grants for the service sector

From the Director, Merseyside Chamber of Commerce and Industry

Sir—It is of interest to observe how writers to your correspondence columns are beginning to recognise the importance of the service sector in the wealth-creating process. The letter from the director general of the Institute of Directors (May 6) being one of the latest.

On Merseyside, because of its historic association with the second port in the land, much of our industry is service-orientated and we have been anxious to know how grants to manufacturing and service industries relate to one another. Readers may be interested to learn that in response to a series of questions raised by Barry Porter, MP, Mr John MacGregor, MP, Under-Secretary of State for Industry, advised that the regional development grant paid to manufacturing industry in the Merseyside special development area in 1980-81 is provisionally estimated at £53.8m (excluding any part of the global grant paid to Ford Motor); while discretionary grants made under the Industry Act, 1972, to companies in the service sector amounted to £7.2m only over the same period.

It is disappointing that there has been a failure to develop a satisfactory grant structure for the service sector which has shown a growth of 2.4 per cent in employment nationally in the period 1977 to June, 1980, against a fall of 6.9 per cent in the manufacturing sector over the same period.

H. M. P. Robinson,
1, Old Hall Street, Liverpool.

Promotion of exports

From Mr A. Whysall

Sir—The souring feud between civil servants and their employers, the Government, both paid for at the end of the day by the taxpayers, has led to the Government ignoring the needs of the foreign service who will benefit not one jot from this row, and yet are the ones who do most in the official promotion of Britain's exports.

Commercial officers employed by the Foreign Office to work in the embassies and overseas posts are invariably appointed from locally resident personnel, sometimes of British origin and sometimes not. Commercial officers are in the main the bulwark of Britain's official commercial effort in overseas market places, dealing with a wide range of practical matters of help and assistance to the exporter. It would not be unusual for a good commercial officer to know more about what was happening in the market place in his particular commodity group than the established civil servants of higher grade.

Commercial officers, not being civil servants in the established sense are therefore not eligible for membership of the civil service trade unions. If these men and women resorted to protest of a similar sort and missed without redress, the Foreign Office cuts of 18 months ago showed how vulnerable they were to surgery without complaint.

The Queen's Flight

From Mr C. Bryan

Sir—The Air League—whose aim is to further the interests of British aviation—sees to be offering a rather static idea in its proposal (May 29) to replace the Andovers of the Queen's Flight with a brace of BAC One-Elevens.

Instead of foisting the last of this very fine but now technically redundant aircraft on to the Royal Air Force, it would surely aid British aviation to a much larger extent for the new aircraft to be the new 146. One of the fundamental design criteria for the 146 is as a replacement for the Andover and its commercial equivalents, the Handley Page Herald. A Royal Air Force order would therefore give a solid sales lift in this market.

The 146 is also an ideal size for a large corporate aircraft. And given its four-engine safety, it would need only additional fuel capacity, some increased take-off weight and a specialised interior to make it a strong contender in the growing market for a long-range business aircraft.

Cyril Bryan,
16, Dragon Gardens, SW10.

The value of audits

From Mr H. Harrison

Sir—I note with interest Mr John Brodick's letter (May 27) wherein he states "It should not be overlooked that an audit is of virtually no value to the small company since it does not yield operationally useful information."

If the audit to which Mr Brodick refers is completed a considerable length of time after the end of his financial year, then I can agree that it would serve of little value to him. His accounts, however, should be prepared sooner to ascertain the profitability or otherwise of his company. In fact, he should consult his auditor whom I assume is also his accountant more often and request at least quarterly financial statements of account which should be up-to-date and, when prepared, should be discussed immediately and any advice given by the accountant, acted upon.

By this means, although the accounts will still, of course, indicate what the profit has been the discussion with the accountant and the close liaison with him will give expert guidance as to what the profit will be having taken into account future trends relating to inflation, cash flow and other matters affecting particularly the small company. Then, and only then, will Mr Brodick realise that the audit and the management accounts are indeed of value to the small company.

The advent of channel four

From Mr M. Sheldermine

Sir—I was interested to read Arthur Sandle's article (May 28) "ITV companies fear early advent of channel four." It was not too long ago that the ITV companies were insisting that they should control and run the whole of the fourth channel as ITV 2 and they presented a strong lobby opposing firstly the Open Broadcasting Authority and then the subsequent proposals which culminated in the fourth channel being established as a subsidiary of the Independent Broadcasting Authority.

It is a remarkable U-turn that some of the companies are claiming they cannot afford the subscriptions even though they will be selling advertising time on behalf of the fourth channel and supplying a significant proportion of the programmes. This is being stated against the background of the proliferation of additional TV broadcasting ranging from subscription TV over cable (as licensed by the Home Office in 11 pilot schemes) to the recent recommendation in the Home Office's report "Direct Broadcasting by Satellite" that there should be an early but modest start to DBS services. It seems very short-sighted that the ITV companies should be reluctant to participate substantially in a national commercial TV channel which is being handed to them on a plate.

Independent programme producers are gearing up to supply their share of the fourth channel's programme requirements. They are surprised that the ITV companies, with their monopoly franchises, should be turning down the opportunity to expand. Wearing my other hat as chairman of a new public limited company set up to operate pay TV, I would love to get access to the fourth channel for an over-the-air pay TV service, even for a few hours a day.

M. E. A. Sheldermine,
London Film Productions,
37 Bedford Street, WC2.

New technology in the office

From the Director-Secretary, Office Machines and Equipment Federation

Sir—Alan Cane's report on word processors (May 27) touched on a number of interesting problems associated with the impact of new technology on office equipment. Obviously, customers want to buy the equipment which most closely meets their particular requirements at a price they can afford. Quite rightly, they will not accept technical jargon or salesman's gobbledegook, but wish to identify that which distinguishes one piece of equipment from the confusingly vast range available.

The manufacturer and dealer members of this federation are

Insecurity of tenure

From Mr L. Burrows

Sir—A few points need to be made in response to the Small Landlords' Association letter (May 29). If there is to be a renewed debate on the issue of private letting, we ought to be clear as to what Mr. Cutting's organisation actually wants.

Higher rents and a further undermining of security of tenure are generalities a million miles away from the practical effects such policies would have on people's lives. Apart from the burden of having to pay high rent levels once in a tenancy, their existence makes access extremely difficult; as agency fees, deposits and rent in advance, when added together can easily amount to a considerable sum of money, which many would-be private tenants can ill-afford. Insecurity of tenure, the other strand of Mr Cutting's policy, is a scandalous concept, and diametrically opposed to what tenants actually need. Even those tenants who are mobile want to move on when their own circumstances require a move—not when they are forced to move according to an arbitrary date. It is absurd for the Government to have recently enacted the basic principle of security of tenure for council tenants and then to introduce insecurity of tenure for private tenants. Retrogressive policies in the private rented sector are no substitute for an adequate house building programme, and the argument that accommodation at any price is better than no accommodation at all is despicable—wrong in principle, and injurious in practice.

Insecurity means that a tenant is effectively prohibited from enforcing his rights for fear of eviction or non-renewal of his tenancy. If the Government is seriously considering a further erosion of private tenancy rights so soon after the 1980 Housing Act then let the proposals be openly made available for discussion—and for his part Mr. Cutting should tell us how much per week his market rents would be, and let us know how short a period of security he feels a private tenant should have.

L. A. Burrows,
(Research Officer)
Shelter,
157, Waterloo Road, SE1.

Today's Events

GENERAL
UK: UK official reserves (May).
Capital issues and redemptions (May).
Burmah Oil—Bank of England High Court hearing opens in London.
Aslef conference begins, London.
Three rail unions meet on cuts in services.
Joint Liberal—Social Democrat meeting to discuss Warrington parliamentary seat.
The Queen Mother launches HMS Ark Royal, Swan Hunter Walsend yard, Tyne-side.
Dr Robert Runcie, Archbishop

of Canterbury, starts four-day visit to Northern Ireland and the Republic.
Mr. Cecil Parkinson, Minister for Trade, begins two-day tour of Nottingham.
Mrs Shirley Williams, member of Social Democratic Party leadership, in debate on "What other ways to a new kind of politics," Caxton Hall, London.
Overseas: International Air Transport Association begins two-day special meeting in Geneva on air fares and costs.
Further talks between France's

Socialist and Communist parties, Paris.
PARLIAMENTARY BUSINESS
House of Commons: Remaining stages of British Nationality Bill (first day).
House of Lords: Local Government (Miscellaneous Provisions) (Scotland) Bill, report. Insurance Companies Bill, report. Food and Drugs (Amendment) Bill, committee.
Select Committee: Social services. Subject: Government expenditure on the social services. Witness: Mr. Patrick Jenkin.

Social Services Secretary, room 16, 4.30 pm.
COMPANY MEETINGS
Barrow Hapburn, Connaught Rooms, Great Queen Street, WC, 11.30. James Beattie, 71 Victoria Street, Wolverhampton, 2.30. Beauford Group, George Hotel, Huddersfield, 12. Bunzl Pulp and Paper, Great Eastern Hotel, EC, 11.30. Horace Cory, 17 Southampton Place, WC, 12. Gill and Duffus, Baltic Exchange, EC, 12. Grattan Warehouses, Norfolk Gardens Hotel, Bradford, 12. Low and Bonar, Bonar House, Dundee, 12. Willis Faber, 10 Trinity Square, EC, 12.

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UK COMPANY NEWS

Dunlop lower so far

Dunlop has started the current year "with little reliable sign of any recovery of the level of demand in Europe," the chairman Sir Campbell Fraser said at the annual meeting yesterday.

Trading has improved since the start of the year, but even though Dunlop's companies overseas continue to trade well, profits so far this year are below those for the corresponding part of 1980, when the UK recession had not yet begun to bite hard. It was the combination of early indications for this year with the 1980 results which had led the Board to recommend a cut in the final dividend.

Sir Campbell assessed the union between Dunlop and Pirelli, which is now being disentangled. He said that much had been gained from the 10 years of co-operation which it was impossible to value in monetary terms. There were "few Pirelli factories that have not benefited from Dunlop knowledge, or Dunlop factories that have not gained from Pirelli." But the excess cash flows from Dunlop to Pirelli, now to be repaid, amounted to about £22m.

Dunlop believes that between 25 and 30 per cent of its shares are now held in the Far East. In a number of cases it has proved impossible to discover the beneficial owners. Sir Campbell understood that the Board of Trade was still actively reviewing the matter. He thought it was undesirable for a company to be unable to discover the beneficial ownership of substantial shareholdings.

THIRD MILE INVEST. CO.

Profit of the Third Mile Investment Company for 1980 improved from £63,203 to £124,800 after a tax credit of £11,679, compared with a charge of £38,512. Turnover was marginally higher at £774,233, against £763,834.

Stated earnings per 25p share increased to 4.99p (2.31p) and a final dividend of 0.87p (0.7p) brings the net total up to 1.575p (1.235p).

At the attributable level profits were £117,519 (£55,380).

Lesney losses more than trebled

PRE-TAX losses of Lesney Products & Co., toy manufacturer, were more than trebled at £10.9m for the year to January 25, 1981, against £3.6m previously, on turnover down from £106.7m to £90.1m. At half-time, the company reported a reversal from a profit of £0.5m to a deficit before tax of £5.95m.

The full year deficit is attributed principally to: trading losses of discontinued operations; interest to fund exceptionally high working capital for much of the year; abnormal spare capacity, aggravated by high opening stocks; equivalent to some six months production; and disposal of obsolete and excess stocks.

Commenting on the results, Mr Gordon Ray, the chairman, says the rate of loss was substantially reduced by the year end and continued to lessen. "There is still much to be done, but we are on course towards our objective of a return to profitability."

There is no dividend for the year.

Savoy looks to broaden its base overseas

THE Savoy Hotel group, which is achieving a 57m bid from Trusthouse Forte, is considering hotel acquisitions in North America.

Giving the news to over 200 shareholders at yesterday's annual meeting at the Savoy Hotel, Sir Hugh Wontner, the chairman, also revealed that the group was in the final stages of negotiating with a buyer who had offered £7.25m for the Savoy property known as Savoy Court, which fronts the Strand.

Sir Hugh told shareholders that for the future it may be wise to extend the group's interests abroad. "We are looking at various propositions, but this time to include North America, where we have at least one most important and very successful enterprise offered to us," he said.

Making it clear that any move would be in the hotel field, the chairman said it was "important not to go outside the business we know." In his first reference to THF at the meeting, Sir Hugh said "we prefer to take the

DIVIDENDS ANNOUNCED				
	Current payment	Date of payment	Corresponding div. year	Total last year
Barlows	Nil	July 9	4	4
Lesney Products	Nil	July 3	4	4
Martin the Newsagent	3.96	July 3	3.6	1.33
Sangers	Nil	—	4.58	1.8
Third Mile Inv.	0.83	—	0.7	1.58
Transparent Paper	0.1	—	3.79	0.1
Western Brothers	Nil	—	3.15	Nil

Dividends shown pence per share net except where otherwise stated. * Equivalent after allowing for scrip issue. † On capital increased by rights and/or acquisition issues.

year. Last time, an interim of 1.235p net was paid but the final was omitted.

Interest charge rose from £5.6m to £6.8m for the year. After a tax credit last time of £1m and extraordinary debts of £9.7m (£1.4m) there was a deficit of £17.8m, compared with £4m. The extraordinary items included a one-off provision for losses on disposal of assets, redundancy and overall group

reorganisation. During the year, borrowings were reduced from £42.6m to £26.4m. Shareholders' funds totalled £21.3m (£39.3m).

In the period stocks were reduced by more than half (from a 2.6 stock-turn to 4.7) and UK manufacturing/warehousing capacity was halved. Debtors were cut by 47 per cent to £13.5m, while creditors were reduced to "acceptable" levels. At balance

Mr Gerald Milson, a Colchester hotel and restaurant owner, said that the directors had made excuses all along the way for the group's poor results and he felt that the time had come for the board to be changed.

Speaking directly to the directors at the front of the meeting Mr Milson said "they are eminent people but they are short of knowledge of making profits in our industry and long in years."

He was against the company being taken over by THF but said "it was time for a change in its leadership." He said the board should be replaced with people of proven accomplishment to make the capital work.

Sir Hugh, 72, replied that he was all in favour of younger people and did not intend to remain chairman himself for "very much longer."

But he strongly defended the group's profit record. He said, "We go back to 1890 and there have only been four years in which the company has made a

date, creditors and provisions amounted to £11.2m (£17m).

Lesney reduced worldwide employees from 9,213 to 5,470 (increasing sales per employee by 42 per cent from £11,555 to £16,464) and capital expenditure controls were introduced.

Surplus land and buildings in the UK, Singapore, Australia and Canada were released for sale. Realisation of assets sold subsequently or held for disposal in the current year is expected to further reduce borrowings substantially.

Negotiations are complete for all major banking facilities for the next 12 months, and Lesney's bankers continue to give full support.

The group's UK properties have been revalued and the resultant net surplus of £1.3m has been credited to reserves.

Net assets per 5p share at the year end had fallen from 116.3p to 62.7p.

Lex, Back Page

16% midterm improvement at Martin the Newsagent

TAXABLE PROFITS of Martin the Newsagent advanced 16 per cent to £2.41m in the six months to March 29 1981. This compares with £2.07m for the corresponding period and £3.22m for the last full year.

First half earnings per 25p share rose from 26p to 28.3p and the net interim dividend is stepped up from 3.6p to 3.96p. Last year's total payment was 9.35p.

Excluding VAT, sales for the half year increased by 12 per cent from £48.22m to £55m. The pre-tax profit was struck after interest of £204,000 (£182,000) and depreciation of £561,000 (£462,000), but included investment income of £36,000.

Tax took £510,000 (£375,000) and there were extraordinary credits of £11,000 (£285,000), comprising profits on the sale of fixed assets £56,000 (£285,000) less costs of recreating the company's corporate identity £45,000 (nil).

Ordinary dividends cost £260,000 (£235,000) and the retained balance amounted to £1.64m (£1.74m).

comment

At first glance Martin the Newsagent appears to have done better in its first half than NSS, which reported a 10.5 per cent pre-tax rise a few weeks ago. But once last year's relocation

costs £175,000 in the first half of 1979-1980) are considered, the actual interim rise is 7.6 per cent. Nevertheless, Martin is ploughing along in difficult circumstances, getting rid of un-economic CITN shops and finding a healthier sales mix which is based on higher newspaper than tobacco sales. The group is also placing emphasis on larger High Street locations for its outlets. Given these moves, the group should be able to achieve around £3.6m to £3.7m pre-tax this year, suggesting a fully taxed p/e of 8.8. At 240p, up 5p yesterday, the shares could yield a little above 6 per cent, assuming the final dividend is increased by 10 per cent.

W. Runciman hopeful of showing growth for year

MRS W. G. Runciman, the chairman of Walter Runciman, the shipping and freight agent, says 1981 has not been an easy year so far, in this statement with the company's 1980 report and accounts.

The shipping division has been affected both by industrial action taken against selected British ships by the National Union of Seamen and by a dockworkers dispute in the port of Leith, she says.

The severe recession in manufacturing industry is now having its inevitable effect on the security division, she states, and despite improvement in productivity John Tann Security is likely to show a loss.

The insurance division's results will reflect the outcome of the 1978 Lloyd's underwriting year, which was once again less profitable than the year preceding it. However, she says, the company

is continuing to invest in those areas of business where it can see the prospect of future growth, not only in shipowning and seafaring but also in warehousing and in the microprocessor-based equipment currently being developed and marketed by Tann-Synchromex.

"If recovery from the general recession is fully under way by the last quarter of the year, pre-tax profits for 1981 could be materially higher than those for 1980. If it is not, 1981's results are likely to be similar to 1980's," she concludes.

As reported on May 20, the group pre-tax profit climbed in 1980 from £732,491 to £2,533,000 on turnover of £47.1m (£42.76m).

Current costs and adjustments reduced this profit to £1,322m. At December 31 shareholders' funds stood at £121.01m (£10.6m).

Meeting, 52, Leadenhall Street, EC, June 23, noon.

Transparent Paper dives to £0.15m

TAXABLE PROFITS of Transparent Paper plunged in the 12 months to March 23 1981, from £1.02m to £144,121 although turnover improved by £3.74m to £36m. At mid-term profits were down to £141,000, compared with £406,000.

The directors have declared a nominal 0.1p final dividend, having passed the interim payment. Last year dividends totalled 5.7568p net were paid.

The surplus was struck after depreciation of £1.07m (£1m). Tax took £182,000 (£178,000), leaving the net balance down from £339,156 to £2,433.

The company is a manufacturer and converter of transparent cellulose wrappings.

Ultramar sees good 12 months

The first four months of 1981 saw a continuation of last year's favourable trend of Ultramar Company. Mr. Arnold Lorbeer, chairman of the oil and gas group, told shareholders at the annual meeting.

The current year would be another good one — the first quarter surplus was up £10.5m at £42m — but it might be difficult to surpass the profit achieved in 1980, the best year in the group's history.

The oil industry seemed to be in a slump, Mr. Lorbeer said, with falling demand leading to excess supplies and lower prices. Term purchase contracts for crude oil, from which the group covered much of its requirements, were no longer competitive with spot market prices.

However, Ultramar was cushioned from the effects of this and new taxes which had cut into profits by its Indonesian gas production and strong financial position.

SPAIN		Price	% + -
May 29			
Banco Bilbao	305	+3	
Banco Caceres	258	+3	
Banco Exterior	252		
Banco Hispano	282		
Banco Ind. Cat.	123		
Banco Santander	337	+7	
Banco Urquijo	185		
Banco Vizcaya	322	+3	
Banco Zaragoza	232	+2	
Ordesa	177	-2	
Espenola Zinc	80	+0.5	
Fecsa	98		
Gal. Pinedos	49		
Hidroel.	72.7	+1.0	
Iberdruco	69.5	-0.5	
Petrolina	113	+1.3	
Petrubier	82		
Sogefis	71		
Telefonos	67	+1.5	
Union Elct.	72.5	+0.5	

Exeter Building to seek quote on USM

Exeter Building and Construction plans to seek quotation shortly on the Unlisted Securities Market by way of a placing of existing shares.

The company's shares have been traded under Stock Exchange Rule 163 (2) since last June. Profits in 1980 grew 26 per cent to £725,000 before tax, and the company made a three-for-four scrip issue when announcing its results last month.

The thinly traded shares rose sharply from 95p to 178p on Friday following Press speculation about the USM placing and the company's prospects. Mr David Stoneham, chairman, said yesterday that the move to the USM would come some time this summer and that no profit forecast would be offered.

The shares eased yesterday to 140p.

May record month for new money

A record monthly total of £420.9m in new money was raised in the UK in May by the issue of marketable securities.

About two thirds of the total, £277.3m, was raised in six issues for use overseas. Three "bulldog" issues of loan stock raised over £158m and two investment trusts, Vanbrugh Currency Fund and Energy Resources and Services, accounted for the bulk of the remainder.

There were 30 company issues, raising £227.5m, 15 of which were rights issues raising a total of £138.4m. Six local authorities raised £5.3m in May.

The total money raised in May compares with £198.4m in April and only £32.8m in May, 1980. In the five months to date in 1981, a total of £1,187.3m has been raised.

Monsanto UK losses rise

The downturn in the UK economy, combined with the current European recession on synthetic fibre producers and the high value of sterling resulted in Monsanto, a wholly-owned British subsidiary of Monsanto Company of the U.S., incurring a bigger loss for 1980.

With sales down from £256m to £233m the net deficit emerged £8.8m larger at £20.5m.

The directors point out that

reduced sales volumes had a serious effect on prices, particularly for acrylonitrile and downstream products.

However, they say that since the beginning of 1981, production volumes have increased in some product areas and selective price increases are being put in place to improve margins.

Exports for the year totalled £69m (£80.5m) and accounted for some 30 per cent of total turnover.

Tomorrow's world

Tomorrow's world is being made today, and there's more to it than just electronics and chips.

Tomorrow's world will still need homes, workplaces, hospitals, roads, ports, oil-rigs and airports. The George Wimpey Group is helping to create them today, with over 1000 projects in some 30 countries — projects that will make a real contribution to the quality of people's lives.

Throughout much of the world, the construction industry today is undergoing one of the worst and most prolonged recessions in its history. Nevertheless, Wimpey achieved an operating profit of £69m on turnover of £1,216m in 1980, its Centenary Year.

It is expected that the recession will

Financial Highlights

	1980	1979
Turnover	£1,216m	£1,004m
Profit before tax	£54.9m	£47.3m
Profit after tax	£23.8m	£40.9m
Dividend	£6.5m	£5.8m
Earnings per share	16.9p	16.0p
Dividend per share	2.5p	2.3p

*Including release of Extraordinary Items (£20.5m)

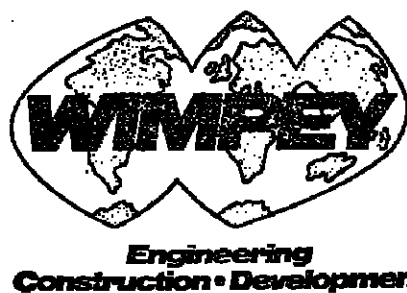
continue to overshadow trading conditions in 1981, but Wimpey is confident of its long term prospects.

It is structured for stability. It has a wide international business base.

It has a strong foundation in the considerable assets at its disposal and in the skills and expertise of its 38,000 people.

And it is committed to keeping in the forefront of new technologies and new ideas, because that is where tomorrow's world begins.

For a closer look at tomorrow's world today, take a look at the 1980 Annual Report. Write for a copy to the Secretary, George Wimpey Limited, Hammersmith Grove, London W6 7EN.



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"1980 again illustrated the value of a diverse product and geographical portfolio - part of the underlying strength of your Company."

From the speech by Sir Campbell Fraser, Chairman of Dunlop Holdings Limited, at the Group's Annual General Meeting on June 1st, 1981.

Since the last meeting there have been a number of changes in the Board. I am pleased to welcome the Hon. John Baring, Chairman of Baring Brothers & Co. Ltd. as a non-executive director, and two new executive colleagues, Mr. Roy Marsh and Mr. Anthony Harvey. Earlier this year, Mr. Jeremy Lever, Q.C., who now resides in Brussels, left the Board, and in view of the modifications to the Union with Pirelli, Mr. Leopoldo Pirelli resigned in April. And it is with real regret that we have accepted the decision of Sir John Partridge to retire at the end of this meeting.

The Year 1980

Last year at this time, I referred to the onset of the recession and I said that we could expect little help from the market place. So it has proved. During the year, the business climate in Britain got steadily worse and the recession was felt increasingly severely in the rest of Europe as the year went on. The impact of this was reflected in the results for the second half of the year which were well down on those for the first half.

But the overall position was materially helped by the good results of our businesses overseas which, to a large extent, again offset the poor outcome in Europe.

But it hasn't always been like that. For a number of years, in the 1960's and 1970's, Europe was supporting and helping the growth and development of the Company in the rest of the world. The swings and roundabouts of differing trading conditions are an inevitable part of modern international business.

The year 1980 again illustrated the value of a diverse product and geographical portfolio, and it is part of the underlying strength of your Company.

But it is also worth noting that the results for the year were struck after making substantial provisions for rationalisation costs and redundancy payments, mainly but not exclusively in the United Kingdom. These were in part a response to the trading situation, and in part a reshaping of the business. Combined with our tight control of cash and of borrowings, this means that your Company in the United Kingdom started 1981 well placed to respond to any improvement in the economy.

In the meantime, we, as shareholders, can help ourselves by buying the Company's products. In response to representations from shareholders for a rebate scheme on purchases, we believe we have found one which will be widely welcomed and of benefit to the Company. With your Report and Accounts you should have received a separate pamphlet setting out the details of a practical and worthwhile scheme. We have included all the consumer products that we think will be of particular interest to shareholders and their families. Please do take advantage of the scheme, for your benefit and for the Company's.

The End of the Dunlop Pirelli Union

Perhaps I can now turn to the affairs of the Dunlop Pirelli Union. The original intention of the Union was that the interests of the Dunlop and Pirelli companies would become so interwoven and so similar that they would effectively give rise to a single company, even if the parent companies remained independent under the form that the Union was given. Indeed this happened in some respects. There are few Pirelli factories that have not benefited from Dunlop knowledge, or Dunlop factories that have not gained from Pirelli. In a decade much was done to enhance and strengthen the businesses by a large number of people at all levels in the two groups.

Yet it also has to be said that steadily throughout the 1970's the companies grew apart. In the beginning this was a separation of interest. Almost from the Union's inception, the Pirelli top management had the enormous task of keeping the Italian business alive. That was where their minds and energies were directed, and their colleagues in Dunlop congratulate them on achieving a profit last year. But nine previous years of losses will take a lot of making up.

Dunlop's policy was that we would not put money into the Italian business until it was in sustained profit. So Pirelli was required to finance the Italian company by itself. Initially it did this through loans but eventually, and probably inevitably, new equity capital had to be introduced. As a consequence, the Dunlop share in the Italian company fell until it had become less than 20%. Exactly the same thing was going to happen in Dunlop Limited as Pirelli would not introduce funds into it.

So the separation of interests turned into a conflict of interests; not a conflict in the sense that people fight each other — although there was plenty of competition within the Union — but because the circumstances made the existing relationship untenable in financial terms. A substantial effort was made to find a solution to the problem within the Union. But, in reality, no practical solution existed except the one we came to. The Union should be dissolved.

The verdict of the stock markets may very well be the right one. On the Milan bourse the Pirelli shares went up; in London the Dunlop share price rose. The rationale behind the increases may be different but, almost certainly, they reflect the belief that the companies have done the sensible thing.

Well, you may ask, is that all there is to ten years of Union? Clearly the Union did not succeed, and undoubtedly this lack of success had its price in unproductive management effort. But the Company will receive about £22 million to offset the excess cash flows that Dunlop had made to Pirelli: it will be getting back all its fast growing and profitable businesses overseas; and, perhaps most important of all, it will regain its freedom of action and manoeuvre.

Moreover, the constructive work that was done still exists and is part of the strength of the business.

In fact, more has been gained than that. Pirelli and Dunlop had a history of working together long before the Union between them. Personal relationships remain excellent. The ability of the two groups to work together, on sensible commercial terms, is more likely and more advantageous than would be the case with other companies. I have little doubt that this is what will happen.

But I have equally no doubt that from the end of this year when it is expected that the Union will be finally dissolved, Dunlop will emerge a stronger and more unified company, better able to determine its own fortunes and command its own destiny.

And it will become a simpler company for the City, for financial analysts, and for shareholders generally to understand. Better understanding is often the key to increased appreciation.

Company Shareholdings

There is another matter which shareholders in general will wish me to comment on and that is the publicity surrounding the Far Eastern shareholdings. You will have read from time to time during the last twelve months of share buying from the Far East, especially from Malaysia and Singapore. Some of the reports of the scale of the purchases have been considerably exaggerated. Nevertheless, we believe that between 28% and

30% of the Company's shares is now held in the Far East. Dunlop has been international in its operations almost since its inception and the Company has, in the nature of things, always had some overseas shareholders. But the present proportion is certainly far greater than ever before. One of the reasons why I cannot be more specific as to the actual percentage of shares held in the Far East, is that many of those shares are not only held in nominee accounts but are often traded in the form of 'bearer' certificates. In a number of cases, it has proved impossible for us, or for the Inspectors appointed by the Board of Trade, to discover the true beneficial owners. The Board of Trade Inspectors issued an interim report in February last but, I understand that the matter is still under active review. In my opinion, it is not desirable for a company, or for its shareholders in any part of the world, to be unable to discover the true beneficial identity of substantial shareholdings.

Of the shares in the Far East, the Company has been notified that one group, Goodyield Plaza and its subsidiaries in Malaysia, has an interest in 17.5% of the Company's equity. But it is worth noting that this group also holds its shares through nominees — the name of Goodyield Plaza does not appear on the Company's share register. That group, which at present is in the process of transferring its Dunlop shares to a publicly quoted Malaysian company within the same control, has publicly stated that its interests in Dunlop is that of a long-term investor.

Current Trading

The current year has got off to a somewhat slow start with little reliable sign of any recovery in the level of demand in Europe, although latterly the level of trading has certainly been better than in January and February. In contrast, most of our companies overseas continue to trade well.

So far this year, then, profits are below those in the corresponding period of 1980 but shareholders will recall that last year the recession in the United Kingdom only began to bite hard after the end of the first quarter. It was against the background of the 1980 trading results and the early indication for trading this year that the Board came to the conclusion that the prudent course was to recommend a cut in the final dividend. Conscious of the need of shareholders, we reached the decision with regret, but in the sure belief that it was the right thing to do.

I wish I could tell you when the recovery will begin, or, better still, that it had begun. I can't, but I do believe that with the prospect of some decline in U.K. interest rates later in the year, and a slightly lower exchange parity for sterling, together with the substantial progress we have made in getting the cost base down, the Group is in a more competitive stance than ever and is well placed to take advantage of an upturn in the market. When that comes, as it surely must, shareholders can be assured that we shall be quick to seize every chance to capitalise on the market opportunities that present themselves both in the United Kingdom and elsewhere.

Our first priority is to get Dunlop in Europe, and the tyre business in particular, back into profit.

The ending of the Union with Pirelli will allow us to pursue our own longer term strategy more singlemindedly and purposefully. The main elements of that strategy were spelt out in the letter that accompanied the Report and Accounts. I believe that the strategy is realistic, desirable and helpful to your interests.

But, as the nation had almost come to forget, at the end of the day it is the determination to compete all out that makes the difference between success and failure. I commend that thought to all of the 80,000 people who work for Dunlop throughout the world, and convey to them my warm thanks, on your behalf, for their efforts during the past year.

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Post to: The Secretary, Dunlop House, Ryder Street, St. James's, London SW1Y 6PX.

Why Allianz decided to go for Eagle Star

IF A MAJOR overseas insurance group wants to establish quickly a significant presence in the UK, the only realistic way is to link up with an established UK insurance operation. This is the argument put forward by Allianz Versicherungs — AG, Europe's largest non-life insurance group to acquire a 29.9 per cent stake in Eagle Star Holdings, through a spectacular dawn raid yesterday and today's tender offer. Because Eagle Star with funds over £2bn is by far the largest UK orientated of the home based composites.

Last year Eagle Star and a total premium incomes worldwide of £442.5m of which £349.4m (79 per cent) arose from the UK and Republic of Ireland.

The group has insurance operations in many other overseas territories — South Africa, Belgium, Australia and the U.S. — being the most significant. But individually, these operations are quite small besides the UK and Irish business.

Premium income from South Africa, where it is the largest general insurer, was only £36.2m last year, while its premium income in the U.S. was only £5.5m.

But Allianz in its world-wide expansion programme of the past five years has already established a strong presence in the U.S. with minor presences in South Africa and Australia. In addition, Allianz has been ex-

panding its European operations, particularly in Austria. Eagle Star has a presence in Belgium a country which Allianz has weak representation.

Thus Allianz's claim that Eagle Star's pattern of business fits in well with its own is borne out by the figures. But the comparison does not end there.

Eagle Star has by far the largest employers liability portfolio in the UK and is the third or fourth largest motor insurer in the UK, with significant household and engineering insurance portfolios. Allianz is dominant in the West German motor, liability and engineering insurance markets.

Allianz has realised that co-operation with Eagle Star would be a logical way to establish a UK presence beyond the presence small operation dealing with the London commercial market through the agency of leading insurance brokers Willis Faber.

But Sir Denis Mountain, Eagle Star's chairman, feels that the benefits of co-operation would all be one way, in favour of Allianz.

The group was founded by his grandfather and Sir Denis is the third Mountain to hold the position of chairman and it has no desire at present to expand operations in Europe, particularly West Germany. He feels that conditions are most unfavourable.

Eagle Star has a large life and pensions operation with this side of the business contributing £11.8m of the £65.5m pre-tax profit in 1980. Long-term funds now amount to £1,360m, making the group a major life insurance company in its own right.

The unusual feature of Eagle Star Holdings is that it has a large non-insurance operation — Grovewood Securities.

This is an industrial holding operation covering such diverse activities as engineering, builders' merchants, scientific instruments and motor distributors, and it owns the major

Eric Short and Kevin Done take a detailed look at Eagle Star and the company involved in yesterday's dawn raid Allianz Versicherungs

motor-racing circuit Brands Hatch. This is worth nearly £100m and Sir Denis states that the true worth of these operations is not reflected in Allianz's terms.

Eagle Star Holdings itself is no stranger to recent takeovers which have aroused a certain amount of controversy. It has acquired English Property Corporation and Bernard Suiley Investment Trust, both property companies, thereby giving the portfolios and the life funds and shareholders funds a higher than average proportion in property.

BIDS AND DEALS

The nucleus of Europe's largest insurance group

Allianz Versicherungs, founded in 1890, is the nucleus of the largest European insurance group. It has been expanding fast in foreign markets in recent years but before this week's bid for a substantial minority shareholding in Eagle Star it has been relatively under-represented in the UK market.

It has an all-pervasive presence in the West German market controlling around 90 per cent of direct domestic insurance. It is linked in mutual cross-holdings of 25 per cent with

and in credit insurance, Hermes where Allianz holds 25.2 per cent and Münchener Rück 50.6 per cent.

Allianz already has a stake in Commercial Union, holding more than 1 per cent of CU's stock, while CU holds around 5 per cent of Allianz. These interests which are mirrored between CU and Münchener Rück came about as pure investment interests several years ago in response to changes in German corporate law. Earlier Allianz and Münchener Rück had held cross shareholdings of 30 per cent but these had to be reduced for legal reasons to 25 per cent.

The Allianz group had a gross premium income of DM 11,650 last year, an increase of 10.3 per cent on 1979, and in this total its foreign interests are playing an increasingly important role. Life insurance accounted for DM 4.1bn.

Insurance activities outside the Federal Republic brought a premium income of DM 1.4bn in 1980, an increase of 28.5 per cent, and a growth rate far in excess of domestic expansion. A far bigger step forward was registered in 1979, when the takeover of two life insurance companies in the U.S. helped to produce a rise of 88.4 per cent in foreign premium income.

In the UK in its bid for a major stake in Eagle Star Allianz



Dr. Hans-Jürgen Schwepe (left), a management board member of Allianz Versicherungs, with boardroom colleague Dr. Marcus Bierich who is the group's chief financial officer.

appears to be acting alone, but in the U.S. in 1979 it acted in concert with Münchener Rück with each providing 50 per cent of the near DM 1bn needed to take over North American Life and Casualty, Minnesota and Fidelity Union Life Insurance, Texas.

Last year North and South America accounted for 57.1 per cent of DM 792.5m of Allianz's foreign premium income, while other EEC countries provided 18 per cent of the total and other European countries some 19.5 per cent. In the form of Anglo-Elementar, Allianz owns 92 per cent of Austria's sixth largest insurance company.

Allianz's last important purchase overseas was in South Africa during 1980 when it acquired the Shield life and non-life insurance businesses.

Apart from such subsidiaries Allianz is also represented abroad by a growing network of

branches and agencies in Europe, the Middle East and the Far East. Worldwide it has a full-time staff of some 25,000 together with around 42,000 agents. In the UK it has a small subsidiary Allianz International active in the London insurance markets, and was a member of the Institute of London Underwriters, but much of its business was carried out by the London insurance broker Willis Faber.

Given the size it has reached in the home market Allianz must look increasingly overseas for future growth. In West Germany, where it has a market capitalisation of DM 4bn, it holds some 14 per cent of the life market, 20 per cent of motor insurance and some 16.5 per cent of the total non-life market. Excluding life business it had a total gross premium income of DM 6.89bn and an underwriting profit of DM 192m. Its invest-

ment income totalled DM 737m, while net profit after tax increased slightly to DM 204m compared with DM 199.5m.

Allianz is ready to use its size to enforce its position in the market. Some 44 per cent of its non-life premium income comes from motor insurance and in this field it has been trying to defend competition through an aggressive pricing policy. Premiums have been lowered in order to hold back the attack of specialised motor insurers.

With DM 10.3bn of investments from non-life business plus a further DM 2.9bn from the life side Allianz is a powerful investment force in West Germany. It holds directly major stakes in German industry and through other partly owned holding companies it has major share stakes in groups as diverse as Hapag-Lloyd, Thyssen, Gutehoffnungshütte, Metallgesellschaft and Messerschmitt.

Berisford's revised BSC bid is final

THE REVISED terms of S. and W. Berisford's £201m contested bid for British Sugar Corporation will not be further increased.

Berisford announced last Thursday that it was raising its offer for BSC by 17.5 per cent to 335p a share in cash or loan stock. The terms of an alternative share offer were also revised.

However, the company did not specify that the offer would not be raised yet again. BSC shares then gained 2p on Friday to 337p amid speculation about further increases.

Mr G. E. Percival, a Berisford director, said yesterday that the decision not to increase the offer was taken last week but it was decided to withhold the announcement for a few days in case the Berisford shares reacted to the company's interim results which were also published on Thursday.

"If the shares had moved, we might have had to fine tune our share offer," Mr Percival said. Berisford shares were unchanged on Friday and again

yesterday, when the company announced the decision not to raise its bid further. BSC shares fell back 2p yesterday to the offer price of 335p.

Berisford said it acquired a further 750,000 BSC shares in market purchases yesterday, which would bring its holding to 6.9m or 11.6 per cent of those issued.

The revised offer is open until June 15 but Berisford has the right to extend it to July 4.

The Government holds a 24 per cent stake in BSC and Mr Peter Walker, Secretary of State for Agriculture, and Mr Nigel Lawson, Financial Secretary to the Treasury, are to meet shortly to discuss whether or not to accept the Berisford offer now that the terms are final, for this year at least.

NO PROBE

The merger between Pechiney Ugine Kuhlmann SA and Brandels Goldschmidt and Co. is not to be referred to the Monopolies and Mergers Commission.

SRD ups bid for Hield Brothers

THE BIDDING in the auction of Hield Brothers, the loss-making Bradford-based worsted cloth maker, continued apace yesterday, as Stroud Riley Drummond came back with increased terms valuing the company at £2.12m on a cash bid basis.

Stroud, which already has a 27.4 per cent stake in the company, raised its bid in response to higher terms from Gamma Beta Investments, the private company of the Chami Bacha family of the Middle East.

Gamma's first bid for Hield

in April was worth 10 1/2p cash, 1 1/2p for each preference share, with an option of cash and shares or 11 1/2p cash per share and this offer was subsequently topped by Gamma last week with a 13 1/2p cash offer.

In its latest move Stroud is offering one of its own shares plus 33p cash, for every six Hield shares. At yesterday's closing price of 60p (down 1p) for Stroud each Hield share is valued at 15.5p compared with last night's price of 15 1/2p (up 1 1/2p). Stroud is again offering

a cash alternative, this time of 14p and 5p for each preference share. Stroud has disposed of 200,000 shares at 51p leaving a holding of 700,000 shares.

It was also announced yesterday that Mr M. C. Chami Bacha purchased 80,000 ordinary shares of Hield on May 29 at 13 1/2p each.

RHM SHARE DISPOSALS

Mr J. Rank, a director of Ranks Hovis McDougall, as a

London Trust buys majority of Caparo stake in Barrow Hepburn

IN AFTER hours dealing on Friday afternoon, London Trust purchased 4.485m shares in Barrow Hepburn, the manufacturing and industrial distribution group, increasing its stake from 4.1 to 22.7 per cent. The price paid was close to yesterday's market price of 36p, which capitalised Barrow Hepburn at £5.7m.

The shares formed part of Caparo Group's 29.3 per cent holding. Caparo, whose chairman Mr S. Paul is a director of Barrow Hepburn, retains approximately 2.7m shares (11.35 per cent).

Following the recent merger between Caparo's quoted subsidiary, LK and Central Manufacturing, Caparo and Barrow

Hepburn have become competitors in the industrial rubber goods and protective clothing markets.

"We took the stake because it was there," London Trust's managing director, Mr L. R. Rolfe said yesterday. Professor Roland Smith, who is a director of Barrow and of London Trust, had become aware that some part of the Caparo stake might be for sale. London Trust decided not to make an offer for the entire holding because its own stake would then have exceeded 30 per cent, necessitating a full bid under the Stock Exchange Code.

The 7.3 per cent holding managed by Electra Investment Trust could conceivably be taken together with the London Trust

shares for this purpose, Mr Rolfe said, and that was why London Trust had restricted its stake to 22.7 per cent.

London Trust was considering the possibility of nominating to the board of Barrow someone of suitable industrial experience, "who could be a help to Barrow Hepburn." The nominee would not be a director of London Trust.

Barrow Hepburn welcomed London Trust's proposal to take an increased interest in Barrow. At the same time, relations with Caparo were still friendly, and Caparo will remain represented on the Barrow board. Barrow Hepburn's annual meeting is being held in London today.

Saint Piran affair—DoT gives reply

Mr Reginald Eyre, MP, for the Department of Trade, replied to a Parliamentary question on the Saint Piran affair. The Department of Trade had been asked if it would reconsider its decision not to petition for the winding up of Saint Piran, as advised by Department of Trade inspectors in a recently published report.

Mr Eyre refused the request. "I arranged for the inspectors' report to be published very quickly to coincide with the offer of 50p for its shares (now increased to 60p) on behalf of Casco Investments. I did not accept the inspectors' advice to petition for the company's winding up because I considered that that was a decision best left to shareholders themselves.

"One shareholder has now filed a petition and in the light of that, I do not consider it desirable to comment on the substance of a matter which may soon fall to be considered by the court."

W. WILLIAMS

W. Williams and Sons (Holdings) has disposed of its subsidiary, Rutwina Properties (Proprietary) Johannesburg for 388,000 rands. The deal was completed on May 27. This subsidiary was shown as worth 104,200 rands in the 1980 accounts.

WHATMAN REEVE Whatman Reeve Angus has issued 262,000 ordinary shares, as a result of County Bank exercising all its option rights to subscribe for shares at 87.5p per share. The shares were then sold on behalf of County Bank. The rights were part of the agreement made with County Bank in 1975 for facilities to finance the company's developments.

ASSOCIATES DEALS On Friday, Halliday, Simpson and Co. carried out the following transactions in N.C.C. Energy ord. shares on behalf of associates: sold 14,000 at 125p, bought 500 at 125p, bought 12,350 at 123 1/2p new account, 5,000 at 125p new account and 13,500 at 126p new account.

SULZER DISPOSAL Sulzer Brothers (UK), of Farnborough, has sold its production unit for packaging machines in Hyde, Greater Manchester, to Commercial and Industrial Securities.

M. J. H. Nightingale & Co. Limited

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1980-81	High	Low	Company	Last	Gross	Yield	P/E	Fully
76	38	20	Alfred Dunhill	48	1.4	2.9	20.2	46.7
200	82	20	Borden Hill	200	9.7	4.8	7.5	12.8
106	88	20	Oxborough Services	104	8.4	6.3	5.1	12.8
128	88	20	Frank Hovell	104	8.4	6.3	3.3	6.0
110	39	20	Frederick Parker	59	1.7	2.9	25.7	—
110	84	20	George Blair	84	3.1	4.8	4.0	8.1
110	88	20	Jackson Group	105	8.8	5.8	4.0	8.1
128	103	20	James Burroughs	128	7.9	6.1	10.6	10.6
324	244	20	Robert Jennings	318	31.3	2.8	—	—
55	50	20	Suttons "A"	55	9.2	5.5	5.9	4.0
224	203	20	Torday	203	15.1	7.4	3.5	7.8
23	8	20	Twinlock Ord.	16 1/2	—	—	—	—
80	88	20	Twinlock 15% ULS	75	15.0	20.0	—	—
55	35	20	Unilock Holdings	43	3.0	7.0	8.8	10.5
103	81	20	Walter Alexander	101	5.7	5.8	5.6	8.9
263	181	20	W. S. Yates	255	13.1	5.1	4.8	9.8

This advertisement complies with the requirements of the Council of The Stock Exchange

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The Notes have been admitted to the Official List by the Council of The Stock Exchange subject only to issue. Interest is payable semi-annually in arrears in June and December, the first payment being due on December 11, 1981.

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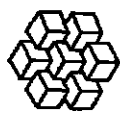
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Companies
and Markets

INTERNATIONAL COMPANIES and FINANCE

FIVE OIL AND GAS COMPANIES HIVED OFF

INI stripped of its best assets

BY ROBERT GRAHAM IN MADRID

INI, the Spanish state holding company, is slowly coming to terms with the biggest reorganisation of its activities since its foundation in 1941.

In April it lost a significant part of its empire. Five companies in hydrocarbons exploration, production, oil and gas transport, refining and petrochemicals were hived off to form part of a new state energy holding company, INH. In the process INI lost its major source of cash flow and ceases to figure among Europe's 30 largest industrial enterprises.

The holding company's first proper technocratic administration has tried over the past three years to dispel the image of an industrial hospital but the efforts have been eroded overnight. INI is left with a rump of companies, the largest of which are major loss makers such as the car producer Seat, the shipyard Bazan, and Astilleros Espanoles, integrated steel makers Enxidea and Altos Hornos del Mediterraneo, and coal producer Hunosa.

The break-up has been under active consideration for at least three years and on the table for much longer. The Government, hoping to create a more rational control of state energy interests, rejected a solution along the lines of Italy's ENI which is controlled via the state holding, IRI.

The winning argument was that INI already had enough to handle without the addition of a very substantial energy holding company. Rather, by

being freed a little it would be able to concentrate better on two main tasks—restructure industries in crisis such as steel and shipbuilding, and concentrate on promoting advanced technology ventures.

Before the break, up INI wholly owned 80 companies, had a majority stake in 87 and controlling equity in a further 137 affiliates. INI companies accounted for 8 per cent of industrial output, 28 per cent of industrial investment, 14 per cent of industrial exports, and employed 240,000 people.

Five companies

The five companies removed from INI were: Butano (50 per cent owned); Enagas (100 per cent); Enlensa (100 per cent); Enpetrol (71 per cent); and Hispanoil (70 per cent). At the end of 1979 they had total fixed assets of Pta 198bn (\$2.2bn), equal to 15 per cent of INI's assets.

The most important company was Enpetrol, which accounts for 45 per cent of all Spanish refining capacity (25m tons) and provides 50 per cent of petrochemical production. Its assets and cash flow of a number of important petrochemical and chemical subsidiaries, such as Alcedia, are included. Enpetrol is much bigger.

Enpetrol's non-consolidated sales in 1980 were Pta 350bn out of total INI sales of Pta 1,400bn. The five companies' combined sales last year

were Pta 533bn. Meanwhile Enpetrol and Enagas, the national gas supply company, had 1980 investments which amounted to 20 per cent of INI's Pta 200bn investments.

Enlensa, responsible for exploration and production of hydrocarbons within Spanish territory, and Hispanoil, responsible for the same activities abroad plus the purchase of some crude outside Spain, are also significant companies.

INI still retains energy interests—namely in coal (Hunosa, the biggest loss-maker), in power generation (Endesa and Enher) and nuclear fuel cycle supplies and uranium development (Enusa).

But leaving part of energy still inside INI is a top-sided policy, critics say. Two main problems confronted INI during this shake-up. First, it lost its biggest source of cash flow. The five companies produced 1980 cash flow of Pta 23.3bn, while INI's was reduced by loss-makers to Pta 11.9bn. The Government argues that this separation ensures good money does not go after bad, although it risks exposing the weakness of INI's self-financing ability.

INI is currently losing Pta 100bn a year, principally as a result of the performance of eight companies. Removing the best performers make INI's dependence upon Government subsidy and grant more naked. The second problem has been INI's foreign loans, equivalent to about \$4bn lent on the basis

that banks have the right to call them in if the company's assets change substantially. Foreign currency loans guaranteed by INI for its subsidiaries have the same clause.

INI's main bankers—about 20—have been notified in the past three weeks about this. They have also been informed that the Government has decreed that the new hydrocarbons holding company, INH, will act as the joint-guarantor of all contracted loans and financial obligations. This apparently has satisfied the bankers but it effectively means that the state has become the guarantor of these loans.

This raises two other issues. In the past loans guaranteed by INI for its companies have been treated as private sector borrowing. Should this now be consolidated as public sector debt, raising the public sector debt by about \$4bn?

New formulas

Similarly INI must consider new formulas for going to the international markets from which it obtains some 20 per cent of funding. For instance, it recently raised a \$350m loan for five INI companies, all of which were loss makers save Enagas which was the "sweetener" to obtain the best spreads.

INI has no more sweeteners for such operation. However, it is confident that it will be treated the same since it has the state's guarantee so loans reflect Spanish risk, not INI risk.

Migros considers foreign growth

BY JOHN WICKS IN ZURICH

MIGROS, Switzerland's largest retailer, is exploring the possibility of expanding outside its home base.

A co-operative, Migros is currently asking members whether it should alter present statutes which confine its operations in retail distribution to the home market.

Since the group pulled out of a loss-making participation in Turkey in 1974, foreign activities have been restricted to operations outside retailing. These include the travel-agency Hotelplan, a Duesseldorf subsidiary of Migros Bank and a number of language schools.

The major reason for the motion, on which 1,15m co-operative members will vote, lies in the rapid growth of Migros' retail business in Switzerland itself, where sales booked a 7.7 per cent rise in 1980 to SwFr 7,13bn (\$3.44bn). This was well above the average expansion rate for the Swiss retail sector.

Migros has stated that there are no concrete plans for expansion abroad. Foreign countries are not "to be swamped with a new retail chain called Migros". Despite this, there is considerable opposition within the

Migros movement against expanding abroad, a move "calling for large investments and leading to losses," say opponents of the proposals.

● Von Roll, the leading iron and steel company, expects 1981 profits to be similar to those booked for 1980, when the parent company recorded net earnings of SwFr 8.5m (\$4.1m) on turnover of SwFr 1,08bn.

Turnover fell in the first four months of this year by 9 per cent, though this decline is expected to be made up as the year progresses. New-order value rose by 25 per cent.

Viag raises earnings by 74%

BY ROGER BOYES IN BONN

VIAG, the West German energy, aluminium and chemicals holding company, was one of the few state-owned concerns to increase its profits last year. However, its management believes that 1981 may produce a worse result, as the recession bites into its three key sections.

Group net profits increased by 74 per cent from DM 72m to DM 125m (\$54m) while external sales increased by 14 per cent to DM 4.5bn. This latter figure was partly influenced by the consolidation of new subsidiaries into the accounts.

The state, which has an 84 per cent interest in Viag, must be relatively satisfied with the result.

Solzgitter, the 100 per cent state-owned steel concern, for example, is still labouring under

the structural steel crisis. Even traditionally strong state interests have seen profits drop. Lufthansa, for example, in which the state has a 75 per cent interest, saw net profits drop to some DM 5.5m last year. Volkswagen, in which Bonn has a 20 per cent stake, recorded a halving of its net profits.

The roots of the relatively strong performance lie in Viag's industrial mix. The energy sector, which is spread over electrical utilities, power station and mining, benefited from price increases, especially in electricity, that largely covered increased costs. Aluminium production (via VAW Aluminium) was profitable despite slightly lower output. Aluminium manufacturing, how-

ever, showed signs of slackening in the second half.

A combination of the recession and the weak DM-Dollar exchange rate will hit Viag's performance this year. Dollar-denominated raw materials are costly to both the aluminium and chemicals branches. Thus aluminium production probably costs 20 per cent more this year than last. But because of the flagging market, it will probably be impossible to increase prices before the end of the year.

Viag is still planning a large investment programme of DM 7.2bn over the next four years with more than 70 per cent of the sum going to the energy sector. The scope of the investment programme, however, means no dividend pay-out again this year.

Sharp gain in profit for Rauma-Repola

By Lance Keyworth in Helsinki

TURNOVER, earnings and new orders increased at Rauma-Repola in 1980 and the company, one of the largest private sector industrial groups in Finland, is paying a 10 per cent dividend.

Turnover increased by 30 per cent to FM 3,510m (\$829m), of which exports earned FM 2,310m. Net earnings rose by 58 per cent to FM 55m.

The mechanical woodworking division improved its result, and pulp and paper held steady. In the metals sector (shipbuilding and engineering) results deteriorated, partly because of currency appreciation.

Rauma-Repola plans to reduce its capital investment in 1981 to FM 400m, or to roughly half the 1980 total. This will ease financing problems.

Hermes calls second meeting

By Our Financial Staff

HERMES-PRECISA International said it has called a shareholders' meeting for June 11 so that a second vote can be taken on the proposed purchase of part of Hermes, the Swiss typewriter company, by Olivetti of Italy.

On May 12, one of three proposals connected with Olivetti's proposed acquisition failed to be approved, solely for technical reasons, it noted.

While 98.4 per cent of shareholders approved the proposal, the necessary two-thirds quorum of 20m votes was narrowly missed, Hermes said.

Further loss at Norway's state steel company

BY FAY GJESTER IN OSLO

NORSK JERNVERK, Norway's state-owned iron and steel concern, made a loss of Nkr 64.4m (\$11.2m) in 1980, before taxes and year end allocations, despite having received an operating subsidy from the state of Nkr 120m during the year.

In 1979, the group deficit was Nkr 100m bringing Jernverk's accumulated deficit since 1975, when the world steel slump set in, to Nkr 745m. Turnover last year was Nkr 1.3bn slightly up from the year earlier. Exports accounted for two-thirds of the total.

The current year is also expected to show a loss. Export sales of semi-finished steel goods have been hit by the recession and by Norway's deteriorating competitive position. Cost trends in Norway have been much less favourable than anticipated and currency move-

ments—particularly the strong Norwegian krone—have also hampered exports. The UK is Jernverk's most important market.

● NORPIPE and Norpipe Petroleum UK, which have pipelines from the Ekofisk field for gas to Emden, West Germany, and for oil to Teesside in the UK, and which operate the Teesside terminal, reported combined turnover of Nkr 2.8bn (\$487m) in 1980, 40 per cent up on the year earlier. Profits after tax rose 37 per cent to Nkr 215m.

The companies moved about 36.7m tonnes of oil equivalent through the pipelines last year, compared with 30m in 1979.

The Norpipe companies are 50 per cent owned by Statoil, Norway's state oil company, and 50 per cent by the Phillips group.

Advance for Ajinomoto

BY OUR FINANCIAL STAFF

AJINOMOTO, the Japanese company with a dual business of amino-acid chemicals and food products, lifted after-tax profits for the year ended March 31 by 13 per cent to Y9,750m (\$43.33m) from Y8,650m.

Sales increased by 6 per cent to Y374.39bn (\$1,666bn) from Y352.66bn. Ajinomoto proposes to pay a dividend of Y6, the same as last year.

The largest manufacturer of dairy products in Japan, Snow Brand Milk Products, however, reported a turnaround in profits of 4 per cent to

Y2,460m (\$10.9m) from Y2,580m, although sales advanced by nearly 3 per cent to Y422.95bn (\$1,886bn) from Y410.67bn. The dividend will remain unchanged at Y6.

Snow Brand said that it expects that domestic demand for dairy products will rise next year and forecasts after-tax profit for the current year to increase by 16 per cent. The company blamed an unusually cool summer for a substantial drop in demand last year and expects recovery will be slow.

Adsteam bids for Australian brewer

By Our Sydney Correspondent

ADELAIDE Steamship (Adsteam) yesterday launched a bold attempt to enter the Australian brewing industry through a takeover bid for Tooth and Company, which values the Sydney brewer at A\$203m (US\$230m).

As a springboard the company, using DJ's properties as a vehicle, increased its holding in Tooth to 34.7 per cent by buying the 10 per cent stake held by Mr Ron Brierley's Industrial Equity at A\$2.90 a share.

Adsteam also acquired a parcel of 1.4m Tooth shares at A\$2.70 each in an off-market deal which is understood to have provoked IEL into selling its holding.

Following sharemarket listing requirements DJ Properties will extend the A\$2.90 offer to all other Tooth shareholders for one month.

The offer gives Tooth shareholders the chance to sell at around the same price that the major institutional holders received last year when both IEL and Adsteam established their strategic shareholdings. Tooth shares yesterday finished 23 cents higher at A\$3.93.

Tooth directors have taken the unusual decision of asking shareholders to seek private advice on the offer. They say they do not think it appropriate to make a recommendation to shareholders as to whether the price was fair and reasonable. Asset backing was A\$3.67 a share but "given certain assumptions as to values, asset backing could be materially higher."

A big tax increase prevented Tooth from matching the price performance of industrial rivals in the year ended March 1980, directors yesterday prematurely announced a 6.3 per cent decline in after-tax earnings to A\$12.7m. At the pre-tax level profit was 28.2 per cent higher at A\$22.3m.

The Adsteam bid presents Castlemain Tooneys, Tooth's next largest shareholder, and the Australian brewing industry, with a dilemma. Castlemain holds a 20.8 per cent slice of Tooth and showed, during last year's buying battle, that it was prepared to stand idly by while its long-standing Sydney rival was plundered.

However, any move by Castlemain to acquire Tooth must overcome two major hurdles. Because Allied Breweries of the UK is a major shareholder, Castlemain is deemed a foreign company by the Foreign Investment Review board. Moreover, being Australia's largest brewer, it could face difficulties with the Trade Practices Commission.

Isuzu plans engine plant

By Our Financial Staff

ISUZU MOTORS of Japan, in which General Motors of the U.S. has a 34.2 per cent stake, plans to build an engine plant in northern Japan at an estimated cost of more than Y50bn (\$222m).

Isuzu, which is Japan's sixth largest car manufacturer, said that the plant will have an annual production capacity of 200,000 to 300,000 diesel engines by the year 1984.



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INTL. COMPANIES & FINANCE

LOWER STEEL SALES CUT PROFITS

Leaner times for Japan's big five

BY RICHARD C. HANSON IN TOKYO

ORDINARY STEEL production held down earnings in the year to March 31 at Japan's big five integrated steel companies, mainly because of higher materials and energy costs and falling production. Nippon Steel, the world's largest steel-maker, suffered a fall of 32.8 per cent in net profit to ¥71.1bn (\$318m), though gains were registered at the other four. The outlook is for a further decline in production this year.

Results for the five—Nippon Steel, Kawasaki Steel, Sumitomo Metal Industries, Nippon Kokan and Kobe Steel—show a drop in crude output of 5.7 per cent to 78.7m tonnes. Most expect a similar margin of decline in the current year.

Sales on average were up modestly, by 8.4 per cent, mainly as a result of price increases early in the year, but net profit for the five fell 34.4 per cent. Those reporting modest gains in overall net profit attributed them to divisions not involved in ordinary steel trade, or to changes in accounting rules.

Nippon Steel reported a 32.8 per cent drop in net profit on a 9.4 per cent rise in sales to ¥3,113bn (\$13.94bn). The bright spot for the company was its engineering division, which

at the start of the fiscal year, and additional savings from rationalisation measures. Kawasaki Steel said that its 14.1 per cent gain in net profit was attributable largely to a

strength in seamless pipes, reported the most buoyant results among the five. It raised its dividend by ¥1 to ¥5 after announcing record operating profits for the first time in seven years since the oil crisis.

RESULTS FROM THE TOP FIVE

	Sales Ybn	Percentage change	Net profit Ybn	Percentage change
Nippon Steel	3,113	+9.4	71.1	-32.8
Kawasaki Steel	1,283	+4.8	57.1	+14.1
Sumitomo Metal Inds.	1,307	+4.8	44.4	+19.5
Nippon Kokan	1,423	+8.5	34.3	+44.2
Kobe Steel	1,140	+11.3	26.0	+2.3

doubled its sales to ¥383bn, partly because of shipments to China of the first stage of a large steel complex near Shanghai. The second stage, however, has been cancelled.

Nippon Steel estimates that it had to absorb ¥10bn in additional costs last year as a result of sharp rises in the price of raw materials and energy. These were only partly offset by an average 7.6 per cent price rise for steel products, brought in

change in rules concerning reporting of foreign exchange liabilities. This brought a "paper" exchange gain of ¥18.1bn against an exchange loss of ¥6bn.

Kobe Steel showed a drop in operating profit and a small, 2.3 per cent to ¥26bn (\$115m) rise in net profit. Sales rose by 11.3 per cent to ¥1,140bn.

Nippon Kokan, with its large heavy machinery and shipbuilding division and demand

against the interests of investors and detrimental to the normal functioning of the local stock exchanges.

The Japanese steel industry is predicting that total crude steel production this fiscal year will drop further from 107m crude tonnes last year to 103m tonnes as demand in key industries, like cars, wanes.

Scrip issue and doubled income at Pan Electric

BY GEORGIE LEE IN SINGAPORE

PAN ELECTRIC INDUSTRIES, the Singapore-based marine and electric appliance company, more than doubled group net profits from \$53.2m to \$111m (U.S.\$5.1m) in 1980 and is to make a one-for-four scrip issue. Parent company net profits were \$81.8m against \$81.48m. Operating profit was 67 per cent higher at \$26.9m and at the pre-tax level profits jumped by \$1.6 per cent to \$32.5m.

The group dividend has been raised from 12 1/2 per cent to 15 per cent.

Pan Electric benefited from the better employment of its tugs and barges as well as a marked improvement in the offshore petroleum industry.

Pan Electric has diversified into a \$130m factory development project through a 76 per cent owned subsidiary.

The scrip issue will raise the group's issued capital from \$24.2m to \$33.2m.

Group pre-tax profit at Singapore Land, the major Singapore property developer, remained practically unchanged at the interim stage. For the half-year ended February 1981, profit amounted to \$33.09m (U.S.\$1.43m) compared with

\$53.09m. Net rental income remained almost static at \$34.66m against \$34.51m previously. Singapore Land said that the loss of rental income resulting from the sale of Marina House has been more than offset by higher rentals achieved from rent renewals of Clifford Centre and Shing Kwan House.

Due to increased property management activities, fees from this sector amounted to \$31.52m, a seven-fold advance. Interest received was only slightly higher at \$31.17m.

Singapore Land, however, suffered from increased costs. Management and administrative expenses soared 90 per cent to \$24.07m. Interest expense also rose by 37.9 per cent to \$32.4m.

The property group reported that its large marina centre development project has received clearance from the authorities. The group has also recently been awarded the tender for a 22,557 square metre site from the Government for the development of a commercial complex with a net lettable area of 68,000 square metres.

HK trigger point plan for takeovers may be eased

BY KEVIN RAFFERTY IN HONG KONG

HONG KONG'S security industry authorities are prepared to make major concessions to try to get agreement on a takeover code for the colony. At meetings scheduled for the end of next week they will suggest that the new trigger point at which a shareholder must make a general bid for a company should be 40 per cent, not 35 per cent as originally proposed.

In addition under the "creeping" clause, a shareholder should be allowed to increase holdings by 5 per cent in any 12-month period, not 3 per cent.

Under the present takeover code, which is voluntary, a general bid is only required when a shareholder has control of a company. This has been interpreted in Hong Kong as 50 per cent. Last year after the takeover battles for Hong Kong and Kowloon Wharf Company, the authorities decided to set out what constituted control of a company in shareholdings of 49 per cent and below. A 35 per cent trigger point was proposed.

But this proposal met with violent resistance from market interests. In a strongly worded statement the Hong Kong Stock Exchange said that a 35 per cent trigger ruling "will be

against the interests of investors and detrimental to the normal functioning of the local stock exchanges."

It demanded that acquisition of more than 50 per cent of the voting rights of a company should continue to be regarded as control.

But the Securities Commission has been guided by the experience of other countries, including Singapore and Australia which have a 20 per cent trigger point as well as the UK with its 30 per cent trigger point.

There has also been pressure from the financial authorities. In his budget speech in February Sir Philip Haddon-Cave, the Financial Secretary, said he hoped that the 35 per cent trigger point "is low enough to give investors adequate protection."

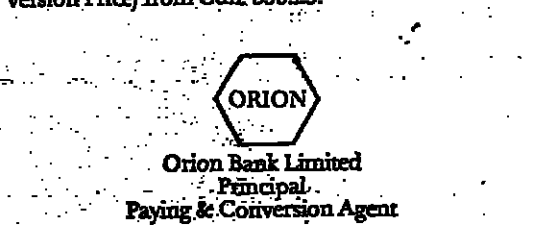
Even if the authorities can get agreement on a 40 per cent trigger point, they will then have to make the code work. In a place like Hong Kong it would be comparatively easy for a shareholder to distribute his holdings between several nominees and it would then be difficult for the authorities to be aware that the trigger point had been crossed.

TURBO Turbo Resources Limited

Notice to the holders of 12 1/2 per cent Partially Convertible Debentures Due 1990

Notice is hereby given that the Common Shares of Turbo Resources Limited were subdivided on a 3 for 1 basis on May 21, 1981.

Accordingly, with effect from the close of business on May 21, 1981, the Conversion Price has been adjusted to Cdn. \$10.083 per Common Share (the Current Conversion Price) from Cdn. \$30.25.



THE SANWA BANK, LIMITED SINGAPORE BRANCH

US\$ 20,000,000 NEGOTIABLE FLOATING RATE U.S. DOLLAR CERTIFICATES OF DEPOSIT DUE NOVEMBER, 1981

In accordance with the provisions of the Certificates, notice is hereby given that for the Interest Period from 11th May 1981 to 9th November 1981 the Certificates will carry a rate of interest of 19 7/16 per annum. The relevant Interest Payment Date will be 9th November 1981.

Agent Bank Baring Brothers Asia Limited Singapore Branch 11th May 1981

TO THE HOLDERS OF Popular Español International N.V. Guaranteed Floating Rate Notes Due 1981

In accordance with the provisions of the above Notes, Bankers Trust Company, as Fiscal Agent thereof, has established the Rate of Interest on such Notes for the semi-annual period ending 30th November, 1981 at eighteen and three sixteenths per cent (18 3/16%) per annum. Interest due on such date will be payable upon surrender of Coupon No. 10.

DATED: 27th May, 1981. BANKERS TRUST COMPANY, Fiscal Agent

The Mitsubishi Bank, Limited (London Branch)

US \$30,000,000 Negotiable Floating Rate Certificates of Deposit Maturity date December 3, 1981

In accordance with the provisions of the Certificates of Deposit notice is hereby given that for the six month period from June 3, 1981 to December 3, 1981 the Certificates will carry an Interest Rate of 17 1/4% per annum.

Agent Bank Orion Bank Limited



ICBC The International Commercial Bank of China

U.S. \$20,000,000 Floating Rate Notes 1978-1983

For the six months May 29th 1981 to November 30th 1981 the Notes will carry an interest rate of 18 1/4% per annum.

Bankers Trust Company, London, Fiscal Agent

GT INVESTMENT FUND SOCIÉTÉ ANONYME

Registered office: Luxembourg, 14, rue Aldringen
Registre de Commerce: Luxembourg B n° 7.443

The quorum required by law not having been reached at the first Extraordinary General Meeting of Shareholders held on May 18th, 1981, the shareholders are invited to attend a

SECOND EXTRAORDINARY MEETING OF SHAREHOLDERS

to be held on 19th June, 1981, at 9.30 a.m. at the registered office of the Fund, 14, rue Aldringen, Luxembourg with the following agenda:

- 1) To amend Article 18, sub-section c), g) and h) so as to read as follows:
c) except within the limits set out in a) above, pledge or otherwise encumber any of its securities or other assets or transfer or assign any such assets for the purpose of securing debts;
g) purchase securities issued by its Investment Managers or Advisers, Custodian or Corporate and Domiciliary Agent;
h) hold as cash in a bank account or accounts more than 30 per cent of its gross assets.
- 2) To amend Article 23, third paragraph so as to read as follows:
The Corporation may suspend the determination of the Net Asset value of shares and the purchase of its shares from its shareholders,
(a) during the whole or any part of any period when any of the principal stock exchanges on which any substantial portion of the Corporation's investments from time to time are quoted is closed otherwise than for ordinary holidays, or during which dealings therein are restricted or suspended;
(b) during the existence of any state of affairs which constitutes an emergency as a result of which disposals or valuation of assets owned by the Corporation would be impracticable;
(c) during any breakdown in the means of communication normally employed in determining the price or value of any of the investments or the current price or values on any stock exchange as aforesaid;
- 3) To ratify an amendment of the terms of the performance fee as provided by the shareholders in their general meeting held on 20th June 1980, so as
1) to substitute to the Combined Average of the Dow Jones Industrial Average Index and the Standard and Poor's Composite Stock Price of 500 Stocks the Capital International World Index,
2) to determine that such amendment be effective as of the date of this resolution and be applied to the current year on a pro rata basis.

The shareholders are hereby informed that this second Extraordinary Meeting of Shareholders shall validly vote on the points of the agenda whatever portion of the share capital of the Corporation will be present or represented.

In accordance with Luxembourg law, resolutions will be subject to a majority of 3/4 of the shares represented at the meeting, provided however, that at this second meeting, shares not represented will (in a number not exceeding 1/4 of the total number of the outstanding shares) be deemed to vote for the resolutions proposed above, and provided further that in such latter case the resolutions must be voted by the majority of the shares represented at the meeting.

In order to attend the meeting, holders of bearer shares should deposit their shares on or before June 15th, 1981 with the banks listed hereafter. With respect to registered shares, proxies should be deposited at the registered office of the Fund on or before June 17th, 1981.

- Amsterdam-Rotterdam Bank N.V., Amsterdam
- Bank Julius Bär & Co. A.G., Zürich
- Banca d'America e d'Italia, Milan
- Banque Générale du Luxembourg, Luxembourg
- Banca Commerciale Italiana, Milan
- Banca del Gottardo, Lugano
- Banca Nazionale dell'Agricoltura, Rome
- Bank Leu & Co., Zürich
- Banque de l'Indochine et de Suez, Paris
- Banque Scandinave en Suisse, Genève
- Banque de Paris et des Pays-Bas, Paris 2e
- John. Berenberg, Gossler & Co., Hamburg
- Berliner Handels-Gesellschaft-Frankfurter Bank, Frankfurt
- Berliner Bank A.G., Berlin
- Effektenbank-Warburg Aktiengesellschaft, Frankfurt
- Guyereller Zurmatt Bank A.G., Zürich
- Badenwürttembergische Bank A.G., Heilbronn
- Nederlandse Credietbank, Amsterdam C
- Pierson, Helderling & Pierson, Amsterdam
- Privatbanken i Kjöbenhavn S.A., Copenhagen
- Skandinaviska Enskilda Banken, Stockholm C
- Banca delle Svizzera Italiana, 6901 Lugano
- Banque Transatlantique, Paris 9e
- Caisse Nationale de Crédit Agricole, Paris 15e
- Crédit Industriel et Commercial, Paris 9e
- Merrill Lynch, Pierce, Fenner & Smith Securities Underwriter Limited, London EC1A 7DA
- Crédit Industriel d'Alsace et de Lorraine, Luxembourg
- Dewaay Luxembourg S.A., Luxembourg
- R. Henriques Jr., Copenhagen
- Samuel Montagu & Co. Limited, London EC2P 2HY
- Bayerische Vereinsbank, München
- Vereins- und Westbank A.G., Hamburg

THE BOARD OF DIRECTORS

NEW ISSUE These debentures having been sold, this announcement appears as a matter of record only.

WANG

US \$40,000,000.

Wang Laboratories (N.A.) N.V.

9 1/4% Convertible Subordinated Guaranteed Debentures Due 1996

Convertible into Class B Common Stock of and Guaranteed on a Subordinated Basis as to Payment of Principal, Premium, if any, and Interest by

Wang Laboratories, Inc.

Merrill Lynch International & Co.
Banque Nationale de Paris
E. F. Hutton International Inc.
Union Bank of Switzerland (Securities) Limited
Yamaichi International (Europe) Limited
Deutsche Bank Aktiengesellschaft
Swiss Bank Corporation International Limited
S. G. Warburg & Co. Ltd.

- Alhadi Bank of Kuwait K.S.C.
- Algemeine Bank Nederland N.V.
- AMAS S.A.
- Amro International Limited
- Arnold and S. Bleichroeder, Inc.
- Bache Halcyon Stuart Shields
- Banca del Gottardo
- Bank Julius Bär International Limited
- Bank Brussel Lambert N.V.
- Banque Française du Commerce Extérieur
- Banque Générale du Luxembourg S.A.
- Banque de Neufize, Schlumberger, Mallet
- Banque de Paris et des Pays-Bas
- Banque Privée de Gestion Financière
- Baring Brothers & Co., Limited
- B.S.I. Underwriters Limited
- Cazenove & Co.
- Citicorp International Group
- Compagnie de Banque et d'Investissements, CBI
- County Bank Limited
- Credit Lyonnais
- Credit Suisse First Boston Limited
- Daiwa Europe Limited
- Deutsche Girozentrale
- de Zoete & Bevan
- DC BANK
- Dresdner Bank
- European Banking Company
- Kobert Fleming & Co. Limited
- Girozentrale und Bank der Österreichischen Sparkassen
- Goldman Sachs International Corp.
- Groupement des Banquiers Privés Genevois
- Hambros Bank
- Handelsbank N.W. (Overseas)
- Kidder, Peabody International
- Kleinwort, Benson Limited
- Kuwait Foreign Trading Contracting & Investment Co. (S.A.K.)
- Kuwait Investment Co. (S.A.K.)
- Lloyds Bank International
- Maffezzoni Hanover Limited
- Merck, Fink & Co.
- Morgan Guaranty Ltd
- Morgan Stanley International
- National Bank of Abu Dhabi
- The Nikko Securities Co. (Europe) Ltd.
- Nomura International Limited
- Norddeutsche Landesbank
- Nordic Bank Limited
- Orion Bank Limited
- Salomon Brothers International
- Scandinavisk Bank Limited
- Schröder, Münchmeyer, Hengst & Co.
- J. Henry Schröder Wagg & Co. Limited
- Smith Barney, Harris Upham & Co.
- Société Générale
- Société Générale de Banque S.A.
- Sparbankerna Bank
- Svenska Handelsbanken
- Vereins- und Westbank
- J. Vontobel & Co.
- M. M. Warburg-Brinckmann, Wirtz & Co.
- Wood Gundy Limited

MAY 1981

Further study of silver crisis urged

WASHINGTON—The Securities and Exchange Commission (SEC) believes further study of certain events leading up to the silver futures market collapse last year is needed.

The Commission believes that additional study of the exchange's actions may be appropriate in order to fully understand the causes of the silver crisis. Commissioner Philip Loomis said in a letter yesterday to the chairman of a Senate Agriculture Subcommittee that oversees the Commodity Futures Trading Commission (CFTC).

Mr Loomis was commenting on an interagency probe into why the price of silver futures traded on U.S. commodity exchanges plunged so dramatically in March 1980. The CFTC made the 500-page report on the situation public yesterday.

The SEC official noted that inadequate or inappropriate regulatory efforts by the commodity exchanges themselves may have led to the aberrant behaviour on the silver market.

The SEC is not certain that the report places sufficient emphasis on the cause and effect relationship between the exchange's regulatory actions and the decline of prices in the silver markets, he said.

TIN

Producers condemn U.S. policies

BY RICHARD COWPER IN JAKARTA

THE ASSOCIATION of South East Asian National (Asean) agreed at the weekend to take a tough and united stand on three key issues related to the tin industry. In a joint communiqué, as the end of a two-day economic ministers' summit, Asean called on the U.S. to suspend immediately all further sales of tin from the American Government stockpile, agreed to press for a "substantial" increase in the tin buffer stock price range, and vowed to "conclude" a sixth International Tin Agreement in Geneva later this month.

The communiqué undoubtedly reflected the frustration and anger at what it believes to be the uncompromising attitude of the U.S. on all three issues. A meeting between the three tin-producing countries—Indonesia, Malaysia, Thailand and Indo-

BY RICHARD MOONEY

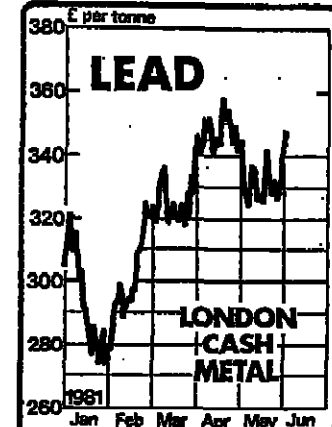
NEWS OF further labour troubles in the U.S. lead industry lifted prices on the London Metal Exchange to their highest levels since March 1977 yesterday.

Workers at Amax's Missouri operation left their jobs early in the day when their labour contract expired. By itself this might not be very significant, but it comes on top of a long-running strike at St. Joe Minerals, the biggest U.S. lead producer, at 220,000 tonnes a year, and supply disruptions at Broken Hill in Australia and Swedish and Italian production units.

The net result is a tightening in available supplies which has strengthened the market in spite of slack world demand for the metal.

The cash lead price on the LME ended \$7.50 yesterday at \$247.5 a tonne.

The Amax Missouri unit also produces some zinc concentrates and with concern growing about the possibility of a strike at Cominco Pine Point lead-zinc facility, a strong rise was also registered on the LME zinc market yesterday. Cash zinc ended the day \$13.5 up at \$431.5 a tonne following the setting of



By the close cash copper wirebars were quoted £12 up at £85.5 a tonne.

Stocks of copper held in LME warehouses rose 275 tonnes to 118,550 tonnes last week. Tin stocks were 107 down at 7,785 tonnes, lead 375 down at 49,650 tonnes, and zinc 650 up at 88,400 tonnes. Silver stocks rose 200,000 ounces to 25,080 ounces, aluminium 6,150 tonnes to 56,700 tonnes and nickel 48 tonnes to 2,430 tonnes.

Flood plea rejected

THE EUROPEAN Commission has turned down a plea to aid Lincolnshire farmers who suffered over £3m-worth of damage in last month's floods. The British Government has also said it is unable to help.

The farmers' union will now seek talks with Mr. Peter Walker, the Minister of Agriculture. About a dozen Lincolnshire farmers claim they have lost a whole year's income through the floods.

The April blizzards cost the lives of 4,000 lambs and ewes in the Peak District of Derbyshire, and breeding stocks will be affected for several years.

Sugar upsurge continues

By Our Commodities Staff

NEARBY VALUES on the London sugar futures market extended their recent rise to seven consecutive market days, yesterday with the October position gaining £9.50 to £222.625 a tonne. This took the October price nearly £50 above the low level reached earlier this month.

Dealers attributed the rise, which took place in active trading conditions, to chartist, trade and speculative support backed by reports of renewed buying of physical sugar on the world market.

Providing initial impetus was the latest report from London merchant E. D. and F. Man, which said 1981-82 world sugar production would only match demand "with difficulty."

In Paris, the French Sugar Market Intervention and Regulation Board (FRS) said EEC sugar production was expected to be around 12.6m tonnes (white value) in 1981-82, assuming average yield, compared with 12.1m tonnes the previous year, reports Reuters. Last month it put 1981-82 output at 12.5m tonnes.

French production is expected to total 3.92m tonnes in 1981-82 compared with 3.91m in 1980-81.

Change in milk output trends

By Our Commodities Staff

BRITAIN COULD have 21,000 fewer milk producers by the end of this decade, according to the Milk Marketing Board.

A study published by the board shows that the number of producers shrank from 83,000 to 46,000 between 1968/69 and 1978/79. If this trend continues only 25,000 will be left by 1990.

But average herd size would be up to 100-110 cows compared with less than 70 at present.

Britain's remaining producers, despite of a slightly smaller national herd, were producing 30 per cent more milk in 1978/79 than 10 years earlier.

This was achieved from 37 per cent of British agricultural land instead of 46.3 per cent in 1968/69.

Trends and Developments in Milk Production, price £5 plus 75p post and packing.

Wheat record predicted

THE WORLD is heading for a record wheat harvest this year unless good growing weather turns out very quickly, according to the United Nations Food and Agriculture Organisation.

"Since most northern hemisphere winter wheat is very close to harvest, the danger of weather damage has been reduced and prospects are favourable for a 1981 wheat crop that will surpass the 1979 record of 449m tonnes. Even allowing for uncertain results of spring wheat and southern hemisphere harvests late in the year," the FAO said in its monthly food outlook report.

World wheat production is likely to rise from 444m tonnes last year to 460-480m tonnes the FAO said. Winter wheat crops have done well in the northern hemisphere, and spring plantings are enjoying good weather, it said.

Output of coarse grains, such as corn and barley, is also expected to climb. The FAO predicted that production would rise from 724m tonnes in 1980 to 750-800m tonnes this year.

As a result of the good harvest, world grain reserves are expected to be replenished.

Current forecasts of the 1981 crops indicate a possibility to allow some stock replenishment next season, but more definite assessment must await the outcome of the monsoon in the summer months and the development of northern hemisphere crops for harvest in the autumn," the FAO said.

In spite of the improved outlook, grain reserves would still amount to 14 per cent of estimated 1981 consumption, compared to the level of 17 or 18 per cent that the FAO thinks is necessary to maintain minimum world food security.

World trade in cereals is expected to continue to expand in 1981-82, most rising on demand and to replenish stocks. Trade in wheat and coarse grain could reach 200m tonnes, up from 193m in the previous year, the report said.

The Soviet Union and China were expected to remain among

the biggest grain customers, with shipments also rising to the Near East, northern Africa and southern Europe countries, the FAO said.

China will continue to import grain but could manage without imports if the world price rose too high. Reuters reports from Peking.

The foreign-language weekly Beijing (Peking) Review said the reason for importing grain was that China exported a small amount of rice and had reduced the acreage under food crops so more industrial crops could be grown.

"China will continue to import grain for some time," the magazine said in an article by its economic editor, estimated 15.5m tonnes of grain in the year which ended yesterday.

According to western experts, "If the prices on the world market are reasonable, we import more grain, otherwise we import less," the article said. "And we can manage even if we don't import any grain at all."

Call for more natural rubber

MADRID—Natural rubber production must rise in the present decade to preserve its current market position and avoid its substitution by synthetic rubbers, International Rubber Study Group's General Leslie Bateman has said.

In a paper prepared for delivery at the annual meeting of the International Institute of Synthetic Rubber Producers he said that based on total estimated rubber demand of 19.5m tonnes in 1990, natural rubber production will have to rise to 5.8m tonnes from 3.8m last year to maintain its current 30 per cent ratio with synthetic rubber.

Mr. Bateman said that to reach likely production of 5.34m tonnes by 1990 as forecast elsewhere, a further 1m hectares of more high yielding rubber will have to be brought on stream which will leave natural rubber's market share at 27.3 per cent.

Mr Bateman said future demand for natural rubber will be conditioned by global development of rubber-absorbing industries and particularly by the current changeover from cross-ply to radial tyres in the motor industry, requiring greater natural rubber content.

He said that based on the assumption that natural rubber

consumption in the non-tyre sector will shrink to 10 per cent from 12 per cent by 1990 and that all tyres will then be radials, natural rubber demand will reach about 6.3m tonnes using current technology, with possible upper and lower limits of 7.2m and 5.5m tonnes.

Accordingly if output reached 6.45m tonnes by 1990 it would barely satisfy demand on present usage patterns with all-radial tyres, and should this figure fall to 5.34m tonnes it would lead to a considerable erosion of natural rubber's position, Mr Bateman said.

THE RECENT rise in natural rubber values has resulted from a "well orchestrated exercise" by international interests, according to the latest market report from London merchants Lewis and Peat.

The RSS No. 1 position on the London physical market closed at 59p a kilo yesterday, down 1.25p on the day but still 5.25p higher than it was two weeks ago.

The report said the market had behaved in a manner which defied analysis in terms of supply and demand. The USSR, China and leading tyre countries had all reduced consumption substantially and even the Japanese had been running down stocks.

Singapore warehouses were reported to be full of rubber but local dealers had difficulty in securing supplies. It became evident, said the report, that a

few dealers in Singapore were withholding rubber from the market. Simultaneously, substantial quantities of rubber appeared on the London market.

"In spite of this temporary distortion in the market," the report said, "the overall demand situation still remains weak. However, with the low level of stockholding throughout the world any small surge in demand will, of necessity, be satisfied by further purchases and even a small increase in overall world demand could absorb surpluses at origin."

The report noted that automobile production was picking up, both in Japan and in the U.S., while synthetic rubber producers were likely to be forced to pass on increases in production costs soon. These factors were likely to result in higher natural rubber prices, it said.

Market manipulation

BY OUR COMMODITIES STAFF

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BRITISH COMMODITY MARKETS

BASE METALS

Base Metal Prices advanced on the London Metal Exchange against a background of lower American interest rates, the fall in sterling and the rise in precious metals. Copper followed 1981-82 and closed at £260.50 following a speculative rise in the physical market. Tin was marginally higher at £247.50, while aluminium interest but aluminium closed barely changed on the substantial increase in warehouse stocks. Currency considerations lifted nickel to £330 at the close. Lead advanced to £258 prior to closing the late Kerm at £263.5, as demand fuelled by the physical market. Zinc was heavily traded and rose strongly to close at a 51-month high of £44 on fears of a strike at Cominco's Pine Point operation.

Amalgamated Metal Trading reported that in the morning copper cash wirebars traded at £246.45, 30, 30.5, 31, 31.5, 32, 32.5, 33, 33.5, 34, 34.5, 35, 35.5, 36, 36.5, 37, 37.5, 38, 38.5, 39, 39.5, 40, 40.5, 41, 41.5, 42, 42.5, 43, 43.5, 44, 44.5, 45, 45.5, 46, 46.5, 47, 47.5, 48, 48.5, 49, 49.5, 50, 50.5, 51, 51.5, 52, 52.5, 53, 53.5, 54, 54.5, 55, 55.5, 56, 56.5, 57, 57.5, 58, 58.5, 59, 59.5, 60, 60.5, 61, 61.5, 62, 62.5, 63, 63.5, 64, 64.5, 65, 65.5, 66, 66.5, 67, 67.5, 68, 68.5, 69, 69.5, 70, 70.5, 71, 71.5, 72, 72.5, 73, 73.5, 74, 74.5, 75, 75.5, 76, 76.5, 77, 77.5, 78, 78.5, 79, 79.5, 80, 80.5, 81, 81.5, 82, 82.5, 83, 83.5, 84, 84.5, 85, 85.5, 86, 86.5, 87, 87.5, 88, 88.5, 89, 89.5, 90, 90.5, 91, 91.5, 92, 92.5, 93, 93.5, 94, 94.5, 95, 95.5, 96, 96.5, 97, 97.5, 98, 98.5, 99, 99.5, 100, 100.5, 101, 101.5, 102, 102.5, 103, 103.5, 104, 104.5, 105, 105.5, 106, 106.5, 107, 107.5, 108, 108.5, 109, 109.5, 110, 110.5, 111, 111.5, 112, 112.5, 113, 113.5, 114, 114.5, 115, 115.5, 116, 116.5, 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LONDON STOCK EXCHANGE

Companies and Markets

Equity markets enlivened by dawn raid on Eagle Star
Leading industrials better and Gilts improve afresh

Account Dealing Dates

*First Dealings Last Account
Dealing Date June 2 1981
June 1 June 1 June 2 June 2
June 15 June 25 June 26 June 6
New-time dealings may take
place from 9.30 and two business days
earlier.

The first day of the new trading account in London stock markets ended on a reasonably bright note yesterday. Gilts edged securities made further headway, albeit at a slower pace than recently, while equities managed to shake off concern about the possibility of further heavy funding and moved higher.

Trading conditions were slow, but the day's proceedings were enlivened by a flurry of activity in the insurance sector following the purchase through the market by Rowe and Pitman of a 14.9 per cent stake in Eagle Star at 290p per share on behalf of Alliance Versicherungs of Germany. The latter is also making a tender offer at a maximum of 290p per share for a further 20.42 million shares in Eagle which, together with shares already purchased, will bring its holding in 28.9 per cent. Eagle closed 39p higher at 270p x.d. after 290p x.d. while gains in other Composites ranged to 1.7 per cent to 197.78.

Elsewhere, leading equities made an uncertain start, early sentiment not being helped by continuing rights issue fears and a batch of gloomy economic forecasts. The absence of selling, however, encouraged some professional buying, which saw prices improve from the lower levels and the FT 30-share index, down 2.5 at 10 a.m. closed 6.7 at 549.2. The after-hours' time was given a boost by an early start of strength on Wall Street. Helped by the trend in U.S. interest rates—several other American banks lowered prime rates by 1 per cent in line with last week's reduction by Chase Manhattan—Gilts edged securities maintained the recent firmer trend. Trading was not particularly lively, but sufficient support developed to leave mediums and longs with rises

amounting to 1. Exceptionally, Exchequer 131 per cent 1987, advanced 3 to 103. Short-dated stocks were not left out of the picture, average gains of around 1 being recorded in Treasury 81 per cent 1982, at 95.1, and Exchequer 81 per cent 1985, at 55 x.d.

Business in Traded options was again disappointing with only 603 deals arranged, although 113 of these. Interest was shown in Courtlands' call positions on recovery hopes and 153 contracts were completed, of which 55 were struck in the July 80's. Murray Technology made a couple of market debuts from an opening level of 107p, the shares slipped to 103p before closing at 107p compared with the placing price of 100p.

Eagle Star below best

The surprise dawn-raid on Eagle Star highlighted the insurance sector, the shares soared to 290p before closing at 289.84 higher at 270p x.d. Other Composites made good progress in sympathy. Commercial Union, recently the subject of much takeover speculation and the holder of a 4.95 per cent stake in Allianz, jumped 11 to 162p, while GRE, 278p, and Royals, 375p, advanced 10 apiece. General Accident rose 8 to 296p as did Sun Alliance, to 308p. Disappointingly, recently on disappointing first-quarter profits, rallied 6 to 246p.

Hambros once again featured the banking sector, jumping 65 to a 1981 peak of 865p on investment buying ahead of the preliminary results due later this month. Elsewhere in merchant banks, BNP Paribas rose 3 to 147p but ABN-Amro Latham lost 5 on profit-taking to 233p. Reflecting last Friday's denial of an anti-takeover bid, Midland edged forward 3 to 310p.

The absence of sellers prompted renewed firmness among Breweries. Bass added 4 to 239p, while Whitbread closed 31 to the good at 185p x.d. Allied, however, slipped 1p on Friday, hardened 11 to 73p. Among regional, Wolverhampton and Dudley put on 31 to 238p x.d. on further consideration of Friday's interim statement.

Tunnel B. in receipt of a bid from T. W. Ward, jumped to 460p before closing only 4 up at 444p following the announcement that Rio Tinto-Zinc had acquired a 5.3 per cent stake in the company. Ward closed 10 higher at 123p, after 127p, and the 71 per cent convertible rose 81 points to 1044p, after 1018p, on a Press suggestion that RTZ might bid for Ward. Elsewhere in the Building sector, Western Brothers dropped 10 to 60p following the poor results and dividend omission. But W. and J. George M. Callender added 4 to 74p on revived takeover speculation, while Higgs and Hill, 122p, and Montague L. Meyer, 76p, firmed 2 apiece following favourable Press mention. Bellway rose 4 to 91p x.d. on suggestion that the company might attract a counter bid to William Leech's agreed one-for-one share exchange offer.

Leading Chemicals improved, ICI rising 6 to 292p and Fisons 194 to 155p. Coalite, preliminary results to-morrow, added a penny to 111p, while Novo Industries B, 84p, registered a Press-inspired gain of 8.

Stores quietly firm

Stores took on a firmer stance, although business remained at a low ebb. Debenhams, preliminary results today, added a penny to 101p. First-half results for 1980-81, the Newsagent were well-received and the close was 8 higher at 240p. Interest was also shown for John Lewis, 10 up at 480p, but W. H. Smith, 100p, slipped 1p to 99p. Cellophane picked up 3 to 138p, but Wearwell shed 3 to 87p and Polly Peck gave up 8 more to 247p. Scattered support was evident for House of Fraser, 41 better at 92p, and for Broom's, 12p, similar amount to the good at 58p.

Electrical retailers started the new Account on a quietly firm note. Sporadic investment support prompted gains of around 1p in Thorn EMI, 40p, GEC, 68p, and Plessey, 31p. Elsewhere, Farnell put on 7 to 475p as did Pico A to 170p. Acquisition details helped Suter put on 3 to 78p and the Deferred 2 to 69p. Normand, on the other hand, still reflecting the poor results, dipped 3 further to 24p.

Hawker rose 6 to 304p in response to Press comment, while other Engineering majors recorded improvements of about a penny following the 2 to 91p as did GKN, to 164p. Secondary issues were featured by F. Pratt which gained 6 to 88p on revived bid speculation. Westland rose to 144p and the latter was again buying shares in BSC. Berisford announced that it will not increase its revised bid terms. Elsewhere, Bernard Matthews slipped

further to 145p before closing down at 150p as the scrip issue on concern about French competition.

The Chairman's revelation about the possibility of a U.S. deal, announced at the annual meeting, made no apparent impact on Savoy A, unchanged at 190p; bidders Trusthouse Forte held at 142p. Demand ahead of Friday's preliminary results lifted Prince of Wales Hotels 7 to 72p.

Chas. Hill rise

Miscellaneous Industrial leaders were notable for a late show of strength in Glaxo which attracted buyers in the afternoon. SUI added 4 to 12 higher at 348p. Availing today's annual figures, Reed International advanced 5 to 245p and Beecham hardened 2 to 191p ahead of Thursday's preliminary results. Unilever put on 8 to 544p and Bawdett added 2 to 255p. Elsewhere, Charles Hill of Bristol, currently in receipt of a 100p per share bid from a consortium headed by Mr Alistair Milne, jumped 22 to 124p on Press suggestions of a possible counter-bid. SUI, drawing strength from the strong second half profits recovery, Exel added 11 to 232p, while Lesney Products rose 2 to 24p despite news of the near film annual deficit. Dundonald put on 4 to 73p in front of today's results. Avon Rubber gained 12 to 100p ahead of tomorrow's interim figures. Crest Nicholson rose 4 to 166p on Press comment and British Aerospace improved 6 to 327p on investment buying. Sangers, however, shed 4 to 53p on the poor results and Polytechnic lost 6 to 126p awaiting further news of the bid situation. In the wake of the capital reconstruction and rights issue, Change Wares were quoted at 58p ex-all.

Samuelson Film Service, a narrow market, attracted further support and advanced 28 to 238p.

Encyclopaedia Pulp and Paper continued to respond to speculative buying and advanced 18 for a two-day gain of 50 at 188p. In contrast, Transparent Paper shed a couple of pence to 30p following sharply reduced full-year earnings and the nominal dividend.

Properties took a firmer line, but trading was thin. Land Securities rose 6 to 395p x.d. while MRC, interim results to be added 4 to 230p. Further consideration of the annual results and property revaluation left Capital and Counties 3 up at 124p, while Great Portland Estates improved 4 to 230p. Press comment directed fresh attention towards Law Land which added 3 to 100p, while Churchbury Estates advanced 10 to 588p and Westminster and Country 4 to 75p on revived speculative interest. Swire Properties put on 14 to 134p on Far-Eastern advice.

Oils subdued

A few pence easier at first, the majority of Oil shares picked up to close little changed. British Petroleum, first-quarter figures on Thursday, slipped to 352p before reversing to 356p, but Shell remained 4 up at 376p. Elsewhere, Barmah came in for late support and closed 4 up at 151p, while small buying in a thin market lifted Berkeley Exploration 18 to 328p. Consideration of the company's plan to hived off its drilling subsidiary left KCA International 9 dearer at 191p, while Aran Energy put on 7 to 87p following a Press mention.

The odd firm feature emerged in the generally idle Textile sector. Recovery hopes continued to bolster Courtaulds, 3 dearer at 71p x.d. while speculative support lifted Yorkshire Fine Woollen Spinners 4 to 41p, the latter mentioned being additionally helped by Press comment. Field Bros. firmed 1 1/2 to 151p to match

the increased shares and cash offer from Stroud Riley Drummond, a penny easier at 60p.

Tobacco ended on a firm note. Bats continued to attract good-quality support and added 5 to 352p. Renewed interest was shown for Rothmans, 2 up at 62p.

Plantations displayed a firm appearance. Highlands and Lowlands rose 6 more to 81p, while similar rises were marked against Malakoff, 145p, Kaitum, 88p, and London Sumatra, 410p x.d.

Golds steady

The closure of the Johannesburg market for a public holiday led to a quiet day in South African mining markets. Golds held steady throughout the day reflecting the \$3 rise in the bullion price to \$482.50 following the further cuts in American interest rates. The Gold Mines index edged up 0.3 to 357.2.

Heavyweights showed gains to 2 in Western Highlands, 232p, and West Driefontein, 233p, while, in the medium-priced issues, Sulfateville rose 18 to 884p in front of the dividend declaration due tomorrow.

In financials, Banks rallied from 308p to close a net 2 firmer at 318p ahead of the results, which are expected today. Anglo American Corporation dropped 17 to 700p; the annual results should be known after market hours today.

Tins were highlighted by sharp

FINANCIAL TIMES STOCK INDICES

	June 1	May 29	May 28	May 27	May 26	May 25	A year ago
Government Secs.	87.84	87.87	87.85	86.97	86.71	86.80	87.11
Fixed Interest	68.81	68.87	68.87	68.43	68.32	68.23	68.18
Industrial Ord.	640.2	645.8	645.8	644.4	647.6	643.4	618.7
Gold Mines	387.2	356.9	354.2	348.1	350.5	351.6	349.2
Ord. Div. Yield	5.99	6.00	6.00	6.04	6.08	6.07	6.08
Earnings, Yld. % Full	11.92	11.68	11.81	11.78	11.76	11.88	21.08
P/E Ratio (net) (1)	10.87	10.78	10.63	10.68	10.68	10.59	8.75
Total Bargains	19,944	20,218	18,782	18,428	18,768	17,888	19,106
Equity turnover £m.	144.57	118.87	111.16	103.84	108.94	94.08	94.08
Equity bargains	17,451	15,482	14,465	13,348	12,050	14,574	

10 am 540.0, 11 am 542.8, Noon 546.1, 1 pm 545.8,
2 pm 545.8, 3 pm 546.3,
Latest Index: 07-285 8028.
*FT-1000.

Base: 100 Govt. Secs. 15/10/28. Fixed Int. 1928. Industrial Ord.
1/7/35. Gold Mines 12/5/55. SE Activity 1974.

HIGHS AND LOWS

	1981	since Compil'n	High	Low	High	Low	May 29	May 28
Govt. Secs.	70.61	88.29	127.4	49.18	101.75	49.18	101.75	101.75
Fixed Int.	72.01	68.83	150.4	50.65	101.75	50.65	101.75	101.75
Ind. Ord.	897.3	640.2	897.3	49.4	101.75	49.4	101.75	101.75
Gold Mines	481.1	281.4	558.9	43.5	101.75	43.5	101.75	101.75

S.E. ACTIVITY

	1981	since Compil'n	High	Low	High	Low	May 29	May 28
Govt. Secs.	70.61	88.29	127.4	49.18	101.75	49.18	101.75	101.75
Fixed Int.	72.01	68.83	150.4	50.65	101.75	50.65	101.75	101.75
Ind. Ord.	897.3	640.2	897.3	49.4	101.75	49.4	101.75	101.75
Gold Mines	481.1	281.4	558.9	43.5	101.75	43.5	101.75	101.75

The Canning Basin. Other Canning Basin oil stocks were quietly steady.

Favourable Press comment prompted support for Hamilton Areas, 5 up at 270p, and Paragon, 4 up at the good at 72p.

Heavy overnight buying in Sydney and Melbourne markets, following persistent bid speculation, lifted Northern Mining partly paid 18 to 158p; the fully paid were quoted at a nominal 165p.

Australians were again featured by Western Mining, which moved up to a 1981 high of 325p prior to closing a net 11 firmer at 321p on further consideration of the forthcoming oil and gas drilling programme in

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the Canning Basin. Other Canning Basin oil stocks were quietly steady.

Favourable Press comment prompted support for Hamilton Areas, 5 up at 270p, and Paragon, 4 up at the good at 72p.

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INDUSTRIALS—Continued

Stock	Price	Change	Volume	Value
British Petroleum	124.00	+0.25	1,200	148,800
Shell	118.00	+0.10	1,100	129,800
Esso	115.00	+0.15	1,000	115,000
British Airways	105.00	+0.20	900	94,500
British Telecom	100.00	+0.10	800	80,000
British Steel	95.00	+0.15	700	66,500
British Airways	90.00	+0.20	600	54,000
British Airways	85.00	+0.10	500	42,500
British Airways	80.00	+0.15	400	32,000
British Airways	75.00	+0.20	300	22,500

INSURANCE—Continued

Stock	Price	Change	Volume	Value
Prudential	120.00	+0.25	1,200	144,000
Prudential	115.00	+0.10	1,100	126,500
Prudential	110.00	+0.15	1,000	110,000
Prudential	105.00	+0.20	900	94,500
Prudential	100.00	+0.10	800	80,000
Prudential	95.00	+0.15	700	66,500
Prudential	90.00	+0.20	600	54,000
Prudential	85.00	+0.10	500	42,500
Prudential	80.00	+0.15	400	32,000
Prudential	75.00	+0.20	300	22,500

PROPERTY—Continued

Stock	Price	Change	Volume	Value
Land Securities	120.00	+0.25	1,200	144,000
Land Securities	115.00	+0.10	1,100	126,500
Land Securities	110.00	+0.15	1,000	110,000
Land Securities	105.00	+0.20	900	94,500
Land Securities	100.00	+0.10	800	80,000
Land Securities	95.00	+0.15	700	66,500
Land Securities	90.00	+0.20	600	54,000
Land Securities	85.00	+0.10	500	42,500
Land Securities	80.00	+0.15	400	32,000
Land Securities	75.00	+0.20	300	22,500

INVESTMENT TRUSTS—Cont.

Stock	Price	Change	Volume	Value
Investment Trusts	120.00	+0.25	1,200	144,000
Investment Trusts	115.00	+0.10	1,100	126,500
Investment Trusts	110.00	+0.15	1,000	110,000
Investment Trusts	105.00	+0.20	900	94,500
Investment Trusts	100.00	+0.10	800	80,000
Investment Trusts	95.00	+0.15	700	66,500
Investment Trusts	90.00	+0.20	600	54,000
Investment Trusts	85.00	+0.10	500	42,500
Investment Trusts	80.00	+0.15	400	32,000
Investment Trusts	75.00	+0.20	300	22,500

OIL AND GAS—Continued

Stock	Price	Change	Volume	Value
Oil and Gas	120.00	+0.25	1,200	144,000
Oil and Gas	115.00	+0.10	1,100	126,500
Oil and Gas	110.00	+0.15	1,000	110,000
Oil and Gas	105.00	+0.20	900	94,500
Oil and Gas	100.00	+0.10	800	80,000
Oil and Gas	95.00	+0.15	700	66,500
Oil and Gas	90.00	+0.20	600	54,000
Oil and Gas	85.00	+0.10	500	42,500
Oil and Gas	80.00	+0.15	400	32,000
Oil and Gas	75.00	+0.20	300	22,500

MINES—Continued

Stock	Price	Change	Volume	Value
Mines	120.00	+0.25	1,200	144,000
Mines	115.00	+0.10	1,100	126,500
Mines	110.00	+0.15	1,000	110,000
Mines	105.00	+0.20	900	94,500
Mines	100.00	+0.10	800	80,000
Mines	95.00	+0.15	700	66,500
Mines	90.00	+0.20	600	54,000
Mines	85.00	+0.10	500	42,500
Mines	80.00	+0.15	400	32,000
Mines	75.00	+0.20	300	22,500

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OVERSEAS TRADERS

Stock	Price	Change	Volume	Value
Overseas Traders	120.00	+0.25	1,200	144,000
Overseas Traders	115.00	+0.10	1,100	126,500
Overseas Traders	110.00	+0.15	1,000	110,000
Overseas Traders	105.00	+0.20	900	94,500
Overseas Traders	100.00	+0.10	800	80,000
Overseas Traders	95.00	+0.15	700	66,500
Overseas Traders	90.00	+0.20	600	54,000
Overseas Traders	85.00	+0.10	500	42,500
Overseas Traders	80.00	+0.15	400	32,000
Overseas Traders	75.00	+0.20	300	22,500

REGIONAL MARKETS

Stock	Price	Change	Volume	Value
Regional Markets	120.00	+0.25	1,200	144,000
Regional Markets	115.00	+0.10	1,100	126,500
Regional Markets	110.00	+0.15	1,000	110,000
Regional Markets	105.00	+0.20	900	94,500
Regional Markets	100.00	+0.10	800	80,000
Regional Markets	95.00	+0.15	700	66,500
Regional Markets	90.00	+0.20	600	54,000
Regional Markets	85.00	+0.10	500	42,500
Regional Markets	80.00	+0.15	400	32,000
Regional Markets	75.00	+0.20	300	22,500

INSURANCE

Stock	Price	Change	Volume	Value
Insurance	120.00	+0.25	1,200	144,000
Insurance	115.00	+0.10	1,100	126,500
Insurance	110.00	+0.15	1,000	110,000
Insurance	105.00	+0.20	900	94,500
Insurance	100.00	+0.10	800	80,000
Insurance	95.00	+0.15	700	66,500
Insurance	90.00	+0.20	600	54,000
Insurance	85.00	+0.10	500	42,500
Insurance	80.00	+0.15	400	32,000
Insurance	75.00	+0.20	300	22,500

PAPER, PRINTING

Stock	Price	Change	Volume	Value
Paper, Printing	120.00	+0.25	1,200	144,000
Paper, Printing	115.00	+0.10	1,100	126,500
Paper, Printing	110.00	+0.15	1,000	110,000
Paper, Printing	105.00	+0.20	900	94,500
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Paper, Printing	85.00	+0.10	500	42,500
Paper, Printing	80.00	+0.15	400	32,000
Paper, Printing	75.00	+0.20	300	22,500

PROPERTY

Stock	Price	Change	Volume	Value
Property	120.00	+0.25	1,200	144,000
Property	115.00	+0.10	1,100	126,500
Property	110.00	+0.15	1,000	110,000
Property	105.00	+0.20	900	94,500
Property	100.00	+0.10	800	80,000
Property	95.00	+0.15	700	66,500
Property	90.00	+0.20	600	54,000
Property	85.00	+0.10	500	42,500
Property	80.00	+0.15	400	32,000
Property	75.00	+0.20	300	22,500

TOBACCO

Stock	Price	Change	Volume	Value
Tobacco	120.00	+0.25	1,200	144,000
Tobacco	115.00	+0.10	1,100	126,500
Tobacco	110.00	+0.15	1,000	110,000
Tobacco	105.00	+0.20	900	94,500
Tobacco	100.00	+0.10	800	80,000
Tobacco	95.00	+0.15	700	66,500
Tobacco	90.00	+0.20	600	54,000
Tobacco	85.00	+0.10	500	42,500
Tobacco	80.00	+0.15	400	32,000
Tobacco	75.00	+0.20	300	22,500

FINANCE, LAND, ETC.

Stock	Price	Change	Volume	Value
Finance, Land, Etc.	120.00	+0.25	1,200	144,000
Finance, Land, Etc.	115.00	+0.10	1,100	126,500
Finance, Land, Etc.	110.00	+0.15	1,000	110,000
Finance, Land, Etc.	105.00	+0.20	900	94,500
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Finance, Land, Etc.	80.00	+0.15	400	32,000
Finance, Land, Etc.	75.00	+0.20	300	22,500

DIAMOND AND PLATINUM

Stock	Price	Change	Volume	Value
Diamond and Platinum	120.00	+0.25	1,200	144,000
Diamond and Platinum	115.00	+0.10	1,100	126,500
Diamond and Platinum	110.00	+0.15	1,000	110,000
Diamond and Platinum	105.00	+0.20	900	94,500
Diamond and Platinum	100.00	+0.10	800	80,000
Diamond and Platinum	95.00	+0.15	700	66,500
Diamond and Platinum	90.00	+0.20	600	54,000
Diamond and Platinum	85.00	+0.10	500	42,500
Diamond and Platinum	80.00	+0.15	400	32,000
Diamond and Platinum	75.00	+0.20	300	22,500

OPTIONS

Stock	Price	Change	Volume	Value
Options	120.00	+0.25	1,200	144,000
Options	115.00	+0.10	1,100	126,500
Options	110.00	+0.15	1,000	110,000
Options	105.00	+0.20	900	94,500
Options	100.00	+0.10	800	80,000
Options	95.00	+0.15	700	66,500
Options	90.00	+0.20	600	54,000
Options	85.00	+0.10	500	42,500
Options	80.00	+0.15	400	32,000
Options	75.00	+0.20	300	22,500

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FINANCIAL TIMES

Tuesday June 2 1981

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FURTHER PRESSURE ON BRITAIN TO OFFER DISCOUNTS

Opec minister seeks price freeze

BY RAY DAFTER, ENERGY EDITOR

A MIDDLE EAST oil minister yesterday called for an 18-month freeze on crude oil prices and warned other members of the Organisation of Petroleum Exporting Countries that there may be little hope for increases in real terms in the 1980s.

Dr. Mana Said Al-Otaiba, the United Arab Emirates Minister of Petroleum and Mineral Resources, said in London that Opec could be in danger of pricing its oil of the market.

The organisation needed time to think about its long-term pricing strategy, he said. But he believed that prices might be close to a "reasonable" level and that possibly exporters should "take it easy from now on."

His comments, made at a Financial Times energy conference, came as the leading ex-

porters of the most expensive crudes — Nigeria, Algeria, Libya and Britain — came under stronger industry pressure to cut prices or introduce discounts.

Dr. Otaiba said Opec might be able to achieve pricing unity by the end of next year. This would pave the way for the introduction of a long-term pricing strategy now being reviewed within the organisation.

He hinted that the strategy might be based on a more moderate price-rise formula than that proposed by Opec's long-term strategy committee last year. Under that proposal prices could have risen 2 to 3 per cent a year in real terms.

Dr. Otaiba said the United Arab Emirates, with large oil reserves, wanted a healthy oil market lasting to the turn of the century and beyond. It

wished to avoid a situation where its oil could not find a buyer.

His views are shared by Sheikh Ahmed Zaki Yamani, the Saudi Arabian Oil Minister, who has also called for an 18-month price freeze. Saudi Arabia is currently maintaining its high output of 10m to 10.5m barrels a day in a continuing effort to encourage pricing unity among the 13 Opec members.

Oil industry sources suggest that market pressures will force the more hawkish members of Opec first to offer discounts and then to trim official prices in line with the Saudi objective of a single reference price of \$34 (£16.43) a barrel.

At present the Saudis charge \$32 a barrel for Arab light crude while the prices of other members are based on \$36 a barrel. The African pro-

ducers of light, premium-quality crude are still charging \$40 to \$41 a barrel.

Unconfirmed reports circulating in the industry yesterday indicated that Nigeria had agreed to give a number of companies a \$2 a barrel discount on supplies in the third quarter of this year. Other producers are said to be offering more attractive credit terms in a bid to retain customers.

British National Oil Corporation—the main trader of North Sea oil—is watching the market position closely. Within the next few weeks it will be negotiating new supply contracts with both buyers and sellers of crude.

It is thought that some buyers of BNOC crude—particularly the smaller independent companies—will reduce or cancel their supply contracts if

there is no reduction in the official North Sea price of \$39.25 a barrel. Major companies which process North Sea oil in their refineries are also putting pressure on BNOC.

Meanwhile, analyses of the 10 per cent production cut agreed by 10 of Opec's members at the price-fixing meeting in Geneva last month indicate that the move is having a minimal impact on the slack oil market.

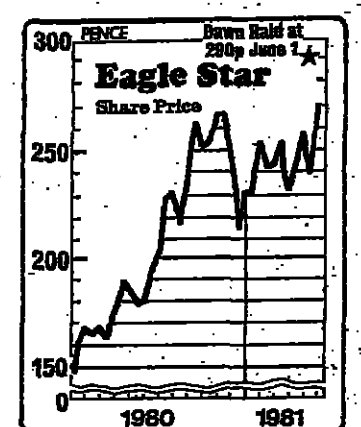
The cut was publicised as being about 1.25m barrels a day. Analysts point out that the calculation was based on a notional level of output which is much higher than present actual production levels. In the industry it is believed that the reduction from the present level of Opec output will be only 300,000 to 500,000 b/d.

Conference report, Page 6

THE LEX COLUMN

Allianz swoops on Eagle Star

Index rose 6.7 to 549.2



All the takeover talk in the insurance sector recently has concerned Commercial Union, so yesterday's dawn raid on Eagle Star by Allianz Versicherungs came as a surprise. With the sector depressed after the Guardian Royal Exchange rights issue 10 days ago, Rowe and Pitman found eager sellers in plenty at 290p, representing a premium of 23 per cent on Friday's closing price. In fact the brokers could only take about a fifth of the shares they were offered, and under the new rules devised by the Council for the Securities Industry last year Allianz is now going ahead with a formal tender offer for the remaining shares to take its stake up from 14.9 to 29.9 per cent.

Talks last year between Allianz and Eagle Star, over possible co-operation in territories like South Africa and parts of the Continent of Europe, notably Belgium, came to nothing. In fact Eagle Star has little to offer in these areas, its strengths being in specialist areas of the UK general insurance market, its powerful UK life side, and its industrial interests. Certainly expansion into the UK market would fill an obvious gap in the overseas growth programme of Allianz.

The question is what Allianz can now gain from its share-buying spree at Eagle Star, given that the latter has inevitably declared fierce opposition, while under the CSI rules Allianz has undertaken not to make a full takeover bid for at least another year. The official line of "close co-operation to the mutual benefit of both companies" is not very illuminating.

The curious aspect is that Allianz has actually had a long-standing working relationship with CU. Perhaps CU's market capitalisation, as well over £600m, was too big for Allianz to consider—at 290p Eagle Star is worth a slightly more modest £395m. Now a 29.9 per cent stake in Eagle Star could serve to pre-empt any other approach while the future options are explored.

Yesterday's events show once again how the British investment institutions fall over themselves to accept a premium price for shares—could the same happen in Germany, or France? Next week, the tender offer will also dangle the lure of short-term gains to the exclusion of longer-term considerations. Eagle Star has just a day or two to cobble together some sort of defence, which at least gives

it a chance it would not have had before the present rules came in.

Probably Eagle Star will be trying to put over the true value of its life business in the books at a nominal 60.1m, and will claim that an unwanted 30 per cent shareholder could be obstructive. But while the share price—270p last night—remains below the maximum tender price the temptation to shareholders will be there.

RTZ/Tunnel

Just as it looked as though Tunnel was falling into Ward's grasp, RTZ has emerged with the clear intention of foiling this bitterly opposed takeover. Its purchases in the market have kept Tunnel's share price above Ward's buying range for much of the last week or so, and have given it 3.7 per cent of Tunnel's votes.

RTZ has long standing connections with Tunnel. Its late chairman used to sit on Tunnel's board, the two groups have a joint interest in the development of a waste management process, and they share the same merchant bank, Kleinwort Benson. But there has apparently been no collaboration between the two in this affair, and the commercial interests of RTZ in Tunnel do not seem to be big enough to attract the attention of the Takeover Panel.

RTZ would hardly have gone so far without being prepared to go further if Tunnel's share price falls back towards Ward's cash offer of 435p per share. It could find itself with a significant holding once Ward's offer—which cannot now be increased—closes at the

beginning of next week. RTZ says that it will not make a counter bid, but it makes no mention of the possibility of a bid if the present offer fails. In that event, Ward could well be a willing seller of his Tunnel stake, representing nearly 42 per cent of the votes.

Whatever RTZ's eventual plans, Ward's offer is not that generous in the light of Tunnel's forecast of further progress in 1981-82. So Tunnel's shareholders probably have little to lose by sitting tight.

Berisford/BSC
S & W Berisford's announcement that last Thursday's raised offer for the British Sugar Corporation is final may not put as much pressure on shareholders as it would have wished. The all-share version represents savings and even income diluting for BSC shareholders and does not seem particularly attractive to long-term holders.

For shorter-term operators, however, the prospect of the share price dropping away if the Berisford offer lapses means that this may be the right time to take profits. To win control, outright Berisford needs to achieve the formidable feat of gaining acceptances for 80 per cent of the shares outside its own or Government hands. Even though the Government wants to dispose of its stake, its 24 per cent holding is pivotal and it will not want to be seen acting against the wishes of the majority of shareholders. But if Berisford manages to obtain substantial acceptances, the Government may yet consider this justification enough for throwing in its own stake.

Lesney-Lex
After less happy memories of Dunbee-Combes-Marx, Midland Bank can take some satisfaction from its continued support of Lesney. The new management has cut stock by more than half to £19m, at a cost to profits of £14m, and net debt has fallen by 38 per cent as a result. Even so, borrowings total around 14 times net worth and, with operating losses amounting to over 3 per cent of sales in the second half, the company's future does not yet look assured.

Lesney is now operating from a much sounder manufacturing base, but the demand picture hardly inspires enthusiasm. The company lost £8.4m in the UK last year and it will need to find funds for product development if satisfactory profit margins are to be restored.

RTZ reveals 5% stake in Tunnel

BY RAY MAUGHAN

RIO TINTO-ZINC, the international mining group, has intervened at a late and crucial stage of the £110m bid for Tunnel Holdings by Thos W. Ward, the industrial group and rival cement-manufacturer.

Ward's final offer closes next Monday. Having raised its terms to two of its own shares plus 220p in cash for every Tunnel share, it controls 41.87 per cent of Tunnel's voting equity.

RTZ has revealed a stake of 5.3 per cent in Tunnel's "B" ordinary shares, which accounts for 3.7 per cent of the votes.

The disclosure of the mining

group's interest sent the price of Tunnel "B" shares up to 480p yesterday. This contrasts with Ward's cash alternative of 435p per share. The price in the market quickly fell back to 444p as RTZ said it was not preparing a counter-bid.

The presence of a major individual buyer of Tunnel shares other than Ward has been discernible for at least the past 10 days. However, RTZ did not push its holdings above the critical 5 per cent mark at which point disclosure becomes mandatory until late last Friday.

RTZ yesterday confined itself to the observation that it was "friendly" with Tunnel and

said it regarded its holding purely as an investment. The former RTZ chairman, Sir Mark Turner who died last December, had previously served as a director of Tunnel.

Mr Derek Birkin, chairman of Tunnel, was at a loss to explain RTZ's late entrance although he felt the premium the mining group had been paying to Ward's terms "indicate the value they put on this company."

Commercial links between RTZ and Tunnel are confined to a partnership in the U.S. Canada and Japan in the field of toxic-waste treatment. Prospects in this field have been

described by Tunnel as encouraging.

For the moment, however, construction of the first U.S. treatment plant in Groveland, Michigan, has been held back by tenacious local opposition.

Mr Birkin is hopeful that construction of a waste-treatment facility will start this year at Modena, North Italy, but the terms of the partnership exclude RTZ outside North America and Japan.

RTZ has appointed Morgan Grenfell to act as its financial adviser in place of Kleinwort Benson, the merchant bank which also acts for Tunnel.

Poland's police want to form own union

By Christopher Bobinski in Warsaw

POLAND's much-maligned policemen want to form their own trade union.

Officers from all over the country met at a Warsaw police depot yesterday to prepare for talks with the Interior Ministry in an attempt to follow the example of the 10m workers who have successfully established the Solidarity Movement, and the 3m private farmers belonging to Rural Solidarity.

Uniformed police, wearing red arm-bands, manned the gates and refused to talk to reporters.

Policemen have grown increasingly alienated from the rest of society since the strikes of last summer which led to the evolution of Solidarity.

One of the negotiators' main aims is to regain the confidence and respect of the public.

This was badly shaken in March when plain-clothes men beat up three Solidarity officials in Bydgoszcz in a confrontation which brought the country to the brink of a general strike. Many police feel aggrieved that the blame for the action has been placed on the force as a whole.

Demands

It is not clear whether the secret police are involved in the movement, but one of the demands being put forward by police in the provinces is that the uniformed officers should be separated from the security branch.

Police at the Warsaw depot yesterday made it clear they were not going on strike. "All duties are being carried out, we are an essential service, like the Health Service," one said.

The Warsaw evening paper the *Express Wieczorny* quoted one officer as saying: "We don't want to be manipulated by various forces in the interests of a few prominent officials we know nothing about."

The police demands are probably similar to those put forward in recent weeks from forces around the country. These include increased overtime pay for night and weekend duty, better housing and recreational facilities.

Removal

"We want to abide by the law and carry out our duties well. If anyone disgraces our uniform then we will throw him out of the force," one of the union founders told the paper.

In Katowice, police are demanding the removal of their chief who is charged with corruption. In Suwalki, north-eastern Poland, the police have demanded that they not be used "in conflict between society and the Government administration."

Lesney suffers losses of £17.6m

BY JOHN MAKINSON

LESNEY, THE maker of Matchbox toys, lost £17.6m in its last financial year but believes that it is now on course towards a return to profitability.

The company has been obliged to prune its manufacturing capacity and its workforce in the face of weak demand for toys and high interest rates. Extraordinary costs, arising mostly from redundancy payments and asset sales, contributed £6.7m to the year's losses and the number of employees in the group was cut from 9,213 to 5,470.

About three-quarters of the redundancies occurred in the UK, where manufacturing and

warehousing capacity has been halved. Mr Gordon Hay, the company's chairman, said yesterday that he did not expect any further large-scale redundancies or closures.

Losses more than quadrupled from the previous year's figure of £4m but the rate of operating loss slowed slightly in the second half of the latest year, which ended on January 25. The loss before tax was £4.8m in the second six months, compared with £6m for the first half, and the interest bill also dropped slightly from £3.6m to £3.2m.

The company has slashed its stock from £41.6m in January,

1980 to £19.4m a year later, allowing it to reduce net borrowings from £42.6m to £26.4m.

The extensive reorganisation has been carried out by new management with the support of the group's bankers, which have agreed credit facilities for a further 12 months. The unwillingness of bankers to support heavy losses contributed to the collapse of another toy company, Dunbee-Combes-Marx, a year and a half ago.

Lesney is not paying a dividend on either its ordinary or preference shares. Its share price rose 2p yesterday to close at 24p.

Details, Page 18

Barclays in Zimbabwe plans share sale

BY WILLIAM HALL

Barclays Bank is planning to sell shares in its Zimbabwe subsidiary to local investors.

Barclays has been operating in Zimbabwe for nearly 70 years and is the second largest bank. Barclays Bank International announced yesterday that it had established a local subsidiary, Barclays Bank of Zimbabwe, through which its local operations would be conducted in future.

Mr Henry Lambert, chairman

of Barclays Bank International, said: "Local incorporation in Zimbabwe is more than just a change of name. It has been a feature of our policy for a number of years to form local subsidiaries wherever possible to run our overseas branch operations."

Barclays has more than 50 offices in Zimbabwe, employs just under 1,500 staff and has assets of over 500m Zimbabwe

dollars (£333m). It controls just over a third of all deposits and advances and is second only in size to Standard Bank. The two other major banks are Robank and Grindlays.

Barclays Bank of Zimbabwe will be a wholly-owned subsidiary of Barclays Bank International but Mr Lambert said: "We intend to offer shares to the public, with the agreement of the authorities concerned, when the time is right."

Continued from Page 1

Lloyd's retreats on divestment

between brokers and underwriters. The measure will affect all major Lloyd's brokers.

But on the prevention of managing agents (the groups which manage the affairs of underwriting syndicates at Lloyd's) from acting as members' agents (the groups which introduce members to the syndicates) Mr. Boydell said:

"We don't believe we will get the members' support for this. He added that Lloyd's were not prepared to go through with the Bill on that basis. He argued that no recommendations had

been made on this point in two internal reports into Lloyd's affairs.

After the four-man Commons committee had deliberated, Mr Meacher told Mr Boydell that it was the committee's opinion that there should be a separation of all managing agents and members' agents.

A delegation from Lloyd's, including Mr Peter Green, the chairman, adjourned to consider the decision. It announced it would accept the committee's ruling and seek support from

the membership for the proposal.

Lloyd's is to create a postal system of voting on the new amendments to the Bill through the creation of a new by-law. Nearly 20,000 members of Lloyd's could be asked to vote on the new proposals once the by-law is created.

Mr Green was optimistic yesterday that the new legislation could be implemented by the beginning of next year and that a new Lloyd's ruling council, created by the new Bill, would begin work then.

Continued from Page 1

Eagle Star dawn raid

sale price which cannot exceed the maximum of 290p. The bankers then determine the price at which the required number of shares will be acquired and this is the striking price, which applies to all shares offered below this price.

Kevin Done in Frankfurt writes: With a market capitalisation of DM 4bn in West Germany, Allianz has about 20 per cent of the direct domestic insurance market in the country. Its associate company Allianz Leben is the largest life insurer in Europe.

The Allianz group had a gross premium income last year of DM 11.6bn. Of this DM 1.4bn came from abroad, an increase

of 28.5 per cent over the previous year. In 1979 foreign premium income jumped by some 58.4 per cent largely as a result of the takeover of two life companies in the U.S.

Until 1976 foreign premiums accounted for only 3 per cent of worldwide premiums, but by last year foreign operations were bringing in 12 per cent of the total.

Eagle Star's share price, 233p before the raid, went straight to 290p and then moved erratically before closing at 270p. The operation resulted in prices of other leading composite shares improving substantially. The FT-Actuaries composite index rose 4.7 per cent to 157.75.

The German group was previously represented in the UK by a small subsidiary, Allianz International. But this brought premium income of only about DM 20m a year and the business was largely conducted by London insurance broker Willis Faber.

Apart from its subsidiaries and associates Allianz has branches and agencies spread through Europe, the Middle East and the Far East.

Allianz is active in all categories of private insurance, but is dependent on motor insurance in the domestic market, which brought it 44 per cent of last year's domestic non-life income of DM 5.8bn.

Weather

UK TODAY

SHOWERS becoming heavy and thundery at times. London, S. and S.W. England, Wales, Channel Isles, the Midlands.

Heavy and perhaps thundery showers developing in places E. England, E. Anglia.

Thunderous showers, heavy in places with sunny intervals. N.W. England, N. England, Lakes, S.W. Scotland, Ulster.

Thunderous rain, becoming brighter but showery.

Borders, Scotland, the Highlands. Rain spreading from South Outlook: Sunny intervals and heavy showers.

WORLDWIDE

		Y'day	midday	Y'day	midday
Algeria	C	22	22	C	22
Algiers	C	22	22	C	22
Amst.	F	21	21	F	21
Athens	C	22	22	C	22
Bahia	C	22	22	C	22
Barbados	C	22	22	C	22
Beirut	C	22	22	C	22
Bombay	C	22	22	C	22
Buenos Aires	C	22	22	C	22
Calcutta	C	22	22	C	22
Cairo	C	22	22	C	22
Cardiff	C	22	22	C	22
Cebu	C	22	22	C	22
Colon	C	22	22	C	22
Congo	C	22	22	C	22
Courm	C	22	22	C	22
Damascus	C	22	22	C	22
Dubai	C	22	22	C	22
Dhaka	C	22	22	C	22
Edinburgh	C	22	22	C	22
Faroe	C	22	22	C	22
Geneva	C	22	22	C	22
Hamburg	C	22	22	C	22
Helsinki	C	22	22	C	22
Hong Kong	C	22	22	C	22
Innsbruck	C	22	22	C	22
Isle of Man	C	22	22	C	22
Istanbul	C	22	22	C	22
Jersey	C	22	22	C	22
Jo'burg	C	22	22	C	22
London	C	22	22	C	22
Lyons	C	22	22	C	22
Madrid	C	22	22	C	22
Moscow	C	22	22	C	22
Nairobi	C	22	22	C	22
Paris	C	22	22	C	22
Rome	C	22	22	C	22
Salt Lake City	C	22	22	C	22
San Francisco	C	22	22	C	22
Seattle	C	22	22	C	22
Stockholm	C	22	22	C	22
Sydney	C	22	22	C	22
Taipei	C	22	22	C	22
Tel Aviv	C	22	22	C	22
Tokyo	C	22	22	C	22
Winnipeg	C	22	22	C	22
Zurich	C	22	22	C	22

ADVANCE

Towelmaster towel cabinets, Linen, Workwear, Dust control mats, Air freshening and Air cleaning services, Laundry and Dry cleaning.

ADVANCE SERVICES

Paul Rudder, the Chairman, reports on a successful year

Pretax profits rose to £4.89m and Earnings per stock unit to 9.95p. In view of these satisfactory results, we have recommended an increase in the total dividend for the year to 3.0p per ordinary stock unit, compared with 2.6p for 1979.

Despite the rising unemployment and factory closures which affected many of our customers, our long established services held up well during the year and in addition we attracted new business.

Directors and management at all levels of the Advance Group are very conscious not only of the need to maintain and improve existing standards of service, but also to extend our markets and our range of products. These are our primary objectives in the years ahead.

Notwithstanding the economic climate and severe competition, the Group has started the current year reasonably well.

Comparative Results	1980	1979
	£000's	£000's
Turnover	35,443	30,145
Profit before taxation	4,892	4,468
Taxation	667	972
Net profit attributable	3,239	2,994
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Dividend per stock unit	3.0p	2.6p
Earnings per stock unit	9.95p	8.03p